

Thursday, 3 November 2011

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(9.30 am)

DR RONALD MCINTOSH (affirmed)

Questions by MR MACKENZIE

THE CHAIRMAN: Good morning. I understand you wish to affirm.

Yes, Mr Mackenzie?

MR MACKENZIE: Thank you, sir.

Good morning, Dr McIntosh.

A. Good morning.

Q. Could we start by looking at your CV, please? That is [\[PEN0171199\]](#). I'll take you briefly through it. We see you graduated with a Bachelor of Science (Honours) in genetics. You then, I think, undertook a PhD in immunoglobulin matters. Then, Health Professions Council, clinical scientist. Is that some official registration?

A. Yes, since comparatively recently, I think, the last ten, 20 years, scientists working in the health service are required to be registered with the Health Professions Council.

Q. If we scroll to the very bottom of the page, please, we see under "Publications and Presentations", you have published over 50 items, both as the first author and co-author but you have spared us a long list of them,

1 thank you.

2 If we could then look at your career history and
3 deal with it chronologically, we can see that between
4 1979 and 1982 you were a scientist at the Medical
5 Research Council at the Western General Hospital and
6 then in 1982, I think, you joined SNBTS Protein
7 Fractionation Centre. Is that correct?

8 A. That's correct.

9 Q. And between 1982 and 1987, you were a senior biochemist
10 there in the research and development department. Just
11 to complete your CV, we see that between 1987 and 1990,
12 you were a principal biochemist in the same department,
13 and then between 1990 and 2001, you were a principal
14 development scientist, I think in the same department.
15 And then 2001 to 2007, you were operations manager at
16 the PFC. Was that a move out of the research and
17 development department?

18 A. Yes, it was, although, being a relatively small
19 centre -- and one of the strong features of the PFC is
20 that production, research and development, engineering,
21 QC, all departments were on one site, we still kept,
22 obviously, in close touch with colleagues in research
23 and development.

24 Q. As operations manager, were you responsible for the
25 manufacture of products?

1 A. Yes, I was the named person with responsibility for
2 product manufacture at that time.

3 Q. Thank you.

4 Then we see between 2007 and 2009, you were director
5 of the Protein Fractionation Centre and then 2009 to
6 present, a consultant in biologics specialising in human
7 blood plasma products and you are self-employed. So you
8 have left the NHS?

9 A. That's correct. PFC was closed down and I took
10 voluntary early severance from the service.

11 Q. Thank you. I would like to go back, please, to 1984 and
12 to ask, please, what your first involvement was in
13 development work of Factor VIII concentrate.

14 A. In 1984 -- I joined the PFC in 1982 to work originally
15 with Dr Anne Welsh on the development of immunoglobulin
16 for intravenous infusion. That product was successfully
17 produced in 1982 and went on to become one of the major
18 products in the plasma fractionation industry. By 1984
19 I had experienced a number of other projects on
20 troubleshooting projects. It was also a role of the R&D
21 department to take on the solving of production problems
22 if they arose. So in August 1984, I think it was,
23 Peter Foster asked me if I would take on the project to
24 develop the method which had been devised by
25 Professor Alan Johnson in his lab at New York University

1 medical centre, to develop it into a manufacturing
2 process.

3 Q. Thank you. I would like to ask you a few questions in
4 turn, firstly about the ZHT project and then secondly
5 the Alan Johnson project. I should say we have covered
6 much of this ground previously. So I'm not going on ask
7 you questions in detail but I think, given you are here,
8 it is helpful just to make use of your knowledge and
9 expertise in these matters.

10 So dealing firstly with ZHT, when Dr Foster spoke
11 with you in about August 1984, what did you understand
12 to be the stage or state of the ZHT project and what, if
13 any, problems did you understand there to be with that
14 project at the time?

15 A. Fine. I should say I wasn't directly involved in the
16 ZHT project but because I was taking over on what was
17 the successor project to that, or a project that was
18 intended to facilitate pasteurisation, I did understand
19 what the issues were.

20 Those were firstly that in order to achieve
21 satisfactory recovery of Factor VIII across the
22 pasteurisation process, it was necessary to add very
23 high concentrations of stabiliser, and stabilisers were
24 carbohydrates. So these were of the order of 20, 30,
25 40 per cent. This gave an extremely large volume

1 solution and also a solution that was exceptionally --
2 that was very, very viscous. So this made the
3 processing time long and it also was difficult. For
4 example, a very viscous solution is difficult to mix,
5 it's difficult to pump. So the idea was that if a purer
6 Factor VIII preparation could be prepared, then if the
7 key feature in stabilisation was the ratio of the
8 product to the stabiliser, then the concentration of
9 stabiliser would fall and it would make it much easier
10 to handle. If it was that the concentration of
11 stabiliser was still needed, then with a much purer
12 product, you would have a much smaller volume. So that
13 in itself would be beneficial in making the process
14 stages fit into the working day and also fit the
15 equipment that was available at PFC.

16 There were other issues also, I think. It was
17 commented, certainly to me, that the precipitation step,
18 where the Factor VIII was recovered from the high
19 concentration of stabiliser, was a difficult one to
20 control and it was possible perhaps to look at
21 alternative technology for that, instead of
22 precipitation, ultra-filtration, which we adopted in the
23 successor process, the NYU process, and there had also
24 been of course an adverse reaction to ZHT, which I think
25 has been commented on earlier in the evidence to the

1 Inquiry. So to make changes to the process, if changes
2 were required to make the product more acceptable on
3 infusion, then we would need a process that was flexible
4 enough to make changes to.

5 Q. Were there any difficulties in yields of the ZHT
6 process?

7 A. Yes, I think so. The NY process, the original PFC
8 intermediate Factor VIII concentrate, was a very elegant
9 process that gave, in a relatively simple processing
10 method, a very high yield. So that had been the basis
11 of the success in PFC in providing the quantities of
12 Factor VIII that allowed it to become self-sufficient
13 and allowed it, for example, to transfer over to dry
14 heat treatment so successfully. So it was necessary to
15 maintain a yield in any new process that would allow us
16 to have a similar output.

17 Q. Now, just before we leave ZHT, when you spoke with
18 Dr Foster in August 1984, at that time what was your
19 understanding as to whether it would have been feasible
20 to ramp up the ZHT process to full production at PFC?

21 A. It would not have been feasible. The difficulties in
22 processing such a large volume of viscous solution and
23 also adding additional processing steps to fit into the
24 available working schedule in production, would have
25 made it very difficult to do.

1 Q. Thank you. I'm now going to leave ZHT and move on to
2 the NYU Professor Johnson project, doctor. Again,
3 I think we have gone over this in some detail but are
4 you able to help us in relatively simple terms what it
5 was that the Professor Johnson project brought to the
6 table, and perhaps give us some indication of the
7 initial work on that project?

8 A. Certainly. What Professor Alan Johnson's process,
9 developed by him in his laboratory at New York
10 University medical centre, offered us was a method for
11 the purification of Factor VIII using materials that
12 were already available and developed. So what it
13 offered us was a purification of Factor VIII using ion
14 exchange, chromatography technology. In fact, the
15 process involved an ion exchange step and a subsequent
16 purification step on a different chromatography media
17 that didn't work entirely on ion exchange technology.

18 This provided a product that was, after the second
19 step, maybe over 1,000 units per milligramme. So this
20 is a very, very, very pure product. After the first
21 step, between 100 and 200 units per milligramme. The
22 key feature of the Alan Johnson process was that he had
23 developed a way of formulating the material prior to
24 separation that allowed you to use existing separating
25 materials. So you didn't require to invent any new ion

1 exchange material or any new separation technology.

2 The caveat to that was that the ion exchanger that
3 Alan Johnson was using, had a very low binding capacity
4 and the process that he was using, he was taking
5 a direct extract and applying it to the first ion
6 exchange chromatography step. So this would not have
7 given us the processing capacity we would have required
8 with the many more complex steps in order to meet the
9 requirements for Factor VIII production at PFC.

10 A further feature, however, that made the process
11 attractive and worth tackling these issues, in addition
12 to giving us a means of purifying Factor VIII much
13 further, was that according to Alan Johnson's results,
14 this was a high yield process. So this would allow us
15 to get the purification that was needed to aid
16 pasteurisation, without compromising yield which already
17 had become an issue in the development of the
18 pasteurisation process.

19 Q. Thank you. Just to recap a little, am I correct in my
20 understanding that with Professor Johnson's ion exchange
21 chromatography step, the intention was that there would
22 be a prior step of zinc precipitation of the
23 cryoprecipitate extract?

24 A. Yes. As I say, one of -- in taking a look initially --
25 in fact, Peter had already seen this, he had observed it

1 because he was familiar with the work on ZHT -- one of
2 the ways of improving the capacity of the Johnson
3 process was to load less material into the process. So
4 if we could carry out a partial purification before
5 beginning the ion exchange chromatography, that would
6 then of itself give the process a much more needed
7 capacity. And to do that, we used the front end of the
8 ZHT process.

9 Q. Okay, and the front end of the ZHT process was?

10 A. Was zinc heparin precipitation and alhydrogel
11 adsorption.

12 Q. Zinc heparin precipitation. This may be an
13 oversimplification but in short, during the zinc heparin
14 precipitation step, zinc and heparin are added and they
15 precipitate out the unwanted fibrinogen and fibronectin?

16 A. That's correct.

17 Q. Whereas with the Johnson ion exchange chromatography,
18 what is happening in simple terms at that step?

19 A. Okay. In the ion exchange step, ion exchangers are
20 solid phase gels or resins -- a convenient way to think
21 of them is beads that carry a constant charge. So
22 proteins, because they are made up of amino acids, will
23 also carry a charge and you can influence the charge on
24 the proteins by the way in which you formulate them, the
25 pH that you have them at. So the idea of ion exchange

1 chromatography is if you have an ion exchanger, such as
2 we were working with here, one that carries a positive
3 charge, if you can arrange the conditions such that the
4 protein you are interested in carries a negative charge,
5 then it will bind to the ion exchanger. You either can
6 wash the other proteins off, then you can alter the
7 condition inside the ion exchanger by coming on with
8 a second buffer that will either alter the pH or alter
9 the ionic strength and you can elute the Factor VIII
10 from the ion exchanger.

11 Q. This may well be an oversimplification but very broadly
12 speaking, is it right to think of things this way, that
13 at the zinc heparin precipitation step, one is taking
14 out what one doesn't want, the fibrinogen and
15 fibronectin, and leaving in what one does want, the
16 Factor VIII, whereas with the ion exchange
17 chromatography step, one is extracting what one wants,
18 ie the Factor VIII?

19 A. Yes, there would still be some proteins other than
20 Factor VIII left in the supernatant from the zinc
21 precipitation process. So you would bind them to the
22 ion exchanger, and then typically you would have a wash
23 step where you change the conditions to elute some of
24 the proteins you don't want that have bound, but leave
25 the Factor VIII on. The second elution step to remove

1 the Factor VIII.

2 Q. Yes, thank you.

3 A. But it is as you describe, you are adsorbing the
4 Factor VIII and some other proteins, then washing off
5 the other proteins and eluting the Factor VIII.

6 Q. I think I'm going to quit while I'm ahead on this
7 matter, unless the chairman would like to ask any
8 further questions at this stage?

9 THE CHAIRMAN: I think what we have to envisage is what we
10 have been told about before, a columnar arrangement.

11 A. That's correct.

12 THE CHAIRMAN: In that, at your stage, you have
13 introduced positively charged particles of some kind.

14 A. Beads.

15 THE CHAIRMAN: And anything that has got a negative charge
16 that is then introduced is likely to be adsorbed on to
17 the column of beads.

18 A. Yes, to different degrees of affinity that's right, yes.

19 THE CHAIRMAN: So the next stage is to distinguish the FVIII
20 among that by eluting out anything that's different.

21 A. That's correct.

22 THE CHAIRMAN: So you get a better concentration of FVIII at
23 the end.

24 A. And a purer product.

25 THE CHAIRMAN: And a purer product. If that's sufficient

1 for general understanding, let's go on.

2 MR MACKENZIE: Before returning to your statement, I should
3 just complete this by asking what work was undertaken on
4 the NYU projects between you starting in roughly August
5 1984, up until, let's say, the summer of 1985.

6 A. 1984 to the summer of 1985. I carried out a great deal
7 of work on the process. The first objective was to give
8 it a higher capacity and as we have discussed, that was
9 done by using the zinc precipitation step to reduce the
10 amount of material that had to be processed. The next
11 stage was to replace the ion exchange gel, which Alan
12 Johnson was using, which had a low binding capacity,
13 with an ion exchange gel that had a higher binding
14 capacity, and we worked with a company called Pharmacia
15 who were experts in the manufacture of ion exchangers,
16 in order to obtain a gel of this type.

17 By this time, I think recognising that this was much
18 more -- we were adding several more complex steps, by
19 this time I think I had agreed with Peter that we should
20 for the moment leave out the second chromatography step,
21 the aminohexyl step, because Jim Smith in his group at
22 Oxford had been working on the use of aminohexyl for the
23 separation of Factor VIII, and it was in discussing that
24 with Jim and his group and Peter suggesting I contact
25 them that introduced me to Jim and his group.

1 So having talked to them and realising the
2 difficulties of it, we agreed that 100 or 200 units per
3 milligramme was sufficient purity for what we needed.
4 We would assume it would have been sufficient purity.
5 In fact, too high a purity of product does bring
6 problems, but we can go into that detail if you wish.

7 The other major advance was that in order to prepare
8 a higher purity Factor VIII, the Factor VIII was
9 required to be eluted from the ion exchanger in a very
10 high ionic strength, and to do this Alan Johnson used
11 very high levels of calcium. It is not possible, in
12 a physiologically acceptable formulation, to have very
13 high levels of calcium, so we had to substitute the high
14 levels of calcium for high levels of other salt
15 combinations which we worked on, in order to be able to
16 elute the Factor VIII. And this required a combination
17 of high levels of salt and wetting agents to prevent
18 non-specific binding, levels of alcohol, surfactants
19 that can act as emulsifiers to prevent the Factor VIII
20 binding to the column. And the last problem was to
21 develop a formulation in which the very high purity
22 product was stable. Proteins will bind to surfaces and
23 so when your protein is present -- when your activity,
24 the product you are after, is present in a very, very
25 small amount of protein, if that small amount of protein

1 sticks to the side of the vial or sticks to the side of
2 the tube or sticks to the piping, then you have lost all
3 your activity.

4 So it was important to develop a formulation in
5 which it was stable. Then from then on it was a matter
6 of scaling the process up. So we did a lot of work to
7 try to simplify the Johnson process and to combine
8 a number of manufacturing steps in the Johnson process,
9 such that it would make it simpler and easier to
10 introduce them to production.

11 Q. If we could now turn to your statement and I will take
12 you through the questions we asked there, it's
13 [\[PEN0171234\]](#).

14 A. Yes.

15 Q. It should come up on the screen. If you have a hard
16 copy, please feel free to use it.

17 A. The screen copy is fine, thank you.

18 Q. We asked you, along with the other witnesses, a number
19 of standard questions. The first question relates to
20 8Y. Could I ask, doctor, do you remember when you
21 personally first became aware of PFL's work on 8Y?

22 A. I think I say -- can you scroll up? It would be,
23 I think, late 1984, because August 1984 I started work
24 on the NYU process. As I say, the NYU process as well
25 as the ion exchange chromatography, had a second

1 chromatographic step using aminohexyl sepharose, and
2 Jim Smith's group had been working on the purification
3 of Factor VIII using aminohexyl sepharose, and Peter
4 suggested I contact Jim's group to discuss that step.
5 And it was through those discussions with the scientists
6 in Jim's group at Oxford, Lowell Winkelman and Peter
7 Feldman and Dave Evans, that I would have learned of the
8 8Y process.

9 Q. So that was probably in late 1984?

10 A. Yes, late 1984, I would imagine.

11 Q. Just on the question of your contact with scientists at
12 PFL, between 1984 and 1987, how much contact, if any,
13 did you have with scientists at PFL and BPL and how was
14 that relationship?

15 A. Lots of contact as and when needed, really. It tended
16 to be more that Jim and Lowell would visit us than we
17 would visit them. I don't know why that was. Perhaps
18 so Jim could see his sister in Edinburgh. That tended
19 to be more the case. But they were never more than
20 a phone call or a letter away, as were other staff at
21 BPL. When I first started work with Anne Welch on
22 immunoglobulin, one of our problems was
23 anti-complementary activity. So within weeks of being
24 at the PFC, I was on the phone to the person at BPL,
25 Mike Kavanagh, who was working on that. There was never

1 a problem with collaboration.

2 THE CHAIRMAN: Can I interrupt you just a little bit. You
3 are displaying the sort of problem that my daughter
4 displayed after she went to Glasgow. She began to speak
5 so quickly that the rest of the family found it
6 difficult to keep up, and I think at the moment you are
7 stretching the capacity of the stenographer beyond --

8 A. I apologise.

9 THE CHAIRMAN: It's all right. It's a perfectly natural
10 phenomenon but we all have to speak more slowly to make
11 sure that we are picked up. Especially when there are
12 technical terms around, which are challenging anyway.

13 A. Thank you.

14 MR MACKENZIE: Thank you, doctor.

15 We have your answer there. I don't think your
16 written answer adds a lot to that perhaps. If we look
17 at the written answer, you essentially say that matters
18 are correctly set out in two SNBTS briefing papers which
19 were sent to the Inquiry, and your final comment is:

20 "One comment I would add is that we were aware of
21 some of the major features of the 8Y process, such as
22 using high concentrations of heparin as a precipitating
23 agent ... prior to receiving a more detailed description
24 of the method of manufacture in a copy of the patent
25 application received after its publication in

1 March 1985."

2 So again, when you say, "I would add ... we were
3 aware of some of the major features of the 8Y process",
4 is that a reference to late 1984?

5 A. Yes, I'm sure it would have been.

6 Q. Thank you. Over the page, please, the second question
7 we asked was:

8 "When did it seem likely from evidence of its
9 clinical use that 8Y ... did not transmit NANBH?"

10 You refer in your response to:

11 "... the development of evidence that the heat
12 treatment of 8Y at 80 degrees for 72 hours could prevent
13 the transmission of NANBH. From the initial report, the
14 UK haemophilia directors ..."

15 That's in September/October 1986 to the later
16 published findings. It's described also in the briefing
17 papers referred to above, and you explain:

18 "I would first have learned of these clinical
19 results from Peter Foster ahead of them being reported
20 or published, as Jim Smith at the PFL kept the PFC
21 up-to-date on these matters through Dr Foster."

22 Dr McIntosh, we have heard that clinical trials,
23 phase 2 trials of 8Y started in April 1985 and that
24 there would be a period -- I think a number of months --
25 before one could really place any weight on the results,

1 given one is looking out for elevations in transaminase
2 in recipients. Do you remember in 1985 -- perhaps
3 towards the end of 1985 -- whether you received any
4 communication of preliminary results of the 8Y trial?

5 A. No, not directly. Any information I would have received
6 on the progress of 8Y trials would have been from Peter
7 or Bruce Cuthbertson who, as head of quality, would have
8 had an interest in these things. No, I received nothing
9 directly from Jim or his team.

10 Q. I think the first reference we have found in the PFC
11 documentation to knowledge of the initial 8Y clinical
12 trial results is a reference in an addendum to a report
13 by Dr Perry in January 1986, referring to a personal
14 communication with Dr Smith. So do you think it's
15 unlikely you would have been aware of the initial 8Y
16 results before then?

17 A. Very unlikely.

18 Q. Yes. Moving on to question 3, please, we say that:

19 "In October 1985 PFC discovered that their existing
20 intermediate NY Factor VIII product withstood heating at
21 80 degrees centigrade."

22 We asked:

23 "Why was such heating of the existing ... product
24 not introduced immediately?"

25 Am I right in thinking, doctor, you made that

1 discovery, albeit with the qualification you give in
2 your written answer, you conducted that experiment?

3 A. Yes.

4 Q. In your written answer, you explain:

5 "The discovery to which the question refers did not,
6 in fact, demonstrate that the existing intermediate NY
7 Factor VIII product withstood heating at 80°C but rather
8 that small samples of NY Factor VIII material could
9 withstand 80°C heat treatment when freeze-dried in
10 a particular way."

11 I will come back shortly, doctor, to ask you
12 questions about this experiment but just to complete
13 your answer, you say:

14 "This observation was made initially during the
15 experiments being carried out to design a new
16 freeze-drying cycle for the high purity, high potency
17 Factor VIII product that would have resulted from the
18 NYU project."

19 We have heard about that:

20 "Freeze-drying of the high purity material had
21 completely failed using a model cycle based on the
22 standard production cycle of that time. Experimental
23 samples were in small volumes, eg 2 to 3 millilitres,
24 dispensed into relatively small, eg 10 ml vials, because
25 this was the dose form in which we anticipated a high

1 purity/high potency product would be presented. The
2 control samples of intermediate purity Factor VIII were
3 prepared in the same way."

4 A. Yes.

5 Q. Why did you include a control sample of the intermediate
6 purity Factor VIII?

7 A. The freeze dryer being used in these experiments is
8 called the "SMJR". It's a steam sterilisable dryer, so
9 it's capable of producing clinical grade sterile
10 material. That was located in our pilot plant. It's
11 much smaller than the production dryers. I think the
12 size of freeze dryers is normally annotated by the shelf
13 area. The shelf area in this dryer would be half
14 a square metre. Our production dryers at the time --
15 SM200, the "2" stands for 2 square metres; and the SM600
16 for 6 square metres. So it's much smaller.

17 So when we had prepared sufficient Factor VIII
18 material to freeze-dry, because freeze-drying would be
19 a part of any of the Factor VIII process that emerged
20 from the NYU project, it was initially to determine what
21 its freeze-drying characteristics were. So in the first
22 experiments, we used the existing production cycle for
23 the production freeze dryers. Because the pilot dryer
24 is different from the production dryer, you have to run
25 a model of the cycle. I see in my written reply I do

1 say it's a model cycle.

2 The analogy I used to use to people is like, if you
3 are in a family saloon and you are doing 2,000 revs in
4 third gear, you are not doing the same speed as if you
5 are in an articulated lorry in third gear doing 2,000
6 revs. So it's a different machine and an entirely
7 different design and internal layout. So you need to
8 put different inputs in to get hopefully the same
9 output. You are modelling what the production output
10 would be.

11 When you conduct that kind of experiment, it's
12 necessary to have a control of the material that would
13 behave normally under those conditions, so that you can
14 distinguish, at the end of the experiment, if the
15 experiment has not been a success, is it because the
16 freeze-drying conditions are not correct or is it
17 because the model has run inappropriately? So the
18 purpose of the control is to determine whether or not
19 the model cycle has operated correctly.

20 Q. Thank you.

21 A. And you would include a similar control in order to
22 determine what the effect of the cycle was on the normal
23 product for which the cycle had originally been
24 designed.

25 Q. I understand. That's fine, thanks. I may come back to

1 ask you some questions about freeze-drying later but
2 I'll simply continue with your statement just now, if
3 I may. You go on to say:

4 "The observation that the control samples withstood
5 heating at 80 degrees was important in suggesting that
6 intermediate purity Factor VIII material could be
7 successfully heated at that temperature when
8 freeze-dried in a particular way."

9 A. Yes.

10 Q. Over the page, you say:

11 "However, even if these new freeze-drying conditions
12 would have been applied to the normal NY dose form, 35
13 to 40 ml in a 65 ml vial, the time taken to complete the
14 new cycle with this amount of material in each vial of
15 a batch would have vastly exceeded the available
16 production capacity."

17 Can you just explain that sentence, please?

18 A. Yes. The freeze-drying cycle that was required for the
19 high purity material used a much slower primary drying
20 phase. The temperatures were lower and the length of
21 time taken to remove the water in the first phase of
22 freeze-drying, which is done by sublimation, was much,
23 much longer than the cycle that had been operating for
24 the NY intermediate purity product in production.

25 Q. Reading on:

1 "What was required, therefore, was a more
2 concentrated Factor VIII solution so that the height of
3 the filled product in the vial was much lower than NY,
4 to give better freezing conditions and an acceptable
5 cycle time. To prepare a more concentrated Factor VIII
6 solution, some additional purification was needed and
7 this could be achieved using the cryoprecipitate
8 processing conditions employed in an NYU project, which
9 had been derived from the ZHT process. This was the
10 basis of the Z8 project, ie to prepare a Factor VIII
11 solution of sufficient purity, such that it could be
12 concentrated into a formulation that would allow the
13 Factor VIII solution to be freeze-dried in a manner that
14 would enable the product to be heated at 80°C."

15 I'll pause here, doctor and perhaps just ask you
16 a few questions about the freeze-drying cycle used at
17 PFC.

18 Now, it might be helpful perhaps to have a picture
19 before us while we do this. We looked yesterday,
20 I think, at a photograph [\[PEN0121695\]](#) at page 1712.
21 It's at page 18 of the document, 1712. Here we go.

22 A. Okay.

23 Q. We don't, I think, have a date for these photographs,
24 doctor, but --

25 A. The one on the right-hand side is certainly

1 contemporaneous with the Z8 development. It's the
2 SM200, which I referred to earlier. The one on the
3 left-hand side is a much later picture of a larger
4 dryer, when the dryers have been moved to be integrated
5 with the aseptic dispensing area.

6 Q. So we can ignore the one on the left and stick with the
7 one on the right-hand side of the page?

8 A. The principle of the way they operate is the same, but
9 the one on the right-hand side, as you suggest, gives us
10 a clearer picture.

11 Q. I should start by asking: this is a photograph, I think,
12 of the type of freeze-drying unit, the freeze dryer used
13 in the Z8 process. Was that same unit also used in the
14 NY process?

15 A. Yes.

16 Q. I see.

17 A. The intermediate purity Factor VIII process, yes.
18 Although, we did in the Z8 development have to make some
19 adjustments to the way that freeze dryers operated,
20 largely in control of heating and cooling.

21 But perhaps should I -- are you suggesting I should
22 describe how freeze-drying and the freeze dryer works?

23 Q. Yes, I think in general terms, if you could explain how
24 freeze-drying and the freeze dryer works.

25 A. Fine. What you see is the front of the freeze dryer.

1 It's a cylindrical steam-sterilisable pressure vessel,
2 although the 200 was sterilised by freeze steaming, it
3 wasn't entirely steam sterilisable and was replaced
4 later on. So as well as this chamber, which is a large
5 tube, there would be a second chamber containing what is
6 called a "condenser", and a valve between the two.

7 So it's convenient to think of freeze-drying in
8 three distinct phases: freezing, where, obviously, you
9 set the structure of the product, and I think you have
10 seen from earlier evidence how important that is in
11 influencing how freeze-drying is carried out; also, the
12 depth of the freezing, the temperature to which you
13 freeze, because of the different chemical properties of
14 products, then they will have different final freezing
15 points when the product is totally frozen, and the
16 product must be totally frozen because the next stage,
17 primary drying, is when you are removing the water by
18 sublimation.

19 So you are arranging conditions of temperature in
20 a vacuum, such that the water moves directly from the
21 solid phase of ice to the gaseous phase. When it does
22 that, it moves to the other chamber, which contains the
23 condenser and the condenser runs at a very low
24 temperature, lower than the temperature of the product.
25 So there is a pressure gradient from the vapour pressure

1 of the water leaving the product, to the pressure inside
2 the first chamber, to the vapour pressure at the
3 temperature that the condenser runs at. So you will
4 sometimes see this perhaps in your freezer at home,
5 things will dehydrate, the ice will move to the coldest
6 part of the freezer.

7 So having set the freezing conditions, you enter the
8 first phase, which I have just described, which is
9 lyophilisation -- the first phase of lyophilisation,
10 which is sublimation. At the end of that primary drying
11 phase, you should be left with something that contains a
12 relatively small amount of water, typically 5, 6,
13 7 per cent. The level of water is then so low that you
14 can safely evaporate the remaining water, you can drive
15 it off.

16 So in the secondary drying phase, the temperature is
17 increased in the chamber and typically vacuum control
18 runs to maximum vacuum so you drive off residual water
19 to leave you with, in general, residual water contents
20 of less than 2 per cent. Although, in terminally dry
21 heat-treated products, you have to have fine control
22 over residual water content; to give a maximum and
23 minimum residual water content, so you are controlling
24 the amount of water left in the product for terminal dry
25 heat-treating.

1 So these shelves you see here and the tubes you see
2 going into them can either be heated or cooled. So here
3 the product is being loaded onto the dryer perhaps --
4 no, I think it's being unloaded. But initially, the
5 product is loaded onto the dryer and shelves will be
6 cooled to give freezing and then a vacuum is pulled
7 inside the chamber and the temperature is increased.
8 And the pressure inside the chamber and the temperature
9 of the shelves need to be designed such that the product
10 stays below what is sometimes called the temperature of
11 insipient melting, so it remains solid. So you do not
12 get any evaporation.

13 Then in our later cycle designs, a key feature of
14 that stage is that the product temperature stays
15 constant, so that the heat you put in is taken up by the
16 sublimation of the water. So if this balances, the
17 product stays constant in temperature. If you keep
18 those conditions constant, when the product begins to
19 rise of its own accord, it's because there is no more
20 ice left to sublimate, so you know that primary drying
21 is completed. You then add a period to ensure all the
22 vials have caught up with one another, because in bigger
23 freeze dryers you have large batches, and then apply the
24 secondary drying conditions.

25 The secondary drying conditions can vary from 20 to

1 as high as 40 degrees, sometimes reached in different
2 stages depending upon the residual water that's required
3 to be driven off. And the final residual water content
4 you want to leave in the product.

5 I hope that was clear.

6 Q. I think that's probably sufficient on freeze-drying at
7 present.

8 THE CHAIRMAN: In general, are you going to come back to ask
9 freeze-drying in a particular way, the particular
10 factors that are introduced in this paragraph that
11 either reflect what we have just heard or distinguish
12 the generality in some way, and I'm not sure what one
13 should understand?

14 A. What I was describing there was -- if you like -- in
15 general terms, the way we designed the freeze-drying
16 cycle that we used for Z8, for use with that dryer. But
17 if you want, I can point out the features of that cycle
18 that were important in making Z8 able to be heated at
19 80 degrees.

20 THE CHAIRMAN: I'll leave it to Mr Mackenzie to deal with it
21 when it suits him in his preparation and so on, but
22 I just do not want the point to be lost. The particular
23 factors are quite important to understand.

24 MR MACKENZIE: I think what I may do, sir, is stick with the
25 generality now and then I'll come back to look at what

1 happened in October 1985, and then what changes were
2 made later in 1986.

3 THE CHAIRMAN: Thank you.

4 MR MACKENZIE: Returning, please, doctor, to your written
5 statement, if I may, we had then, I think, reached the
6 next part of the question, where we had asked in the
7 middle of the page:

8 "Why did it take until May 1987 before intermediate
9 Factor VIII, manufactured by PFC and dry-heated at
10 80 degrees for 72 hours, was available for clinical
11 use?"

12 In your written answer you give us a summary,
13 a precis of what happened. I'll read that first and
14 then take you through various documents, but in your
15 written response you tell us that:

16 "The decision to develop an intermediate purity
17 Factor VIII concentrate that could be heated at
18 80 degrees was made in late December 1985 and the
19 product (Z8) was available for clinical evaluation in
20 early December the following year.

21 "Albeit that part of the strategy was to retain as
22 much of the existing manufacturing methodology as
23 possible, this development required new purification,
24 concentration, formulation, freeze-drying and heat
25 treatment procedures to be introduced and adapted to

1 production scale operation under conditions suitable for
2 the preparation of clinical grade material.

3 "Standard operating procedures for production and
4 quality control needed to be prepared and approved for
5 use together with batch record documentation.

6 "The finished product would have to complete the
7 necessary quality control testing and batch release
8 procedures before being made available for clinical use.

9 "To take this project from R&D laboratory scale work
10 to production scale clinical grade product inside a year
11 would normally be considered a rapid rate of
12 development."

13 I would like to pause now, doctor, and take you
14 through a chain of documents to really chart what
15 happened between late 1985 and the product being issued
16 for clinical use.

17 Is the best starting point your experiments
18 in October 1985, we touched upon earlier, when you
19 discovered that the intermediate purity NY Factor VIII
20 withstood heating at 80 degrees in the adapted
21 freeze-drying process? Is that the best place to start?

22 A. No, I don't think so. Having established that it would
23 be possible to use that type of material to prepare
24 a product that could be freeze-dried in such a way as to
25 make it heat-treated at 75 or 80°C, severe heat

1 treatment, the key step then was to design for
2 production a way of preparing material of that type.

3 Q. Yes. So when did that work start? Presumably in
4 a laboratory.

5 A. That work started in the laboratory. I think in part of
6 the documents you gave me to look at before the
7 evidence, there is one of the early --

8 Q. Is this in late 1985?

9 A. Yes. 21/11/85.

10 Q. I see. Perhaps then we could go to two laboratory
11 notes. Firstly, please, [\[PEN0171378\]](#). This is
12 a handwritten note dated 11 November 1985 relating to
13 NY776. Do you recognise the handwriting in this note?

14 A. It's Peter's writing; it's Peter Foster's writing.

15 Q. Do you know what this note relates to?

16 A. I had to think hard about that. I didn't instantly
17 recognise it. First of all, it's obviously about
18 heating and then there are unheated products. NY776 is
19 the product code and batch number for the previous
20 intermediate purity product. And NYU195 is the code and
21 the run number for the high purity material we had been
22 preparing in the laboratory.

23 So then I couldn't work out what the word is beside
24 the date, and I think that's "photo". I think this is
25 Peter taking photographs of vials that we had

1 heat-treated that had been prepared in this -- in
2 different ways. As a way of recording -- because the
3 first thing you looked for, having heat-treated products
4 under different freeze-drying cycles, was simply their
5 appearance. You could tell if it had not been
6 a success. But the NY776s are either intermediate
7 purity material filled at smaller volumes that would
8 represent as a model what we were aiming for in the Z8
9 process, or they may well be very small volumes as
10 a model for further experiments on the freeze-drying of
11 very high purity material. I suspect they are model
12 materials for the freeze-drying of very high purity
13 material because of the formulations, because they
14 contain lysine. I don't think we worked on lysine
15 formulations for Z8.

16 Q. So in terms of the chronology, we have in October 1985
17 the discovery that the intermediate purity Factor VIII
18 can survive high heating in the adapted freeze-drying
19 conditions. Is that right?

20 A. Yes.

21 Q. And then in November 1985, does this document suggest
22 that some further work was undertaken in respect of
23 heating the intermediate purity product?

24 A. I'm not sure about that. It could either be the
25 intermediate purity product or using small aliquots of

1 the intermediate purity product as a model for the
2 freeze-drying conditions required for the high purity
3 product. Could be either. I can't tell from that
4 sheet.

5 Q. I understand.

6 A. But certainly the next phase, having established that it
7 was possible -- that the NY-like material could survive
8 heating at 80°C, when freeze-dried in a particular way,
9 the next phase was then to take larger aliquots of that
10 material in order to be able to demonstrate that we
11 could also do that in a volume of product that would be
12 compatible with making a clinical product.

13 Q. Yes. I think you will recognise the next document. It
14 is [\[PEN0171379\]](#).

15 A. Yes.

16 Q. We can see these notes are dated 21 November 1985 and if
17 we then go to the third page, we can see another sheet,
18 dated 2 December 1985. If we then go back to the first
19 sheet, please, can I ask you what is happening in this
20 document? What does this document refer to?

21 A. Because we were using the front end of the ZHT
22 process --

23 Q. What do you mean by that?

24 A. The zinc precipitation step -- well, it's actually the
25 TRIS extraction, zinc heparin precipitation step and

1 alhydrogel adsorption. Because we were using that as
2 the feed stock material for the first NYU purification
3 step, this was a step that had been used in ZHT -- then
4 we used the laboratory worksheets that had been
5 developed for ZHT.

6 So this is the -- if we scroll down. Adjust pH
7 filter, yes. So you can see that instead of carrying on
8 into the pasteurisation stage of the process, by adding
9 glycine and sorbitol, we are adjusting the pH to 7.4,
10 filtering and dispensing.

11 So this is one of the early experiments where taking
12 the -- as I call, front end of the ZHT process and not
13 carrying on into pasteurisation but freeze-drying that
14 material, preparing that material for freeze-drying in
15 such a way that it could be terminally dry heat-treated.
16 So these are the first laboratory scale experiments on
17 the preparation of Z8.

18 Q. And in particular these experiments are looking at
19 increased purification of the intermediate product using
20 zinc heparin precipitation and also, presumably,
21 including the new freeze-drying process, developed as
22 part of the NYU project and also looking at dry heating
23 at 80 degrees rather than pasteurisation?

24 A. Yes, yes. The material from this laboratory scale
25 processing would have gone into freeze-drying

1 experiments.

2 Q. Thank you. Can we then look at another document,
3 please? [\[PEN0171376\]](#). This is a memo from Dr Foster to
4 yourself, dated 22 October 1985 on the question of heat
5 treatment of Factor VIII, and I think in short, setting
6 out the difficulties in seeking to heat the NYU product
7 at 80 degrees and suggesting a number of options?

8 A. Yes.

9 Q. I couldn't see, Dr McIntosh, a reference in this
10 memorandum to the NY intermediate control having
11 survived severe heating. Is there an explanation for
12 that?

13 A. Sorry, can you scroll down the document?

14 Q. Yes. Take a second just to look at the memo, and over
15 the page as well.

16 A. And can we keep going?

17 Q. We should go over to page 2 as well, please.

18 A. No, it just seems to concern freeze-drying experiments
19 on high purity Factor VIII, NYU Factor VIII.

20 Q. Yes. Do you remember, Dr McIntosh, we looked just two
21 minutes ago at the experiment conducted on
22 21 November 1985, which was the start of what became
23 known as the "Z8 process"?

24 A. Yes.

25 Q. Do you remember, at that time did you conduct this

1 experiment on your own initiative or had you first
2 discussed what you proposed to do with Dr Foster?

3 A. I'm sure I would have first discussed it with Peter.
4 I mean, before we turned all of our full attention to
5 the Z8 process, then we would have continued on with --
6 with the initial development of the Z8 process and the
7 freeze-drying experiments. We would have continued on
8 with our attempts to freeze-dry the high purity
9 material, since the freeze-drying work and the
10 processing work could go on independently.

11 Q. Yes.

12 A. So there would be a period in which the two are --
13 a short period in which the two would still be being
14 worked on, until we had obviously established that we
15 were clear and confident that we could prepare an
16 intermediate purity product that would be capable of
17 being processed in production from the initial
18 observation that the intermediate purity-style material
19 could be freeze-dried in such a way. So there would be
20 a period while we would be working on that but still
21 continuing to work on the high purity Factor VIII, until
22 we were clear that the Z8 option was feasible.

23 Q. Doctor, I apologise for jumping around a little.

24 A. No.

25 Q. While it's in my mind, you told us about the

1 freeze-drying process in general. In October 1985
2 a change had been made to the existing freeze-drying
3 process to enable the NYU product to be freeze-dried.
4 Can you just tell us what that change was, please?

5 A. Yes. Some of this, I think, is covered in earlier
6 briefing material that Peter may have provided you with,
7 where he contrasts the previous production cycle for the
8 NY intermediate material and the Z8 cycle.

9 What I'll do is I'll just explain the salient
10 features of the Z8 cycle. That might be easier than
11 trying to compare them.

12 The key features --

13 Q. When you say the "salient features" of the Z8 cycle --

14 A. Sorry, that were required to freeze-dry high purity
15 material which we then observed would also give us
16 intermediate purity material that could be heated at
17 a higher temperature.

18 Q. So what time are you talking about when you are about to
19 go on to describe a particular freeze-drying cycle?
20 What date?

21 A. This is contemporaneous with this. So this is late
22 1985, isn't it?

23 Q. Sorry, it's my confusion but are you about to tell us
24 the freeze-drying cycle that had been revised in the NYU
25 process or are you telling us the freeze-drying cycle

1 employed to manufacture NY in late 1985?

2 A. No -- well, I'm about to describe the changes that
3 needed to be made to freeze-drying practice at PFC in
4 order to be able to dry -- in order to be able to
5 freeze-dry the high purity product, and it's those
6 changes or the features of those changes that also gave
7 Z8 the improved purity -- intermediate purity product,
8 the characteristics that allowed it to be heated at
9 severe temperatures.

10 Q. I understand.

11 A. Just briefly, the existing intermediate purity
12 process -- freeze-drying process was a recipe that was
13 applied to all products without necessarily being based
14 in what were the characteristics of the product. This
15 recipe operated in a number of freeze-drying plants. I
16 saw it operate at a number of freeze-drying plants. And
17 it was that the product would be loaded on to the freeze
18 dryer, the shelf would be cooled, I think to minus 40,
19 then, after a short time, primary drying would be
20 initiated.

21 Primary drying would be carried out by pulling -- by
22 reducing the pressure in the chamber to give a vacuum
23 of -- I think I recall correctly -- of about 200
24 millibar, and the shelf temperature would be increased
25 to plus 10°C. These conditions were maintained for one

1 hour for every millimetre of plug height. Then, after
2 that time, the shelf temperature was raised to initiate
3 secondary drying to 20°C and vacuum control, as it's
4 called, was then switched off. So the dryer pulled
5 a maximum vacuum and these conditions were maintained
6 until what was called an "acceptable pressure hold test"
7 was completed.

8 Pressure hold test involved closing the valve
9 between the freeze-drying chamber and the condenser
10 chamber. Remember, I described to you earlier that
11 freeze dryers had two chambers. So if there was still
12 residual water being, at this stage in secondary drying,
13 evaporated from the product, then the water comes in to
14 the atmosphere in the condenser chamber and the pressure
15 drops. So when you close the valve, if there is no
16 change in pressure, it was judged that the product had
17 dried sufficiently.

18 This kind of turn-handle approach to freeze-drying
19 was what was applied in many plants.

20 So when we -- and if you looked at the profile of
21 this cycle, it drove the sublimation very fast in
22 primary drying. And also, using a plus 10°C shelf
23 temperature and a fixed vacuum would take no account of
24 the conditions required to remain below a critical
25 temperature for products of different chemical or

1 physical compositions.

2 So I think what we did empirically was begin to
3 reduce the primary drying temperature. I'm not sure if
4 it was at that time or soon afterwards, we actually
5 began to do more fundamental work on the low temperature
6 characteristics of the products using a technique called
7 resistivity. It doesn't matter about the detail of the
8 technique but it allows you to determine when the
9 product is fully frozen, what the phases of freezing
10 are.

11 So this then told us that for the high purity
12 Factor VIII, we needed to maintain a very low product
13 temperature of, I think, minus 35°C. So we had to
14 arrange conditions in primary drying such that we would
15 put in heat -- that's to say the shelf temperature was
16 warmer than the product temperature but the product
17 still stayed at a much lower temperature than we would
18 normally have used for freeze-drying in the PFC at that
19 time.

20 THE CHAIRMAN: Can we just pin down what it was that failed,
21 as you say, on page 2 of your statement. You say:

22 "Freeze-drying of the high purity material had
23 completely failed using a model cycle."

24 Based on the standard production cycle you have just
25 described?

1 A. Yes, the primary drying conditions were much too warm,
2 so the product literally boiled instead of sublimation
3 occurring. You were still at a temperature above which
4 the product -- there were still liquid components in the
5 frozen material. I know it's difficult to think of
6 liquid components in a frozen material but, depending
7 upon the chemical composition, you know, true freezing,
8 complete freezing doesn't happen until very low
9 temperatures.

10 THE CHAIRMAN: So you understood at that stage why the
11 freeze-drying cycle was unsuccessful?

12 A. Yes, we only -- I think we had just run that experiment
13 once because when it happened -- I think Peter has
14 somewhere in his submissions, it seems obvious -- it is
15 obvious, because the chemical make-up of this material
16 is so different from what we have handled before. So we
17 will need to go away and design a different cycle from
18 first principles, which is what we did.

19 THE CHAIRMAN: That's the next stage. When you were setting
20 out to do that, you had a set of first principles to
21 apply, temperature and variation and things of that
22 kind.

23 A. Correct.

24 THE CHAIRMAN: And then was it just a case of progressively
25 changing individual factors to see whether you were

1 making progress?

2 A. Yes, that's right. At laboratory and large laboratory
3 and pilot scale. This is the work that went on from
4 late 1985 into early 1986, and the freeze-drying work
5 would have gone on in parallel with the processing work
6 which you have just seen the laboratory sheet of.

7 THE CHAIRMAN: Could I bring in the standard product control
8 just to see what's happening there? So far as the
9 standard product is concerned, you had plenty of
10 experience by that stage of using your ordinary
11 freeze-drying cycle and getting a result?

12 A. In production, yes.

13 THE CHAIRMAN: When you introduce the control into the pilot
14 scale, the equipment that you are going on use to test
15 these various factors, do you try to see whether you get
16 the same result with the control first or what? Why is
17 it coming in first?

18 A. The control is not coming in first. It's freeze-dried
19 at the same time.

20 THE CHAIRMAN: I see. So you didn't actually test the new
21 system with --

22 A. No, it's a control sample included in the experimental
23 run at the same time.

24 THE CHAIRMAN: So you are doing the progression, as it were,
25 towards a solution with the whole material in?

1 A. That's correct.

2 THE CHAIRMAN: A true control, as Professor James says, and
3 you were getting satisfactory results on it?

4 A. Yes.

5 THE CHAIRMAN: So that would demonstrate -- is this
6 right? -- that the ordinary product would perform in
7 your new situation to the same level of satisfaction as
8 in the standard?

9 A. Correct.

10 THE CHAIRMAN: But also you are moving towards a better
11 result overall?

12 A. That's right.

13 THE CHAIRMAN: And that all happened in October for the
14 first time, did it?

15 A. It happened, as you saw from the earlier one, October
16 and -- I'm not sure -- actually, I would need to look
17 back to determine when the exact first freeze-drying
18 runs were completed, the first freeze-drying runs for
19 NYU, but they were certainly late 1985.

20 THE CHAIRMAN: I think our assumption from other information
21 has been that it was October 1985.

22 A. It would be about then because we needed first of all to
23 resolve the issues I talked about earlier in the NYU
24 process and then, remember, the process we received from
25 Alan Johnson ran in a 10 ml column. It was very small.

1 So the next stage was to scale that up to get enough
2 material.

3 THE CHAIRMAN: Yes --

4 A. And also the problem is to physically get enough
5 material. With a high purity product, you need to
6 consume quite a large amount of starting material. So
7 we had to build a relatively large-scale process
8 operating in the research and development laboratory.

9 THE CHAIRMAN: So really one shouldn't expect all these
10 things to happen on a day.

11 A. No.

12 THE CHAIRMAN: It's a process that takes place over time and
13 it was drifting into November, as we now see.

14 A. Yes.

15 THE CHAIRMAN: As you were going ahead.

16 A. Yes. So the important features of what we shall call
17 the "new freeze-drying cycle" or "revised freeze-drying
18 cycle", were, at that time, no changes to freezing.
19 That came later with the observation that we made on
20 scale-up in production. But nonetheless, one of the key
21 features of each of the cycles that we ran in the pilot
22 scale freeze dryer was this phenomenon called
23 "supercooling". Probably because the dryer was smaller
24 and cooled more efficiently than our production dryer.

25 In fact, when we first saw it we thought there was

1 something wrong with the trace, and then we understood
2 what it was. So the successful cycle had supercooling
3 albeit that was inadvertent. We didn't understand the
4 significance of that at that time.

5 Then its key features were a much lower primary
6 drying temperature, leaving the product and the
7 conditions required in terms of pressure and condenser
8 temperature, to allow that to happen; leaving the
9 product to sublimate, instead of driving the product to
10 dry. So much longer, lower temperature, more
11 conservative primary drying phase; and then a defined
12 time and temperature in secondary drying, instead of
13 what could be a variable feature in drying with this
14 pressure hold test. So these were the key features of
15 this new design of cycle that we applied to the high
16 purity product, and it was also seen to be successful
17 with Z8.

18 MR MACKENZIE: Thank you, doctor. And for the record, when
19 you said when you first got the results, you thought
20 there was something wrong with the trace, you indicated
21 with your finger a V or a dip.

22 A. Yes, when you see that supercooling is a phenomenon by
23 which the product will cool to below zero -- will chill
24 to below zero without freezing, an aqueous solution will
25 go to below zero without freezing. You see it in

1 pharmaceutical products because they have been filtered
2 to eliminate any particles of bacteria, so they are very
3 pure. There is nothing to initiate the nucleation
4 process that's needed for freezing. So it cools below
5 zero and then suddenly freezes. So you get this
6 discontinuity in the temperature trace.

7 Q. We may come back to supercooling when we come on later
8 to 1986. I would like to move on now, if I may, to
9 another memo, please. This is [\[SNB0136680\]](#). This is
10 a memo from Dr Foster to Dr Perry dated 18 December 1985
11 and the subject is "Factor VIII progress and options".

12 A. Yes.

13 Q. Did you get a copy of this memo at the time, doctor; do
14 you remember?

15 A. I doubt it. I'm not clear. My name is not on it but it
16 would have been unusual for Peter not to discuss things
17 with me before he set them out --

18 Q. We will look through it together. He starts:

19 "This is a brief summary of where we are with the
20 NYU Factor VIII project and the various options that are
21 available to us to achieve a product heated at 80°C for
22 72 hours."

23 A. Yes.

24 Q. He starts with NYU project and the difficulties with
25 heating and sets out various options.

1 A. Yes.

2 Q. Over the page, please, at page 2. As regards standard
3 Factor VIII products, three options are set out.
4 Firstly, trying to heat the existing NY product at
5 80 degrees for three days and secondly, 2.2, trying to
6 purify the existing Factor VIII NY a little further.
7 Then, 2.3, copy the BPL method.

8 A. Yes.

9 Q. In short, I think, Dr Foster's preference, as expressed
10 in this memo, was to continue to prioritise the NYU
11 project but to have fallback options if that didn't come
12 to fruition, in particular 2.2, purifying the existing
13 NY intermediate purity product a little further,
14 et cetera. Does that accord with your recollection --

15 A. Yes, that's fine. Can you run back up to the date of
16 the memo, please?

17 Q. Yes, the first page is 18 December 1985. So just before
18 Christmas 1985.

19 A. Yes, and we saw in the earlier sheets -- we saw the
20 handwritten sheet from Peter, which I think is about him
21 taking photographs of product. We were talking about
22 lysine. So this is the stage where we were still trying
23 to make the high purity product heatable, but beginning
24 to work, or some way along working, on the fact that the
25 freeze-drying cycle we have developed for the high

1 purity Factor VIII gives us improved heating properties
2 in the improved -- in the further purified, intermediate
3 purity. This is the overlap we talked about.

4 Q. Yes. In particular, doctor, we have heard evidence
5 about a meeting at PFC on 23 December 1985 between
6 Dr Perry, Dr Foster, yourself and Mr Cuthbertson?

7 A. Dr Cuthbertson.

8 Q. I'm sorry, Dr Cuthbertson, of course. And this memo,
9 I think, is a precursor to that meeting?

10 A. Yes, it is.

11 Q. Do you remember that meeting?

12 A. Yes, I do.

13 Q. What was discussed?

14 A. What was discussed were the options on how we should
15 proceed and which option was the one that could most
16 rapidly be introduced into production. It was a very
17 short meeting, as I remember.

18 Q. How long do you think it lasted?

19 A. I doubt if it lasted more than an hour.

20 Q. What were the opposing views and what was the outcome?

21 A. I don't know that there were many opposing views. My
22 recollection is that the general agreement was that if
23 we could produce -- that if we could produce a product
24 that was able to be more severely heat-treated and give
25 us a further assurance against the safety of HIV

1 transmission, then that really is the route that we
2 should take. So the route that took us most quickly
3 into production to do that is the one that we should
4 follow because, remember, this is still December 1985.
5 We still didn't know how HIV infectivity is going to
6 develop, if it's going to develop. We have only had
7 routine testing for HIV in -- what was it? --
8 October 1985. So we are still seeking to make as safe
9 a product as we can.

10 Q. So going into the meeting, you had been responsible for
11 seeking to develop the NYU product. You had also, we
12 have seen, undertaken experiments with what became known
13 as the "Z8 dry heating method"?

14 A. Yes.

15 Q. So going into the meeting, did you have a view as to
16 which of these two options should be prioritised?

17 A. Yes, I had a clear view, yes.

18 Q. And which option and why?

19 A. My clear view was that we should pursue what became the
20 Z8 product. The reasons were that, although we had made
21 great advances with the New York University process, we
22 hadn't been able to freeze-dry it in a way that we could
23 heat-treat it, terminally heat-treat it, severely, at
24 80 degrees or around 80 degrees. It is not that we had
25 a preference for this method, because the NYU process

1 was originally taken on board to facilitate
2 pasteurisation. It's just that if we could do this,
3 this would give us what we would consider a secure
4 safety step to get the process into production.
5 Because, remember, in addition to purifying the product
6 on ion exchange chromatography, formulating it --
7 because it's a very high purity product -- to prevent it
8 adhering, if we then had to carry out a pasteurisation
9 step, then we are adding a number of different unit
10 operations to the existing Factor VIII process.

11 So we have a much longer and more complicated --
12 Factor VIII is already a complex molecule to process --
13 a much longer and more complicated process to put into
14 practice. If we have to add to that as well
15 pasteurisation, then that increases the complexity of
16 the process even further.

17 In order to achieve this more complex processing, we
18 required to specify, purchase, commission and introduce
19 into routine use, a number of additional items of
20 equipment. This would have taken some time to do. In
21 fact, I think at that time I had specified the
22 equipment, but the importance in specifying the
23 equipment was we had to resolve which parts of the NYU
24 process we were going to use before we were able to
25 specify the equipment required for it.

1 To some extent you can specify the equipment with
2 a degree of manoeuvre, that the process will fit. So my
3 view was that to introduce multiple additional complex
4 steps, to purchase the equipment and to be able to
5 commission and validate that equipment, would take
6 a considerable period of time.

7 In order to modify processing that we understood
8 with the addition of a single unit operation -- because
9 what we were able to do in the Z8 process was combine
10 much of the processing to make it fit inside the
11 existing working day. One of the things to remember is
12 that PFC had no shift working system. So all of this
13 had to be fitted into essentially a nine-to-five day.
14 There was no shift working system at PFC at that time.

15 Q. So each step in the manufacturing process had to take
16 place in the nine-to-five day?

17 A. Yes, we had -- knowing this was going to come, we had
18 started on what we called a "stop-off process" in the
19 NYU project, such that we could stop the processing and
20 resume it on a following day. But even if you do that,
21 it's still occupying time. And then you also have
22 a freeze-drying cycle that, by this time, because of the
23 requirements we have just described, I think was maybe
24 five or more days longer. It's a week's cycle, more
25 than five days. It would sometimes go on the freeze

1 dryer on a Monday and come off on a Saturday, when it
2 was Z8. And the same length of time would have been
3 required for the high purity product. Compared to the
4 cycle for the intermediate purity product that lasted
5 only two or three days.

6 We also had relatively limited freeze-drying
7 capacity at that time. We had the SM200 and the SM600,
8 two large-scale -- well, the SM200 was small --
9 production freeze dryers.

10 Q. Am I right in thinking that in short, at the end of
11 1985, your preference for Z8 was based on an opinion
12 that it would be a quicker, easier way to achieve severe
13 heating than NYU?

14 A. I hesitate to agree with "easier" but it looked more
15 doable. And as for the 8Y process, we knew a bit about
16 the 8Y process, but the main consideration there was
17 that if we are going to take this process into
18 production, and run very quickly with a scale-up and
19 production to routine practice, it's better that we run
20 procedures and processes that we know instead of
21 transferring, for example, to the procedures needed for
22 8Y, which, although similar, were different in many
23 important respects.

24 Q. We will come back to that later but one final question,
25 if I may at this stage, we know that during 1985 PFC

1 project. I would like now to look at what happened in
2 that regard in 1986.

3 We have with other witnesses spent some time on this
4 so I will perhaps not take too long on it but
5 presumably, initially in early 1986, further work would
6 have been undertaken in the laboratory on the Z8
7 process?

8 A. Yes, to prepare large laboratory scale preparations for
9 study in the routine quality control assays that were
10 required for Factor VIII, and also for further studies
11 on freeze-drying. And also to demonstrate that we could
12 reproducibly prepare material at that volume.

13 Q. Could we perhaps briefly look at document [\[PEN0171384\]](#).
14 These are some handwritten notes. In the top right-hand
15 corner, it is dated 31 January 1986. If we can perhaps
16 just scroll through them, we will see they relate to
17 various what appear to be experiments, but in January
18 and February 2008. Perhaps we can just scroll through
19 the following pages, so you get a feel for the
20 documents.

21 A. Yes, if you stop at this first one.

22 Q. Sorry, the first page?

23 A. Yes. There is -- a key feature of adapting the zinc
24 precipitated material for use as a finished product, was
25 to be able to concentrate it and to adjust the

1 formulation. So this is the added step we put in to
2 existing processing. "UF" means ultra-filtration.

3 I think you will have heard from Dr Smith about
4 using size-exclusion chromatography to formulate or
5 desalt. This is an alternative method. It's like -- in
6 fact, the membranes that were used for this were
7 originally developed for kidney dialysis. So it's like
8 dialysis. It allows you to exchange the small soluble
9 molecules in the mixture. So this is a key feature of
10 adapting the zinc precipitated -- the supernatant from
11 the zinc precipitated material to becoming a finished
12 product --

13 Q. Yes?

14 A. -- ultra-filtration stage.

15 Q. I'm not going to go into the details of what work was
16 undertaken in the laboratory in the first part of 1986
17 in respect of Z8, but I think these notes illustrate the
18 work that was undertaken. One point which occurred,
19 doctor, the notes relate to the period January
20 and February 1986. I just wondered what, if any, work
21 was carried out on Z8 in March, April and May 1986.

22 A. It would have been further work on freeze-drying and on
23 formulation of the ultra-filtered material. In
24 particular, if we were to fit this additional unit
25 operation into production, we would require to carry out

1 the ultra-filtration stage as rapidly as possible. So
2 I would imagine that in this experiment in early 1986,
3 we were using a type of ultra filter. It's called
4 a hollow fibre membrane. And in that period we looked
5 at laboratory scale versions of what's called a plate
6 and frame, a flat bed ultrafilter, which was ultimately
7 the type of ultrafilter that we used in production.

8 So without going back and looking at laboratory
9 notes, I couldn't be exact but I would estimate that
10 a large part of the work in that time would have been
11 preparation for the scale-up of the ultra-filtration
12 stage in the preparation of the zinc heparin alhydrogel
13 precipitate for Z8 manufacture.

14 Q. We know the first pilot scale run of the Z8 process took
15 place at PFC on 23 June 1986.

16 A. Yes.

17 Q. For that to happen, was any new plant or equipment
18 required or did any adjustment or work to existing plant
19 or equipment have to take place?

20 A. For the first -- although we call them "pilot scale",
21 these were carried out in the production part of the
22 building. We moved there as quickly as we possibly
23 could in order to use production equipment, in order to
24 familiarise the staff in production on what was a new
25 process. The main item of equipment was the

1 ultra-filtration equipment that I have just referred to.
2 All of the other equipment required could be taken from
3 the existing manufacturing process.

4 Q. I'm sorry, the ultra-filtration equipment, was this
5 a new piece of equipment that had to be ordered --

6 A. Yes. We had experience of ultra-filtration in the
7 development of intravenous immunoglobulin, but the type
8 of ultrafilter used, as I explained earlier, was a type
9 called a hollow fibre ultrafilter. In this case -- this
10 was new for us -- we were using what is called a flat
11 bed or plate and frame ultrafilter.

12 Q. Okay. We know that the second pilot scale run was
13 carried out on 28 July 1986 and that on 4 August 1986
14 the first large-scale production run was carried out.

15 I think there were then problems encountered. Is
16 that correct?

17 A. Yes, these large-scale production runs were not to make
18 clinical grade material. In order to achieve the
19 development as quickly as possible, production of the
20 previous product, NY, had been suspended or halted, to
21 give us full access to production, and a decision was
22 made to prepare material at as large a scale as possible
23 but for experimental purposes. And so it was in these
24 first scaled-up procedures that we encountered a number
25 of processing problems. I can't remember exactly the

1 sequence. The first one was actually related to the
2 speed of ultra-filtration.

3 Even though we had anticipated that this would be
4 a difficult step to add in, and our proposed solution
5 had been to increase the surface area of the
6 ultrafilter, which was easier for us to do in a flat bed
7 or a plate and frame ultrafilter, as it's called, that
8 really wasn't sufficient to get us to reduce the
9 processing time required. So we needed to increase the
10 flow rate of the material through the ultrafilter, and
11 to do that we needed a much more efficient pump, but one
12 that would pump at faster speeds with low shear, without
13 damaging the material we were using. This required us
14 to research a particular design of pump, which we
15 accessed and built into later pilot scale work.

16 Q. What about freeze-drying? Was that a problem which
17 appeared?

18 A. I don't think -- do you have, in the outline of that
19 particular pilot experiment, I think in the papers you
20 gave me --

21 Q. Yes, we have the first pilot scale run sheet, the second
22 pilot scale run sheet. Would one of these sheets help?

23 A. Yes.

24 Q. If we could perhaps then go to the document

25 [\[SNB0079049\]](#). This document relates to the second pilot

1 scale run which took place on 28 July 1986. Does that
2 help?

3 A. I'm not sure if it was in these pilot scale runs that we
4 encountered the freeze-drying problems related to
5 freezing. Some of the early freeze-drying problems
6 related to control of the production freeze dryers, and
7 the distribution of coolant from the condenser to the
8 shelf -- between the condenser and the shelves.

9 The dryers had to be adjusted so that they would
10 provide greater cooling to the shelves than had
11 previously been used in the earlier production cycle.
12 Also the method of controlling heating and cooling, we
13 had to introduce additional control technology to give
14 us finer control over the heating and the cooling.

15 The problem you may be alluding to, which is the
16 issue of the correct -- or the best structure on
17 freezing, I don't think occurred until later because
18 from these early pilot runs, we would freeze-dry some
19 material on a production dryer and some material on our
20 pilot dryer in order to corroborate, as it were, our
21 earlier evidence of driving.

22 So because of the relatively small scale, even in
23 these pilot runs of the material that was freeze-dried,
24 I'm not sure that what you call the "supercooling issue"
25 had arisen by this time.

1 Q. I think that may be right. If we look, for example on
2 this further document, [\[SNB0076080\]](#). This is a letter
3 from Dr Perry, I think we can see at the bottom of the
4 page, to Dr Boulton of 29 August 1986. Dr Perry states:

5 "While we now have material which can be used for
6 trial (beginning September) in Dr Ludlam's patients, I
7 am not at this stage convinced that it has a proper GMP
8 pedigree or that it represents our definitive process.
9 We have recently encountered an 11th hour problem with
10 freeze-drying, which we are now addressing with some
11 considerable urgency."

12 So certainly by the end of August 1986, it appears
13 as if the problem with freeze-drying has appeared.

14 A. Yes, and that would be with the first of the larger
15 scale batches.

16 Q. I understand. Could we also, please, go to another
17 document which may help. It's [\[PEN0171434\]](#). This is
18 headed "supercooling experiment, 25 September 1986,
19 "z8-6-005 SM200."

20 If we go to the bottom of the page, I think we can
21 see you are the author of this document, doctor.

22 A. Yes.

23 Q. Does this help in identifying --

24 A. Yes. By this stage, as we commented earlier, the
25 features of what had been the successful freeze-drying

1 cycle in the pilot plant dryer, one, were that we
2 observed supercooling, that we had the lower primary
3 drying temperature, the longer sublimation period
4 and had defined conditions for secondary drying.

5 So if you could run to the top of this again. So
6 when we attempted to freeze-dry the first of the larger
7 batches in production, although we would see
8 supercooling, it would be intermittent, in a sense,
9 inadvertent, and we identified that the vials from these
10 runs, that would better withstand severe dry
11 heat-treating, were the ones which had -- I'm sure you
12 have heard this story before -- the ones that had a very
13 fine or had had a very fine ice crystal structure on
14 freezing.

15 So we reasoned that if we wanted to get this in
16 a predictable way, then it may well have been the
17 supercooling that caused this to happen. So what we
18 needed to do was, instead of hope for supercooling to
19 occur, in this situation we needed to design a freezing
20 cycle that would induce supercooling. So it would
21 happen in a reproducible way and in a uniform way across
22 the batch. So these are the first of the experiments to
23 determine whether or not we can do that on a production
24 scale dryer.

25 Q. Was that the main change which was made to the

1 freeze-drying step at that stage, namely to ensure that
2 supercooling occurred on a regular basis?

3 A. Yes, it was a little more involved than this first
4 experiment. We were using a chilled shelf, plus 10
5 shelf, because that's what had been recommended by
6 people who had published earlier on this technique.
7 Although this experiment was successful and did give us
8 good freeze-drying and heating characteristics, on
9 re-resolution the products contained very small amounts of
10 precipitate. We reasoned that this was because we had
11 a product that contained cold, insoluble globulins, as
12 fibrinogen and fibronectin are; holding it at a chilled
13 temperature would cause those to form.

14 So we then refined the supercooling conditions to
15 actually use an initial temperature that was below zero,
16 such that we would still get supercooling but the
17 product would not spend too long in the chilled
18 temperature zone that caused the precipitation, and this
19 was successful. It was a continuation of developing the
20 appropriate supercooling conditions.

21 Q. Okay. I think the next document in the chronology,
22 please, is [\[SNB0067564\]](#). We can see from the top the
23 development review group, "Notes for a meeting to be
24 held on 15 October 1986". If we can scroll down,
25 please, to paragraph 2, there is reference to

1 Factor VIII, introduction of Z8 process. It requires
2 further developments in formulation and freeze-drying to
3 enable heating at 80°C for 72 hours to be achieved
4 reproducibly.

5 A. Yes.

6 Q. The reference to "further developments in
7 freeze-drying", is that a reference in short to
8 supercooling?

9 A. Yes.

10 Q. The reference to "further developments in formulation",
11 in short, what's that a references to?

12 A. The existing NY intermediate purity product had quite
13 low salt content and we were able to increase the salt
14 content in Z8 without taking it outwith an acceptable
15 physiological formulation for infusion.

16 So the main development in the formulation of Z8 was
17 increased ionic strength. There may have been an
18 adjustment in the sucrose content of the formulation.
19 I'm not sure about that. I think it's perhaps it stayed
20 at 2 per cent. But the main formulation development was
21 in the increase in ionic strength.

22 Q. Is that anything to do the conditioning of plasma?

23 A. No.

24 Q. Is that something separate?

25 A. Yes, conditioning of plasma is right at the front end of

1 the process. Would you like me to say something about
2 conditioning or ...?

3 Q. I don't think so for my benefit, unless the chairman
4 would like to explore that.

5 THE CHAIRMAN: I think it has got an interest because of the
6 interplay between the Scottish and the English
7 scientists over the relevance of conditioning, which
8 I suspect you remember --

9 A. Yes.

10 THE CHAIRMAN: -- fairly clearly. I think that my interest
11 at the moment would be when it was appreciated that
12 conditioning was a factor that improved the process
13 overall and why.

14 A. It had been appreciated that the conditioning of
15 plasma -- well, first let's -- if we have time -- let's
16 deal with what conditioning is, conditioning or
17 tempering, if you understand it.

18 Plasma comes in plastic packs of 250 grammes, or if
19 it's plasmapheresis plasma, bigger. Some plasmapheresis
20 plasmas are prepared in plastic bottles. So although
21 maybe 30 million litres of plasma a year are processed
22 round the world, it's all in tiny frozen packs. So the
23 first thing that has to be done is to remove the pack
24 from the plasma.

25 Because you do not want to thaw the plasma because

1 the control of the thawing will give you the
2 cryoprecipitate that you need for the preparation of
3 Factor VIII, you need to soften the plasma in such a way
4 that the plastic becomes soft enough to remove from the
5 frozen plasma pack without thawing the plasma contained
6 inside.

7 In arriving at conditions that are optional for
8 removing of the plastic pack, some manufacturers
9 identified that this conditioning or tempering would
10 also influence the yields of cryoprecipitate when the
11 plasma was finally thawed.

12 PFC/SNBTS had published on this earlier. So it was
13 already appreciated that conditioning was critical to
14 the yield and quality of cryoprecipitate prepared at
15 PFC. So much so that the modifications to the PFC
16 building included a plasma conditioning unit, where the
17 plasma could be taken from the cold freezer at minus 40
18 and the temperature increased in a controlled way in
19 order to yield the appropriate quality of
20 cryoprecipitate and allow the plastic to be removed from
21 the pack.

22 So this is something that happens at the very
23 beginning of the process and demonstrates that the
24 temperature history of the plasma can have a big
25 influence on the quality of the cryoprecipitate, and

1 then obviously the quality of the cryoprecipitate itself
2 has a big influence on the subsequent processing stages.

3 THE CHAIRMAN: That was all well established really before
4 this period began?

5 A. Yes.

6 THE CHAIRMAN: So in your case it was incorporating into the
7 procedure something that was already standard practice?

8 A. Yes, there was no change -- there was no change to the
9 plasma conditioning procedures that were used in the
10 initial Z8 process.

11 THE CHAIRMAN: That's all I think I need to know at the
12 moment.

13 MR MACKENZIE: Thank you, sir.

14 A. I should add, there were questions later about the
15 temperature history of the plasma that influenced the
16 process but we can talk about --

17 THE CHAIRMAN: We will come to that.

18 MR MACKENZIE: Doctor, to continue the Z8 chronology, could
19 we next, please, look at [\[SNB0060335\]](#)? You will see
20 this is a letter from Dr Cash to Dr Perry dated
21 15 October 1986, in which Dr Cash states:

22 "A note to confirm that in the circumstances
23 I believe the time is appropriate for PFC to commence
24 production of a Factor VIII concentrate (Z8) which will
25 be heat-treated at 75°C for 72 hours.

1 "It would be my hope that continued efforts are put
2 into producing a Z8 product which is heated at 80°C for
3 72 hours ..."

4 Et cetera.

5 So is it the case that at this time, PFC was able to
6 produce Z8 heated at 75 degrees but some work was still
7 required to produce a product which could be heated at
8 80 degrees?

9 A. Yes, this was while we were working on the issue to get
10 the appropriate crystal structure and the decision was
11 made, or we put it -- and Professor Cash as the medical
12 adviser has agreed -- that we could proceed with what
13 was still much more severe heat treatment than we were
14 able to apply in the NY process, if you remember, which
15 was 68 for 24 hours. Here we are applying 75 for
16 72 hours. So it still represents a very severe
17 heat-treated process.

18 Also, comparisons are not straightforward in terms
19 of time and temperature. There are other things to be
20 considered: residual water content of the product, how
21 it's formulated, how the product is closed, whether it's
22 closed under a vacuum or under an atmosphere, and the
23 heat treatment method itself.

24 So our belief was that 75°C for 72 hours represented
25 a significant advancement on 68 for 24 hours, and rather

1 than not prepare material, we should prepare material of
2 that type while we further advanced to 80 degrees.

3 Q. Was the supercooling adjustment required to achieve the
4 80-degree temperature reproducibly?

5 A. Yes.

6 Q. I understand.

7 The next document, please, is [\[SGH0016672\]](#). We can
8 see this is a note of a clinical trial review meeting on
9 1 December 1986. You weren't, I think, present,
10 Dr McIntosh?

11 A. No.

12 Q. But can we go to page 4 of the document, which is 6675.
13 We can see an item 9, a reference to Z8 heat-treated at
14 75 degrees for 72 hours and Dr Perry reporting that this
15 product was now available for half-life and recovery
16 studies.

17 A. Yes. The first clinical grade batch, I think, went to
18 issue in early December and it was also in December that
19 we started the manufacture of the first 80°C batch,
20 which would have been available early the following
21 year, I think, maybe February.

22 Q. I think we can see that if we finish off with two final
23 documents. The next one is [\[PEN0171437\]](#). We have
24 looked at this before in the Inquiry but we can see this
25 is a batch issue history document. In the top

1 right-hand corner we can see 75 degrees and we can see
2 this product was placed at issue on 2 December 1986.

3 A. Yes.

4 Q. We can also see, I think, from the details on this
5 sheet, in particular the batch number and perhaps expiry
6 date, that presumably this 75-degree product was
7 produced in October 1986?

8 A. Yes, the expiry date -- it was the habit at PFC to give
9 the expiry date as the length of time from the date of
10 filling, two years from the date of filling. So that
11 would have been prepared in October 1986.

12 Q. Then finally, please, the next batch issue sheet for the
13 80-degree product is [\[PEN0171470\]](#) we can see in the top
14 right-hand corner 80 degrees, placed at issue on
15 11 February 1987.

16 A. Yes.

17 Q. And I think from the batch number and expiry date, we
18 can see this 80-degree product was manufactured at PFC
19 in December 1986.

20 A. Yes.

21 Q. Which ties in exactly with what you have told us.

22 A. Fine.

23 Q. Thank you, doctor. Before leaving Z8, I think it may be
24 helpful for us to look at some differences in the Z8
25 manufacturing process and the 8Y manufacturing process.

1 Could we please do that with reference to document

2 [\[LIT0010617\]](#).

3 A. Yes.

4 Q. We have looked at this before in the Inquiry,
5 a publication by Dr Winkelman and others in relation to
6 the 8Y process, but in particular the next page, please.
7 Page 618.

8 In the right-hand column towards the bottom, we,
9 I think, see the main manufacturing steps in the 8Y
10 process set out there and on to the next page. Are you
11 able to help us, doctor, in drawing our attention to the
12 main differences in the 8Y manufacturing steps and the
13 Z8?

14 A. Yes, I can do that.

15 As you suggest, the easiest way is to follow the
16 headings given under the manufacturing method.

17 Q. Yes.

18 A. First, under "Cryoprecipitate Extraction", the first
19 thing to notice is that Mrs Winkelman gives a yield of
20 cryoprecipitate of around 10 grammes per kilogramme of
21 plasma. PFC at that time, we would have had a heavier
22 cryoprecipitate, 11.5 or 12 grammes per kilogramme of
23 plasma.

24 We could have -- I mean, I imagine you are asking me
25 to look at the differences with a view to how could it

1 have been applied at PFC?

2 Q. I think that's right. It's really that one, playing
3 devil's advocate, would say, why didn't PFC simply adopt
4 and apply the 8Y procedures? Were there any
5 difficulties in doing that?

6 A. If we had wanted to try to reproduce exactly the
7 cryoprecipitate they had at Oxford -- we were using
8 a continuous thin film thawing technique that had been
9 developed by Peter Foster. It gave a very high yield
10 Factor VIII into the cryoprecipitate and was one of the
11 key features of the NY process. Here, Oxford are using
12 simple batch vessel thawing. Also, centrifugation that
13 we used at PFC was using a design of centrifuge called
14 a multichamber centrifuge to offer us improved
15 temperature control. Here the design of centrifuge used
16 was a Sharples, which was a tubular bowl design, and it
17 gives much higher separation co-efficients but is less
18 easy to control in temperature, and perhaps less
19 hygienic to operate. It's an older design of
20 centrifuge.

21 So in taking on board, if we had decided to do the
22 8Y process, we could have just gone with the
23 cryoprecipitate we had, but that would have likely have
24 meant that we would have had to make adjustments to the
25 processing parameters to cope with the different

1 cryoprecipitate that we prepared. If we had wanted to
2 try and replicate exactly the starting cryoprecipitate
3 that was used at Oxford, we would have required to
4 specify, purchase and commission a different thawing
5 vessel and specify, purchase and commission
6 a Sharples -- it's a high speed centrifuge.

7 Moving on to the -- those are the key points that
8 are numbered. Other points -- although, because in this
9 account Mrs Winkelman doesn't give the conditioning as
10 we were referring to earlier, or plasma thawing
11 procedures. But that's less important. They would have
12 been easy to adapt without further equipment.

13 Also, if we had to use a Sharples high speed
14 centrifuge, we would have needed to reconfigure the
15 coolant supply. These centrifuges produce a great deal
16 of heat, industrial continuous flow centrifuges, and
17 require cooling. The coolant at PFC was a water/ethanol
18 mixture, operated at minus 29 degrees. So this would
19 flow round the jacket of the centrifuge. In a Sharples
20 centrifuge, this requires a continuous flow loop, that's
21 to say it's uninterrupted. For the coolant supply in
22 a multichamber centrifuge, the coolant is sprayed onto
23 the bowl, so it requires an open cooling set-up with a
24 drain. Not necessarily open in processing terms but in
25 terms of its engineering design. So we would have

1 needed to, as I say, purchase a different thawing
2 vessel, a different centrifuge and redesign the cooling
3 supply to the centrifuge.

4 The next step is the heparin precipitation, and the
5 equipment used for that is not different than much of
6 that we would use for the zinc precipitation step but
7 I think, as has been pointed out earlier, the use of
8 high concentrations of heparin would not have been
9 compatible with the Factor VIII assay type that was used
10 at PFC and we would have had to change to the assay
11 method.

12 If we then move on to the next step, which is -- so
13 by now in the 8Y process, the Factor VIII is in the
14 supernatant of the heparin precipitate. So to recover
15 the Factor VIII from that, the 8Y process carries out
16 a precipitation with high concentrations of glycine and
17 salt, which is similar to the precipitation method
18 actually used in ZHT. That's where the 8Y method was
19 derived from. So again, this would require a Sharples
20 centrifuge and that would be the same issues as
21 previously. You would require to specify, purchase and
22 commission the Sharples centrifuge and also to alter the
23 nature of the coolant ring supply in the PFC
24 manufacturing plant.

25 You would not be able to use the same Sharples

1 centrifuge in this step as you used in the earlier step
2 because we would be in two separate parts of the
3 building. As processing moves, so the specification of
4 the area moves on until you eventually end up in
5 a constant sterile filling [area], which is a very high
6 specification sterile area.

7 Then, when you have precipitated the Factor VIII
8 from the heparin supernatant, the next step --
9 Mrs Winkelman has the removal of saline, the removal of
10 the high concentration of salt and glycine. Here they
11 are using Sephadex G-25 chromatography, size-exclusion
12 chromatography, which we didn't use at PFC. We
13 developed ultrafiltration for that technology. So
14 again, if we were to take exactly on board what 8Y was
15 doing, we would have had to purchase and specify,
16 purchase and commission chromatography columns together
17 with the associated vessels and pumps. There would also
18 have been buffers to prepare and have ready for
19 manufacture.

20 Which would have been similar to the issues with
21 introducing the NYU process, where we were going to
22 introduce chromatography steps. And in fact, in
23 introducing the NYU process, the complexity of
24 introducing the additional steps was one of the issues
25 that counted against the introduction of the NYU step.

1 In finishing, the key feature here is that -- and
2 when I looked at the transcripts from earlier, I noticed
3 a bit of interest in this. 8Y was stoppered under
4 vacuum. That's to say, at the end of freeze-drying, the
5 vials were stoppered in the vacuum that existed in the
6 chamber at that time. This wasn't the practice at PFC.

7 At the end of freeze-drying, the vacuum was broken
8 with sterile dry nitrogen and the products were
9 stoppered under atmosphere, under sterile dry nitrogen,
10 providing a chemically inert environment and also to
11 provide conditions that we considered would be helpful
12 in preventing any bacterial ingress.

13 This would have meant -- to move to stoppering under
14 vacuum, which some manufacturers did do, would have
15 meant the introduction of new equipment for testing that
16 the vacuum was present in each vial, sometimes referred
17 to as "spark testing", as a technique that's used, where
18 you have to identify that there are no leaks and that
19 the vacuum has held in each of the vials that you have
20 stoppered under vacuum.

21 This would also have meant changes to the heat
22 treatment procedure. Heat treatment procedure for 8Y
23 was different than that for PFC, as well as a product --
24 8Y been heated while it was under vacuum. 8Y was heated
25 in an oven that operated at 80°C. At PFC we measured

1 the temperature in the product and adjusted the oven so
2 the product ran at 80°C. So to do that when the vials
3 were evacuated would have meant additional
4 experimentation and commissioning and validation of the
5 heat treatment step.

6 I don't imply these as a criticism of the 8Y process
7 when I look at the notes, as if I'm running through the
8 8Y process and critiquing it. I'm not. This process
9 was a great breakthrough in the temperatures and times
10 that the freeze-dried products could stand to, but it's
11 just that comparisons are not always simple. Heat
12 treatment will depend upon the nature of a product, the
13 freeze-drying cycle, the formulation, the residual water
14 content, the way a product is finished in the vial and
15 the method by which the final heating is carried out.

16 Q. Thank you.

17 I should perhaps pause and ask you, doctor, what was
18 your reaction when you first heard that down south the
19 fractionators were able to heat Factor VIII to
20 80 degrees?

21 A. I thought this was a terrific breakthrough, absolutely,
22 yes.

23 Q. Were you surprised at all?

24 A. Yes. I mean -- yes, I have to say, I was surprised,
25 yes. I hadn't considered the problem of would it be

1 possible to heat-treat freeze-dried products at higher
2 temperatures. I hadn't been directly involved with that
3 at that time. The problem or the project that I had
4 been set was to develop a method to prepare high purity
5 material that was suitable for pasteurisation. (Pause)

6 Will I continue?

7 The other points to note are in terms of processing
8 time, which we have touched on earlier. The 8Y process
9 contains two further additional unit operations and in
10 Z8 we designed the process to have only one single
11 further unit operation in order to be able to fit it
12 into the existing manufacturing time, because we did not
13 have a shift working system at PFC. I think the 8Y
14 process would have needed a whole additional unit
15 operation step, difficult to fit into the available
16 processing time, because my understanding, certainly
17 from talking to Mrs Winkelman and others at the time,
18 was that the process ran from start to finish, it didn't
19 have a stop-off process.

20 The other feature of the 8Y process which might have
21 caused us some difficulty was its yield. Yield is
22 stated in Mrs Winkelman's paper as 190 units per
23 kilogramme of plasma. There is other evidence, I think,
24 in the Inquiry where the yield was lower. Certainly we
25 were hoping for a much higher yield in order to be able

1 to sustain the output of Factor VIII that had taken
2 Scotland to the very good supply situation that it had,
3 and at Oxford they weren't trying to make England and
4 Wales self-sufficient in blood products, it's a small
5 unit.

6 Q. Looking at matters another way, doctor, back in 1985 --
7 so let's say the end of 1985 -- what did you consider
8 were the main features which allowed the 8Y product to
9 withstand heating at 80 degrees?

10 A. The view that Mrs Winkelman had and Dave Evans, Peter
11 Feldman, it's this new pure product that allowed them to
12 withstand heating; that's to say the absence of
13 impurities that were less heat stable was what allowed
14 it to become pure. And I think Mrs Winkelman comments
15 on that at the end of the paper.

16 I would have initially had no reason to disagree
17 with that but shortly after that, from our own work, the
18 position I would have taken is that it is not purity
19 per se. What the pure product or the purer product
20 allows you to do is to freeze and freeze-dry in a manner
21 that permits the product to be heat-treated. So it's
22 not a property of the purity per se. If you had filled
23 8Y at 500 mls in a 1 litre bottle, you couldn't have
24 heated it. It's as simple as that. So it's not
25 a property of the product per se, but the properties of

1 the product allow you to process it in a way that can be
2 heat-treated.

3 Q. So purity is a necessary but not sufficient factor in
4 achieving severe heating?

5 A. That's right, you need sufficient purity to allow you to
6 process and prepare the product in a manner that can be
7 heat-treated.

8 Q. What's your view today on why it was that 8Y was able to
9 be heated severely?

10 A. My view hasn't changed. In talking to those who worked
11 with Jim, we know that in order to have freeze-dried 8Y,
12 they had to take particular measures. In order to
13 freeze it, they had to take particular measures. 8Y
14 wasn't frozen on the freeze dryer, the original products
15 were frozen in a freezing cabinet. This would have
16 given them very fast freezing conditions likely to give
17 a fine crystalline structure. And then when I was
18 investigating this possibility, we got from Oxford
19 a copy of their freeze-drying cycle and although it was
20 different from the one we were designing, all of its
21 main features were similar. There was supercooling,
22 there was a very long, slow primary drying period and
23 there was a defined time and temperature in secondary
24 drying.

25 So that confirmed my view that it was not the purity

1 per se of 8Y that made it heat-treatable but that the
2 purity allowed you to process it in a particular way
3 that made it heat-treatable.

4 PROFESSOR JAMES: Could I just add, would you agree that
5 ironically it was those features that were not included
6 in the patent which were probably quite critical to the
7 successful production of the 8Y?

8 A. Yes. But I don't think they were deliberately excluded.

9 PROFESSOR JAMES: Oh, no, no, very far from it. They just
10 perhaps didn't appreciate their importance at that time.

11 A. Yes, indeed.

12 MR MACKENZIE: Another devil's advocate question, doctor:
13 rather than suggesting PFC should try to have copied all
14 of the steps in the 8Y process, could PFC have simply
15 adopted some of the steps, perhaps what you would have
16 regarded at the end of 1985 as the key steps, with
17 a view to producing a higher purity, severely heated
18 Factor VIII earlier than Z8?

19 A. So you are suggesting that --

20 Q. The hypothesis is this, that at the end of 1985, could
21 you have looked at the 8Y process in the way we have
22 done today and said, "Well, we don't need to copy every
23 step and everything they do, but we could choose one or
24 a small number of steps to copy and apply here, and that
25 is likely to result in us developing our own higher

1 purity, severely heated Factor VIII quicker than we
2 could if we went down the Z8 route"?

3 A. No.

4 Q. It's a hypothetical question.

5 A. It's very much a hypothetical question. No, I don't
6 think so. I don't think neither Oxford's understanding
7 of their own process nor our understanding of what the
8 key parameters were was sufficiently developed at that
9 time in order to be able to make what would be a very
10 sophisticated judgment to select key parameters from
11 a process and emerge with a process design which would
12 allow severe heat-treating at 80°C, when this was
13 a brand new, hitherto unachieved development. No.
14 I don't think so.

15 THE CHAIRMAN: It's quite difficult to take the engine out
16 of a Ferrari and put it into a Ford and expect to get
17 the same performance.

18 A. Yes, especially if you have never studied engineering
19 before. Exactly. Or that particular type of
20 engineering.

21 MR MACKENZIE: Thank you, doctor. I think I have taken you
22 some distance from your statement. I should perhaps now
23 return to the statement and complete it if I may. We
24 are at page 1237, the top of page 4. We have covered
25 much of the ground already. We had asked:

1 "What changes in the manufacturing processes were
2 made and when to enable Z8 to be produced?"

3 We have gone over that in some detail. We then
4 asked:

5 "What was the original timescale for the production
6 and introduction of Z8 and if that timetable was not
7 met, when and why did it slip?"

8 You very frankly say:

9 "The timetable for the introduction of Z8 was to
10 complete the development as quickly as possible."

11 A. Absolutely.

12 Q. A point of detail in the next sentence:

13 "In mid 1986 the production of NY for heat treatment
14 at 68 degrees for 72 hours was stopped."

15 A. That is obviously an error. It should be 68 for
16 24 hours.

17 Q. For 24 hours? Thank you. We can then read what else
18 you say there, thank you.

19 The next question, 4, at the bottom of the page, we
20 asked whether:

21 "... PFC's work on the development of NYU resulted
22 in any delay in the introduction of Z8."

23 Your answer is over the page at page 5, where you
24 say, in short, no. We can take your written answer as
25 read.

1 A. Yes.

2 Q. Question 5. We asked about clinical trials. That's not
3 a matter within your knowledge, so I won't ask you
4 further about that.

5 Question 6 was the standard question asked as to
6 whether any wider management, organisational or other
7 issues resulted in any delay in the introduction of Z8.
8 Your written answer, over the page at page 6, I propose
9 simply to take as read because we have heard quite a lot
10 about this from other witnesses and your position is
11 consistent with others.

12 Question 7, similarly, we ask about the informal
13 contact and exchange of information between PFC and
14 those down south, and you have given some evidence on
15 that earlier that, in short, that was not a difficulty.
16 I think the rest of your written answer we can take as
17 read, please.

18 In a similar vein at page 1240, question 8, we asked
19 questions about the CBLA, Central Committee on Research
20 and Development in Blood Transfusion. Again, we have
21 covered this ground in some detail and I'll simply take
22 your written answer as read, in particular given you had
23 no knowledge of this committee, et cetera.

24 Then on to the next page, please, 1241. This is
25 page 8, question 9. We are back to the question of:

1 "Were more formal links between PFC and the
2 fractionators down south desirable?"

3 Again, I think we will simply take your written
4 answer as read for reasons I have mentioned earlier.
5 Then I'll perhaps finish with question 10, please, at
6 page 9. We asked:

7 "Why was PFC able to make available for clinical use
8 Factor IX concentrate that had been dry heat-treated at
9 80 degrees for 72 hours in October 1985 but Factor VIII
10 concentrate that had been subjected to a similar heat
11 treatment regime was not available for clinical use
12 until May 1987?"

13 You explain this has been answered in part in the
14 witness statement from Dr Foster. About half way down
15 you say:

16 "I would add that although NY and DEFIX shared the
17 same dose form (ie freeze-dried products for
18 reconstitution in water for injections before use), they
19 were very different products. The protein contents and
20 the structure and type of the proteins contained in each
21 of the products were very different, as were the
22 chemical formulations in which the products were
23 prepared. The fill volumes (10 ml for DEFIX and 35-40
24 ml for NY) were also significantly different as were the
25 vial sizes; 30 ml and 65 ml respectively. It would not

1 necessarily be the case therefore that because one
2 freeze-dried product could be heat-treated at 80°C that
3 another (with very different characteristics) could also
4 be heat-treated in the same way.

5 "It should also be noted that unlike Factor VIII
6 production, there were no yield constraints on the
7 production of Factor IX concentrate. Only a relatively
8 small proportion of the plasma fractionated at the PFC
9 was needed to produce enough Factor IX concentrate to
10 meet the demands of the NHS in Scotland."

11 Finally, over the page you say:

12 "In Factor IX concentrate production, stored
13 intermediate product can be selected for further
14 processing. In this way, high potency material could be
15 selected (and less potent material discarded) to ensure
16 that the final heated product had the required level of
17 activities."

18 What do you mean by that sentence? That in
19 Factor IX concentrate production, stored intermediate
20 product can be selected for further processing?

21 A. Factor IX processing method is very different from
22 Factor VIII. A proportion of the plasma, at most
23 20 per cent, goes for adsorption on another ion
24 exchanger. It's a batch adsorption process not a column
25 process in this case, in the PFC Factor IX process. So

1 then the ion exchanger is collected and then packed in
2 a column and the Factor VIII is eluted, and a number of
3 different fractions are taken from the eluate. Those
4 fractions will contain [different amounts of Factor IX]
5 depending upon how the Factor IX elutes from the column.
6 So you get, in a perfect column, a normal distribution
7 of activity. So as you elute the material, there will
8 be one amount in the first fraction, more in the second,
9 then you will reach a break and then it will drop.

10 So, because you have no constraint, effectively, on
11 the material you can use for Factor IX manufacture
12 because you only require a smaller amount to meet the
13 needs in Scotland, you can select those high potency
14 eluates or high quality eluates, such that you can then
15 withstand the drop of activity on heat treatment.
16 I think the recovery on heat treatment for Factor IX was
17 about 60 per cent, which you couldn't have done in
18 Factor VIII. You would never have been able to make
19 enough Factor VIII to supply the health service, if you
20 took that yield loss.

21 Q. I see. Then in the final sentence you state:

22 "There was no such room in manoeuvre in the
23 development of heat-treated Factor VIII products at PFC,
24 where achieving an acceptable process yield was critical
25 to meeting the demands for Factor VIII concentrate."

1 A. Exactly.

2 Q. I have no further questions, Dr McIntosh. Thank you.

3 THE CHAIRMAN: Can I just ask you for clarification on
4 one matter? You have mentioned that there was no shift
5 working at PFC, and that in the context in which you
6 were drawing attention to the continuous nature of the
7 8Y production process. Why not just extend the working
8 practices at PFC to accommodate the continuous process?

9 A. Well, the continuous -- you mean it had to run from
10 start to finish?

11 THE CHAIRMAN: Yes.

12 A. Not a question -- not something within my powers.

13 THE CHAIRMAN: That's fine; it wasn't part of your
14 management responsibilities?

15 A. No, not at all.

16 THE CHAIRMAN: Mr Di Rollo?

17 MR DI ROLLO: Sir, I have no questions for this witness,
18 thank you.

19 THE CHAIRMAN: Mr Anderson?

20 MR ANDERSON: Nor I, sir.

21 THE CHAIRMAN: Mr Johnston?

22 MR JOHNSTON: I have no questions, thank you.

23 THE CHAIRMAN: I wish I could say you were unique in not
24 exciting any adverse criticism at all, but thank you
25 very much for coming. I think you are giving us

1 an insight into what actually happened, what was
2 necessary to convert initial thought into a really
3 practicable working regime and I'm very grateful to you
4 for doing that.

5 A. Thank you very much.

6 MR MACKENZIE: Sir, the next witness is Mr Murray, who is, I
7 think, here.

8 MR ALEXANDER MURRAY (affirmed)

9 Questions by MR MACKENZIE

10 MR MACKENZIE: Good afternoon, Mr Murray.

11 A. Good afternoon.

12 Q. I don't think you have given evidence to the Inquiry
13 before, so we should perhaps start with looking at some
14 biographical details. I think in short, Mr Murray, you
15 were employed at the SHHD, the Scottish Home and Health
16 Department, with certain responsibilities for health
17 matters, between December 1983 and 1987.

18 A. Correct.

19 Q. I think, in particular, was your job title a principal
20 officer?

21 A. No, I was a senior executive officer.

22 Q. A senior executive officer?

23 A. Unfortunately, a grade below principal.

24 Q. I see. We haven't yet looked at the SHHD structure and
25 I think what I'll undertake to do is to try and agree

1 a note which sets this out, which may make following
2 things a little easier.

3 For today's purposes, Mr Murray, let me have a go at
4 trying to set out the SHHD structure as you remember it.

5 A. Yes.

6 Q. If I get anything wrong, let me know.

7 Starting at the top, one would have the Secretary of
8 State for Scotland, one level below a Junior Scottish
9 minister with responsibility for health?

10 A. Not quite. In between there would be the Minister of
11 State who was responsible for health matters in the
12 House of Lords.

13 Q. Thank you. Then underneath the political aspect,
14 looking at the career civil servants, would one start
15 with the permanent secretary of the Scottish Office?

16 A. Yes. Sir Douglas Hadow at that time.

17 Q. I see. And there would only be one?

18 A. Yes.

19 THE CHAIRMAN: I probably shouldn't say but my impression is
20 that there was only every one Douglas --

21 A. Exactly, yes.

22 MR MACKENZIE: I have tripped myself up already.

23 Let's go back to the politicians. We have the
24 Secretary of State for Scotland; that's an easy start,
25 I think. You then mentioned a Minister of State for

1 Health matters in the House of Lords.

2 A. Well, he was a Minister of State for all Scottish Office
3 matters.

4 Q. All Scottish office matters?

5 A. Yes. There had to be a spokesman in the House of Lords.

6 Q. In the Lords, yes. Then the level below that --
7 throughout the 1980s, for example, was there always
8 a Minister of State for all Scottish matters in the
9 Lords?

10 A. Oh, yes.

11 Q. And below that we have a Junior Scottish minister with
12 responsibility for health?

13 A. Yes.

14 Q. We looked at the permanent secretary of the
15 Scottish Office. One down from that there would be
16 a secretary of the SHHD?

17 A. Yes, that's right. In Civil Service grade terms, they
18 would be deputy secretaries but their title was
19 "Secretary".

20 Q. Okay. And presumably there would be a secretary of SHHD
21 and there would be secretaries of other Scottish Office
22 departments?

23 A. Yes.

24 Q. So, sticking now with the SHHD, we have the secretary.
25 Underneath that is the next layer the Undersecretary of

1 the SHHD?

2 A. Yes, and he -- and up to then it was always a he --
3 would be the senior officer responsible for health,
4 solely responsible for health.

5 Q. Were there a number of undersecretaries of the SHHD or
6 only one?

7 A. There would be at least one other on the administrative
8 side, responsible for home, the home part of the SHHD.

9 Q. I understand.

10 A. And as regards the professional side of the department,
11 there would be officers at undersecretary rank.

12 Q. Okay. The next level down, Assistant Secretary of the
13 SHHD?

14 A. Yes.

15 Q. And again would there be a number of assistant
16 secretaries in the SHHD?

17 A. Yes, under the undersecretary there were a number of
18 divisions.

19 Q. Yes.

20 A. Each division was headed either by an assistant
21 secretary or, rarely, a senior principal. I forget how
22 many administrative divisions there were but, just as
23 a help to visualise, let's say six or seven --

24 Q. Okay.

25 A. -- administrative divisions. That won't be the right

1 number but it will give you an idea of roughly how it
2 worked.

3 Q. Okay. Mr Murray, at the time you were at SHHD, between
4 1983 and 1987, the assistant secretary, as far as you
5 were concerned, I think, initially was Mr John Davies
6 and then Mr Duncan Macniven?

7 A. Yes, John Davies at that time was a senior principal.
8 He was succeeded by Duncan Macniven, who was an
9 assistant secretary. There was a slight hiatus between
10 those two appointments and possibly -- I know it does
11 appear in the documentation. It might be a bit
12 confusing but there was a slight gap and one of the
13 branch heads, a Mr George Cole, acted as head of
14 division. That was early in 1986.

15 Q. Okay. Under the undersecretary level do we come to
16 principal?

17 A. Assistant secretary level. Under assistant secretary we
18 come to principal, or rather we come to senior principal
19 and then principal.

20 Q. Okay.

21 A. It's a long hierarchy.

22 Q. It certainly is. I take it you were not a senior
23 principal or a principal?

24 A. No.

25 Q. Were you one down again?

1 A. Yes.

2 Q. A senior executive officer?

3 A. I was a senior executive officer at that time.

4 Q. I think in the documentation we have seen reference to
5 minutes between yourself and Mr Davies and Mr Macniven?

6 A. Yes.

7 Q. Do you remember who was the senior principal and the
8 principal during your time at SHHD?

9 A. The branch did not have a principal.

10 Q. Right.

11 A. The structure of the division was that there was the
12 assistant secretary, and the division had about
13 four branches -- four or five branches. I was the head
14 of branch 3 and I was directly responsible to the head
15 of division, whether senior principal or assistant
16 secretary.

17 Q. I see. So you were the head of branch C?

18 A. Branch 3.

19 Q. Sorry, branch 3, my mistake. And your title was "Senior
20 Executive Officer"?

21 A. Senior Executive Officer, yes.

22 Q. Did you have any officers beneath you?

23 A. I did. The branch had four staff. There was one SEO,
24 one HEO -- that's "Higher Executive Officer" --
25 one Executive Officer and one Clerical Officer.

1 Q. I understand.

2 A. I don't know the contemporary equivalent of those --

3 Q. That's fine. I think we will leave the structure there.

4 Sir, what we will try and do is I think we will try and

5 put something in writing and circulate it and agree it

6 so the Inquiry has that going forward.

7 THE CHAIRMAN: I suspect it's just going to emphasise the

8 tremendous overburden of officers between Mr Murray and

9 the Secretary of State for Scotland. But we will see.

10 MR MACKENZIE: Mr Murray, you have provided two statements

11 for us. I'm only going to look at one of these with you

12 and that is the statement relating to the question of

13 compensation for clinical trials.

14 A. Yes.

15 Q. So could I go to that statement, please? The number is

16 [\[PEN0171868\]](#). I am afraid, Mr Murray, I'm going to have

17 to spend a little time going through the various

18 documents referred to because there are quite a number

19 we haven't looked at yet at the Inquiry.

20 What I should perhaps say is that, having done that,

21 there are two propositions I'm going to put to you at

22 the end for your comment. So I'll let you have them now

23 so you can think about them as we go through the

24 documents.

25 A. Thank you.

1 Q. The first proposition I will suggest is this, that the
2 issue of compensation for participants in clinical
3 trials of PFC products was an issue on which the SHHD
4 required to lead because any compensation would involve
5 public expenditure and would also involve liaison
6 between government departments.

7 The second proposition that I'll put to you after
8 looking through the documents is that the time taken to
9 resolve the issue of compensation between the matter
10 first being raised in November 1983 and compensation
11 being agreed in February 1987 was, on the face of it,
12 unsatisfactory.

13 So those are the two points I'll suggest at the end
14 and I'll ask for your views on them, but obviously feel
15 free to comment on any matter as we go through the
16 documents.

17 A. Thank you.

18 Q. I think we should start, please, when the matter is
19 first raised in November 1983 by Dr Ludlam. I should
20 pause to say, Mr Murray: your statement, understandably,
21 begins in March 1985 but I think we had asked that you
22 look at these prior documents.

23 A. Yes.

24 Q. Have you had a chance to do that?

25 A. I have, yes.

1 Q. I'm grateful.

2 A. I have read it.

3 Q. I'm grateful. Could we start, please, with

4 [\[SNB0015188\]](#)? We have, I think, looked at these before

5 in the Inquiry, the minutes of a meeting of the

6 haemophilia and blood transfusion directors held on

7 14 November 1983 in St Andrew's House. I think the

8 chair, Dr McDonald, will have been a medical officer at

9 SHHD.

10 A. Yes.

11 Q. It has been pointed out to me, Mr Murray, that that's an

12 error on my part. These are the minutes of the

13 meeting -- it's a different group; it's the Haemophilia

14 and Blood Transfusion Working Group. I think the

15 chairman at this stage is not in fact a medical officer

16 at SHHD; I think it's Dr McDonald of

17 Glasgow Royal Infirmary. I think we will come on --

18 A. My apologies.

19 Q. It's my mistake. I think we will come on later to see a

20 different meeting. But this one is, as I say -- but we

21 do see in attendance Dr Bell as an observer, who I think

22 was from SHHD?

23 A. Yes, that's right.

24 Q. Yes, and we can see that under the reference to

25 heat-treated Factor VIII concentrate:

1 "Dr Ludlam and Dr Forbes reported on their clinical
2 evaluation of a trial batch of the new heat-treated
3 product prepared at PFC."

4 And there is a reference to one of Dr Ludlam's
5 patients experiencing adverse reactions.

6 That, I think, is the context. The next page
7 please. At the very bottom we see, "Any other business:
8 Compensation for clinical trials":

9 "Dr Ludlam said that he would like to bring to the
10 group's attention his concern about the lack of formal
11 arrangements for compensation for patients who willingly
12 participate in the clinical evaluation of products and
13 may be disadvantaged as a result."

14 A comment by Dr Bell, and then:

15 "Dr Cash agreed to raise the matter with the CSA,
16 who could take legal advice and liaise with SHHD."

17 So I think that's the first reference we have in the
18 document, Mr Murray.

19 The next reference, please, is [\[SNB0015252\]](#). We can
20 see from the heading these are the minutes of a meeting
21 of the directors of the SNBTS and the haemophilia
22 directors, held in St Andrew's House on 2 February 1984.
23 We can see Dr Bell of SHHD chairs the meeting and
24 Dr McIntyre is present. If we can go to the last page,
25 please, under paragraph 10, headed "Compensation and

1 clinical trials", it's noted:

2 "Dr Ludlam expressed his concern about an apparent
3 lack of guidance and compensation arrangements for
4 patients who take part in clinical trials and as
5 a result might suffer damage.

6 "Dr Bell thanked Dr Ludlam for the articles which
7 had been circulated but was not in a position to give
8 directly relevant advice at present, though he mentioned
9 the arrangements which existed for blood donors
10 throughout the UK.

11 "It was agreed that Dr McClelland would prepare
12 a paper on this subject for submission in the first
13 instance to the BTS subcommittee of the CSA."

14 The next document, please, is Dr McClelland's paper.
15 It's [\[SNF0013013\]](#). I'm not going to go into the detail
16 but could we, please, go to page 3, which is 3015,
17 Dr McClelland's recommendation, 5.1:

18 "For volunteer studies and for immunisation of
19 donors and staff volunteers for harvesting of immune
20 plasma and lymphocytes, the SNBTS accepts the principle
21 that there is a moral responsibility to compensate."

22 5.2:

23 "The SNBTS explores the means of obtaining
24 appropriate forms of insurance."

25 5.3:

1 "The legal office be consulted with a view to
2 preparing guidelines, based on the ABPI [the Association
3 of British Pharmaceutical Industry] documents and
4 modified as appropriate, which would be used in the
5 conduct of all SNBTS trials involving both patients and
6 volunteers ..."

7 A reference to the SNBTS ethics committee
8 scrutinising any guidelines. Over the page, please, at
9 3016, we can see that Dr McClelland enclosed a copy of
10 the then ABPI guidelines.

11 The next document in the chain, please, Mr Murray,
12 takes us to March 1985 and this is [\[SNF0010241\]](#). These
13 again are the minutes of a meeting of the directors of
14 the SNBTS and haemophilia directors at St Andrew's House
15 on 7 March 1985. Dr Bell again the chairman.
16 Dr McIntyre of the SHHD in attendance.

17 Could we, please, go to page 5, and under
18 paragraph 8, "Compensation and clinical trials":

19 "It was generally agreed that the current situation
20 was unsatisfactory and Dr Cash explained the
21 difficulties that the SNBTS had perceived in attempting
22 to resolve the problems through the CSA. Dr Ludlam
23 requested that some action should be taken urgently.

24 "It was agreed that the SNBTS would submit a paper
25 to the CSA with a view to discussion at the next BTS

1 subcommittee meeting, and Dr McIntyre undertook to raise
2 the matter within the department."

3 I think the last document we need to look at at this
4 stage, before coming to your statement, is [\[SGH0031964\]](#).
5 This is a letter from Dr Cash, dated 11 March 1985, to
6 Mr Mutch, who was the secretary of the
7 Common Services Agency. The title is "Compensation of
8 volunteers submitted to procedures within the SNBTS in
9 the event of adverse reactions".

10 I think, in short, Mr Murray, the matter isn't
11 dealing solely with the narrow, perhaps, point raised by
12 Dr Ludlam of seeking compensation for patients or
13 volunteers undertaking trials of PFC product; the matter
14 has been widened out to wider issues of compensation as
15 well.

16 A. It has.

17 Q. Yes.

18 A. I think that's a significant point.

19 Q. Okay, we will follow that through in later documents and
20 we don't lose sight of that.

21 A. Yes.

22 Q. If we could, just sticking with this letter, please, the
23 next page, at the bottom, Dr Cash states:

24 "I would suggest that there are several steps which
25 now ought to be taken:

1 "(a) clearance in principle from SHHD;
2 "(b) if (a) is acceptable to SHHD, then
3 "(i) establishment of a body to consider claims
4 (already exists for anti-D and apheresis);
5 "(ii) legal office prepares guidelines based on ABPI
6 documents, which would be applicable for all relevant
7 SNBTS work."

8 Over the page:

9 "(iii) that (b) (ii) be submitted to SNBTS ethics
10 committee for a comment;
11 "(iv) approval of BTS subcommittee."

12 If we look at the cc, we can see this letter was
13 copied to the transfusion directors and to Dr McIntyre
14 of the SHHD.

15 That's all by way of setting the scene before we
16 come back to your statement, please. Could we now go to
17 Mr Murray's statement again? You tell us in paragraph 1
18 that:

19 "I have little or no recollection of these matters
20 and my statement is based on a reading of the documents
21 made available to me ..."

22 Could I pause, please, Mr Murray and ask: has
23 reading any of these documents recently re-jogged your
24 memory at all or does the position remain that you have
25 no recollection beyond what's in the documents?

1 A. That's rather a difficult one to answer. I have in fact
2 no memory of these matters. When the issue was first
3 raised, I was quite surprised. I had just no memory of
4 this whatsoever. In fact, dealing with BTS matters
5 generally, my memory is much worse there than in
6 relation to other responsibilities I had at the time,
7 such as the ambulance service. Asking myself why,
8 I think the reason is that, in dealing with the BTS, the
9 matters are extremely technical, for example, making it
10 much more difficult perhaps for me to remember issues,
11 whereas with the ambulance service they are hopefully
12 more common sense and practical. So I offer that as an
13 explanation.

14 I have no memory but as soon as I read the
15 documents, they all make sense, if I can put it that
16 way; I can follow them easily and with no difficulty,
17 but with no actual direct recollection.

18 Q. Okay.

19 A. Is that --

20 Q. I understand. I should also have asked, when did you
21 retire?

22 A. I retired on the last day of 1995.

23 Q. Yes. So former work matters may not have been at the
24 forefront of your mind perhaps since 1995. Would that
25 be fair?

1 A. Thankfully not.

2 Q. No. I hope they are now.

3 A. I am afraid so, yes.

4 Q. So that's Dr Cash's letter to Mr Mutch. Then your
5 statement. We saw paragraph 1. In paragraph 2 you tell
6 us that your involvement:

7 " ... would appear to have begun in March 1985, when
8 Dr McIntyre minuted John Davies (my senior officer),
9 alerting him to the concerns of SNBTS and clinicians
10 regarding the language of a compensation scheme for
11 clinical trials and the possible consequences of this,
12 particularly for heat-treated Factor VIII."

13 We can perhaps briefly go to that minute. The
14 reference is [\[SGH0031969\]](#), and it's headed "Clinical
15 trials of therapeutic substances provided by SNBTS". I
16 think I might just go to the second page, to see what's
17 said at the end of the minute.

18 THE CHAIRMAN: We've crashed.

19 (12.48 pm)

20 (The short adjournment)

21 (1.45 pm)

22 THE CHAIRMAN: Yes, Mr Mackenzie?

23 MR MACKENZIE: Thank you, sir. Mr Murray, I think we had
24 reached March 1985 before the break.

25 A. Yes.

1 Q. If we could return, please, to this document,
2 [\[SGH0031969\]](#) at page 1, please. This is the minute from
3 Dr McIntyre to 15 March 1985. I think before lunch we
4 made a distinction between, if I could call it, the
5 narrow compensation point raised by Dr Ludlam initially,
6 namely compensation for patients or participants in
7 clinical trials of PFC product, and then I think we saw
8 wider compensation points raised in Dr Cash's letter to
9 Mr Mutch of 11 March 1985.

10 A. That is right, yes.

11 Q. So bearing that distinction in mind, between the narrow
12 and wider compensation issues, I think this minute, if
13 we look at it, deals with the narrow, I think,
14 compensation issue. If we go about half way down, the
15 heading, of course, is "Clinical Trials of Therapeutic
16 Substances Produced by SNBTS". About half way down we
17 see:

18 "At a recent informal meeting of the Scottish
19 haemophilia directors and the directors of the SNBTS,
20 the question of compensation and clinical trials was
21 raised, as the number of products being produced at the
22 PFC for which clinical trials are necessary, is
23 gradually increasing; the most immediate of these is
24 heat-treated Factor VIII. The clinicians concerned
25 would like the legal position to be stated quite clearly

1 and in particular to be reassured that compensation
2 would be paid without prolonged legal wrangles to any
3 unfortunate volunteer or his dependents."

4 Over the page, please, the final paragraph states:

5 "At the meeting referred to above it was suggested
6 to the clinicians that the problem should be raised in
7 the first instance with the CSA as the management body
8 responsible for the SNBTS and the PFC. This suggestion
9 however was not accepted with any great enthusiasm in
10 view of past experience. I now understand that
11 following the meeting Dr Cash has written to the CSA in
12 respect of SNBTS but of course the problem relates also
13 to the clinicians involved in the clinical trials. No
14 doubt you will be hearing more about this from CSA but
15 the above is by way of 'early warning' and to indicate
16 that we feel this is a matter of some importance --
17 which might be solved along the lines of the arrangement
18 for compensating blood donors involved (by immunisation)
19 in the production of anti-D immune plasma. Happy to
20 discuss."

21 Then we see, I think, some handwritten notes by
22 Mr John Davies, who I think was above you at the SHHD?

23 A. He was the head of division.

24 Q. Thank you. In particular, I think, his handwritten note
25 to you, Mr Murray.

1 A. Yes.

2 Q. Can you read that for us, please, bottom right-hand
3 corner of the screen.

4 A. Yes, this is reminding me that John was not the most
5 lucid of handwriters but he was certainly a great deal
6 better than myself:

7 "We can expect it to come straight into us and would
8 you set in train some investigations. Finance 5 and
9 (I suppose) CLO -- but for the latter I would rather
10 wait to see what Mr Mutch does."

11 Q. So Mr Davies is asking you to make contact with your
12 finance division?

13 A. Yes.

14 Q. And possibly, I suppose CLO, albeit a wait and see in
15 that regard. I think, Mr Murray, that seems to be your
16 first involvement in the question of compensation from
17 the documents.

18 A. It is, yes.

19 Q. I'm grateful. If we can return, please, to your
20 statement to continue with this chronology. Back to
21 [\[PEN0171868\]](#). We have dealt with paragraph 2 by looking
22 at that minute. Paragraph 3, we see that on
23 22 March 1985, Dr Cash copied to Mr Davies and
24 Dr McIntyre, his letter of 11 March to Mr Mutch. The
25 reference -- we don't need to go to it -- is

1 [\[SGH0031963\]](#).

2 At paragraph 4 of your statement:

3 "On 22 March 1985 --"

4 I'm sorry, before that I think we should look at
5 this document, [\[SNB0057320\]](#), which is a letter dated
6 19 March 1985 from Dr Ludlam to Dr Boulton. In the
7 second paragraph he states:

8 "As you will no doubt have heard, we discussed at
9 some length the testing of new blood products at the
10 haemophilia BTS directors' meeting at St Andrew's House
11 recently. As you know, one of my patients had
12 a reaction ... and I'm, therefore, a little more
13 apprehensive about testing further batches. Clearly
14 these require urgent clinical evaluation. Although
15 I raised the question of compensation for individuals
16 who suffer materially as a result of testing new
17 products at St Andrew's House some time ago, there has
18 been little progress. The commitment of either the CSA
19 or Scottish Home and Health to give reasonable
20 compensation has not been demonstrated to my
21 satisfaction. I'm reasonably conversant with the
22 principal reason why this is difficult to achieve."

23 I think this letter is copied by Dr Cash to SHHD.
24 Could we go back, please, to your statement,
25 paragraph 4. You say in paragraph 4:

1 "On 22 March 1985, Dr Cash wrote to Dr McIntyre
2 conveying Dr Ludlam's specific concerns and observing
3 that if there was no speedy resolution, then the whole
4 of the SHS heat-treated Factor VIII programme would be
5 very seriously affected."

6 We can go to that letter, please. It's
7 [\[SGH0031958\]](#). We can see the letter is, as you say in
8 your statement and we can see the reference to:

9 "The enclosed letter has come out of the blue and is
10 a cause for considerable concern."

11 I think that must be the letter from Dr Ludlam to
12 Dr Boulton of 19 March 1985 we have just looked at. In
13 the second paragraph, Dr Cash asks:

14 "I would be most grateful if you would use your good
15 offices to do anything you can to assist us.

16 " ... I wonder whether a call from you might be
17 sufficient to do the trick. In the meantime, I will
18 also have a chat with him."

19 Then returning to your statement, please, in
20 paragraph 3 about half way down, you pick up:

21 "On 28 March, Dr McIntyre drew these concerns to the
22 attention of Mr Davies."

23 We should go to that, please. It's [\[SGH0031957\]](#).

24 We can see that on 28 March 1985, Dr McIntyre has
25 minuted Mr Davies and copied it to Mr Calder. Who is

1 Mr Calder?

2 A. He was the chief pharmacist to the Secretary of State.

3 Q. Thank you. In his minute, Dr McIntyre refers to the
4 letter from Dr Cash enclosing the letter from Dr Ludlam,
5 and we see half way down the minute:

6 "You will be interested to know that the problem is
7 not confined to Scotland and Mr Smart, chairman of CBLA
8 has written in similar terms to Dr Harris, the DCMO at
9 DHSS".

10 If we look at the handwritten note at the bottom
11 right-hand corner, please, we will see, I think,
12 Mr Davies writing to yourself, Mr Murray, stating,
13 I think:

14 "I believe you are already looking into this, though
15 as far as I can recall, the CSA have not written in."

16 Et cetera. If we go back to your statement, please,
17 to continue with the chronology, to see what happens
18 next. We are on, I think, now to page 2 of your
19 statement, and we do now hear from the CSA in that you
20 say that:

21 "On 2 April 1985, Mr Wooller, the general
22 administrator of the CSA, copied to me a memorandum he
23 had sent to the CSA legal adviser on the issues raised
24 in Dr Cash's letter of 11 March, suggesting that in the
25 meantime, SHHD may wish to give preliminary

1 consideration to these issues."

2 If we can go to this letter, please. It's
3 [\[SGH0031952\]](#). In this memorandum, or letter perhaps, Mr
4 Wooller writes to you, Mr Murray, and states under
5 heading "Compensation of Volunteers Submitted to
6 Procedures within the SNBTS in the Event of Adverse
7 Reactions":

8 "Further to our brief discussion of this matter on
9 1 April 1985, I enclose a copy of the letter dated
10 11 March ..."

11 That's the letter from Dr Cash to Mr Mutch --

12 A. Yes.

13 Q. -- raising the wider compensation issues:

14 "... with a copy of the memorandum which I have
15 today sent to the legal adviser.

16 "I will write to you again when the legal adviser's
17 advice has been obtained. In the meantime, you may wish
18 to give preliminary consideration to the issues raised
19 by Dr Cash."

20 If we can return to your statement, please, at
21 paragraph 6, you explain that in April 1985 you wrote to
22 the DHSS explaining the present position and suggesting
23 a mutual exchange of deliberations. If we can go to
24 that, please, it is [\[SGH0031951\]](#). This is headed
25 "Compensation for Trials of Therapeutic Substances", and

1 you enclose a copy of Dr Cash's letter to Mr Mutch, and
2 you explain you are:

3 "... presently seeking advice, from our finance
4 division and our CLO on the issues raised by Dr Cash,
5 which I understand are the same as those raised with
6 yourself by BPLA. A further point which we are
7 exploring, and not mentioned in Dr Cash's letter, is the
8 position of the clinicians involved in such trials."

9 Et cetera:

10 "I would be grateful if you could let me know the
11 result of your own deliberations. There certainly seems
12 no reason why we should not reach a common conclusion on
13 how to deal with this issue."

14 Then if we could go back to your statement, please,
15 at the end of paragraph 6 you tell us that:

16 "On 10 April SHHD finance advised me that treasury
17 approval would be required for any proposals for
18 a compensation scheme."

19 We don't have to go to that letter but for the
20 record it's [\[SGH0031950\]](#). Sticking with paragraph 7 of
21 your statement, what next occurs is that:

22 "On 2 April 1985, Mr Calder, the chief pharmacist,
23 minuted Dr McIntyre in reply to a request for comments
24 on the issue of compensation."

25 We should perhaps look at that, it's [\[SGH0031948\]](#).

1 If I can perhaps focus on three points. Firstly, the
2 heading is "Chemical Trials of Therapeutic Substances
3 Produced by SNBTS." In the second paragraph he says:

4 "First, let me say that you will require to receive
5 legal advice from our own lawyers and also, I suspect,
6 from the legal department of CSA."

7 After his three numbered points he says:

8 "I'm sorry I cannot be more helpful and I'm sure
9 that before we go any further, we should get legal
10 advice on what can/cannot be done in these particular
11 circumstances."

12 Then back to your statement, please, if we may.

13 Half way through paragraph 7, we see:

14 "On 10 April 1985 Dr McIntyre copied Mr Calder's
15 minute to Mr Davies saying 'I understand from Mr Murray
16 that the secretary of the CSA is raising the matter
17 with their legal advisers and perhaps we should defer
18 further action until this legal advice is available. As
19 the clinicians are much concerned about this matter,
20 I trust the legal advice will not be too long in
21 coming'."

22 I will provide a reference for that minute without
23 going to it, it's [\[SGH0031947\]](#). You also note that on
24 that minute on 11 April, Mr Davies had replied:

25 "We are indeed expecting CLO to be consulted. This

1 is part of an exercise to persuade the CSA to take
2 themselves decisions properly theirs. While it would
3 doubtless be possible to consult our solicitor's office
4 in parallel, I am not persuaded it is necessary to do
5 so. As to how long it will take, that depends on the
6 lawyers."

7 You say there in your statement:

8 "The position of SHHD was that it was for the CSA to
9 bring forward proposals concerning a compensation
10 scheme."

11 To pause at this stage, I suppose it could be said
12 that Dr McClelland had tried in his document back in
13 1984 to set out what he saw as a way forward, and then
14 I think Dr Cash then in his letter to Mr Mutch
15 in March 1985 had tried what he saw was the way forward.
16 Could it be suggested really that at that stage matters
17 were unresolved, both the narrow compensation issue
18 first raised by Dr Ludlam and the wider compensation
19 issues in Dr Cash's letter. Given that really these
20 compensation issues were unresolved, that perhaps was
21 the time for SHHD to step in and try and resolve the
22 matter one way or the other?

23 A. As far as SHHD administration was concerned, the issue
24 had only been raised with us in March and it was our
25 belief that that issue was now being considered in the

1 forum in which it should be properly considered. That
2 is the CSA.

3 Q. Two points arise in that regard. Firstly, I take your
4 point that as far as the SHHD administration was
5 concerned, that matter of compensation first came to you
6 in March 1985. I think as the SHHD medical officers
7 were concerned, they were certainly aware
8 from November 1983 of Dr Ludlam's concern about
9 compensation.

10 A. That is the case, yes, as in the previous documents,
11 yes.

12 Q. The other point you mentioned about CSA being the
13 appropriate forum for compensation to be dealt with.

14 A. Hm-mm, yes.

15 Q. Presumably that could only be as a first step, in that
16 any CSA proposals in that regard would require approval
17 from SHHD, perhaps including the Treasury.

18 A. Certainly treasury, yes.

19 Q. Yes. So the CSA as a forum could only do so much.

20 A. The CSA as a forum? The word "forum" popped into my
21 head.

22 Q. It's a good word?

23 A. It's a good word but as the preliminary report makes
24 clear, in effect the SNBTS is responsible to the BTS
25 subcommittee and the CSA management committee. I think

1 the preliminary report itself makes that very clear.
2 Those are the two immediate bodies responsible for the
3 management of the SNBTS.

4 Q. Yes. So the CSA are immediately responsible but
5 ultimately, surely, the SHHD, and beyond that, the
6 appropriate minister is ultimately responsible.

7 A. Yes.

8 Q. Yes. So if the CSA were not able, for whatever reason,
9 to adequately resolve an issue, might there be
10 circumstances where the SHHD would step in to try and
11 resolve it?

12 A. Yes.

13 Q. Yes. Does it follow from what you have said that, as
14 far as you were concerned at this time -- so we are now
15 in about April 1985 -- your position would have been
16 that while in theory there may come a time when it would
17 be appropriate for the SHHD to step in and try and
18 resolve an issue, you didn't consider the time had come
19 yet?

20 A. At that time we didn't know there was an issue to
21 resolve.

22 Q. Well, certainly you were aware as at April 1985 of
23 Dr Cash's letter --

24 A. Oh, yes, but I mean, at that time we did not know there
25 were any potential difficulties within the CSA.

1 Q. So at that stage your view would have been that the
2 issue was in the appropriate forum?

3 A. Yes.

4 Q. The CSA, and let's wait and see what they bring to us?

5 A. Yes.

6 Q. Okay. In the next paragraph, please, of your statement,
7 paragraph 8, you explain that:

8 "On 29 April 1985 I wrote to Mr Wooller conveying
9 the particular points raised by Mr Calder as regards
10 clinicians."

11 I'll give the reference without going to the
12 document. It's [\[SGH0031944\]](#). You then say:

13 "I followed up this request on 21 June."

14 That's essentially a reminder on your part to try
15 and prompt Mr Wooller to come back to you. I'll give
16 the reference again. It's [\[SGH0031940\]](#). Then:

17 "On 12 July he replied to me with the legal
18 adviser's comments on these points."

19 If we can go to that, it's [\[SGH0031937\]](#). This is
20 a -- what is the correct word, Mr Murray? Is it
21 a letter, a memo, a minute?

22 A. What I would call a letter, Mr Wooller frequently called
23 a memorandum. There was a difference in the language
24 between us and the CSA at times.

25 Q. Okay. So this letter or memo, from Mr Wooller to

1 yourself of 12 July 1985, headed "Compensation of
2 Volunteers Submitted to Procedures within the Blood
3 Transfusion Service":

4 "Further to my letter of 1 July 1985, I enclose
5 herewith for your consideration a copy of the reply
6 received from the Central Legal Office to the point
7 raised in your letter of 29 April 1985."

8 Can we then go to that reply, please? It's
9 [\[SGH0031938\]](#). This is a memo, a minute, from
10 Mr Griffiths of the Central Legal Office to Mr Wooller
11 on the subject of compensation of volunteers submitted
12 to procedures within the Blood Transfusion Service,
13 albeit, I think, if you, Mr Murray, had been waiting for
14 this to deal with and solve all of the issues that had
15 been raised, I think you would have been disappointed
16 reading this because we can see that it deals largely
17 with a discussion of negligence. That's not to
18 criticise the solicitor because we don't know what
19 information or instructions or brief he was given, but
20 it's simply to --

21 A. He seems to have, I think, addressed issues raised by
22 Mr Calder.

23 Q. Yes.

24 A. But no wider.

25 Q. I understand, and we don't know if he was asked to

1 consider any wider issues. We don't have that
2 documentation with us.

3 A. Right.

4 Q. So in short, a discussion of negligence but really the
5 whole point was can there be a no fault scheme, no fault
6 compensation. So like isn't meeting like here.

7 A. That's right. It's not a meeting of minds.

8 Q. No. So that's not solving things, which I think you
9 very properly are aware of, Mr Murray, because your next
10 letter is [\[SGH0031936\]](#). This is your minute of
11 6 August 1985 to Mr Calder, copied to others, and you
12 say:

13 "Please see the attached reply from CSA to my letter
14 of 29 April. This does not seem to take us very far
15 forward.

16 "As regards the points raised in Dr Cash's
17 memorandum, this is still being considered by CLO; I am
18 advised that a further letter will be sent to us once
19 their legal advice is available."

20 We can then, I think, go back to your statement, the
21 top of page 3, paragraph 9. You explain that:

22 "In a minute of 16 August 1985 to Mr Davies in
23 connection with papers for a meeting of the BTS
24 subcommittee on 21 August, I outlined the steps taken
25 and the present position."

1 Can we go to that minute, please? It's
2 [\[SGH0031933\]](#). Under item 3, "Compensation of
3 Volunteers", you set out the history, that:

4 "Dr Cash's letter of 11 March to Mr Mutch was copied
5 to the department and on receipt, I asked CSA to seek
6 CLO advice on the points raised by Dr Cash. Following
7 this there was an exchange of minutes with Mr Calder and
8 Dr McIntyre, following which I wrote to the CSA on an
9 additional point based on material supplied by
10 Dr McIntyre and Mr Calder. While the CSA have replied
11 to that additional point, they are awaiting CLO advice
12 on the main issues raised by Dr Cash's letter.

13 "CBLA have raised similar points as DHSS ..."

14 And you have been in touch with them:

15 "This whole matter is a most complex one which
16 I suspect raises basic issues much wider than those
17 simply relating to the BTS. The attached file may be of
18 help in understanding the issues involved."

19 Back to your statement, please, to complete what
20 happened next. In paragraph 10 we see that:

21 "In a minute to Mr Davies of 21 August 1985, Mr Hugh
22 Morison ..."

23 I think Mr Morison was higher up in the structure
24 again?

25 A. Yes, Mr Morison was the departmental undersecretary for

1 health.

2 Q. Thank you. And Mr Morison explained that:

3 "... explained that at a meeting that day of the BTS
4 subcommittee he had said SHHD would pursue the
5 compensation issue with DHSS as a matter of urgency ..."

6 Could we look at that minute, please? It's
7 [\[SGH0031927\]](#). If we go to item 3, I don't think we can
8 improve on the words of the minute which states, under
9 "Compensation of Volunteers", and this is Mr Morison
10 speaking:

11 "I said that we would pursue the question of
12 compensation of volunteers who have adverse reactions
13 with DHSS as a matter of urgency; it would, however, be
14 necessary for the agency to clarify the boundaries of
15 their proposals before we took the matter forward.
16 I explained that the question would be required to be
17 considered in a GB context; Dr Cash said that the
18 English service had already approached DHSS about it."

19 Back to your statement, please, Mr Murray.

20 Paragraph 11:

21 "In a manuscript note of 10 September 1985 to
22 Mr George Thompson (next in line after myself in the
23 branch) ... "

24 Is that up or down?

25 A. Down. Mr Davies was up, Mr Thompson was down.

1 Q. Thank you:

2 "... I explained that I have confirmed with
3 Mr Wooller that the CSA were pursuing Mr Morison's point
4 about the boundaries of their proposal with SNBTS and
5 CLO ..."

6 I'll provide the references without going to it.
7 It's [\[SGH0031926\]](#). Paragraph 12 of your statement tells
8 us that:

9 "In November 1985 I wrote to DHSS ..."

10 If we can go to that, please, it's [\[SGH0031925\]](#).
11 This letter to the DHSS in November 1985 is headed
12 "Immunisation of Volunteers, Compensation for Injury".
13 Then if we can go to the third paragraph, please:

14 "I also discussed with you in April this year the
15 question raised both by Dr Cash and by BPLA, of
16 compensation for (a) volunteers (either BTS staff or
17 donors) who suffer adverse reactions through the receipt
18 of medication or immunisation for BTS purposes and (b)
19 patients who agree to receive newly developed BTS
20 products on an experimental basis."

21 Again, you say:

22 "As I mentioned in my letter in April, it would seem
23 desirable for these questions to be considered in a GB
24 context and I shall let you know of whatever further
25 clarification emerges from the agency. In the meantime

1 ..."

2 You invite the DHSS to keep you updated of any
3 progress they make. Then, returning to paragraph 12 of
4 your statement, please, you refer to a reminder you sent
5 the DHSS on 11 February 1986. I'll give the reference
6 without going to it. It's page 2 of [\[SGH0031933\]](#). You
7 then say in your paragraph:

8 "From the documents made available to me, it does
9 not appear that I received a response from DHSS on the
10 issue of compensation."

11 If there weren't enough individuals involved in the
12 matter by this stage, enter somebody else. In
13 paragraph 13 of your statement, you tell us that:

14 "In February 1986 Professor R H Girdwood, the
15 chairman of the SNBTA, raised a number of issues with
16 the minister, Mr John MacKay, including compensation for
17 volunteers in SNBTS research projects."

18 If we can go, please, to that letter, it's
19 [\[SGH0020739\]](#), a letter of 19 February 1986 from
20 Professor Girdwood to Mr Mackay. Starting:

21 "I am writing as chairman of the SNBTA (which
22 represents the interests of donors) about a matter which
23 has been raised with me, but about which I am anxious to
24 avoid any publicity. This is the possibility that
25 insurance policies of a blood donor might be loaded

1 under certain circumstances ..."

2 This really, I think, relates to donors who donate
3 blood which is used in the production of immunoglobulin.
4 Does that seem right?

5 A. It seems right. I confess --

6 Q. I think that's the primary concern, understandably,
7 perhaps, of Professor Girdwood --

8 A. Yes, this had to do with life assurance associations.
9 I came across some documentation. The question of
10 whether people involved in such matters would have --
11 their insurance policies would be affected in some way.

12 Q. So that's a matter that arises in the wider
13 consideration of compensation?

14 A. Yes, it's running parallel, you might say.

15 Q. Yes, thank you.

16 A. A number of threads to this.

17 Q. Yes, thank you. Page 2 of this letter, the top of the
18 page:

19 "In addition, I do not know whether compensation
20 would be given if something unexpected was alleged to
21 have developed as a result of a research project ..."

22 That may be a reference to patients but we don't
23 know from the terms of the letter.

24 Then, returning, please, to the bottom of page 3 of
25 your statement, half way through paragraph 13:

1 "A draft reply for the minister prepared by
2 Mr George Paul (acting head of division) which drew
3 heavily on advice offered by medical colleagues who
4 explained, as regards compensation schemes, that there
5 was at present no formal compensation scheme, though
6 each case would be considered on its merits."

7 For the record, I'll give the number of that
8 document as [\[SGH0031921\]](#), and also provide a number of
9 a draft reply by the minister to Professor Girdwood,
10 which is [\[SGH0031922\]](#). We are at page 4, I think, now
11 of your statement, Mr Murray, paragraph 14. And we are
12 now in August 1986, which I think is now at a time when
13 Z8 is being scaled up by PFC. And 14:

14 "At a meeting on 20 August 1986, chaired by
15 Hugh Morison, the BTS subcommittee noted that the
16 national medical director had held a useful dialogue
17 with the legal adviser ..."

18 We will go to this minute to see exactly what's
19 minuted, please. It's [\[SGH0020455\]](#). These are the
20 minutes of this meeting of the subcommittee held on
21 20 August 1986. If we can go over the page, please,
22 under subparagraph (iv), "Compensation of Volunteers":

23 "The subcommittee noted that the national medical
24 director had held a useful dialogue with the legal
25 adviser concerning arrangements for the compensation of

1 volunteers and agreed that the general manager should
2 now pursue the bringing forward of firm proposals."

3 It's perhaps not clear from the face of the minute
4 in isolation, Mr Murray, as to what exactly is meant by
5 "volunteers"; does that mean donors as per
6 Professor Girdwood's letter or does that include
7 patients who volunteer to participate in a clinical
8 trial of a PFC product?

9 A. I am afraid I can give no authoritative interpretation
10 of that.

11 Q. Although --

12 A. It's just wide.

13 Q. Although, put it this way, you were certainly still
14 aware at this time in August 1986, that both the narrow
15 compensation issue remained live, as did the wider
16 compensation issue.

17 A. Yes, correct.

18 Q. Then go back, please, to your statement in the final
19 sentence of paragraph 14, where you say:

20 "I note, however, that the minutes do not state to
21 whom the proposals are to be brought."

22 If you had read the minute at the time, to whom
23 would you have understood the proposals were to be
24 brought?

25 A. Very possibly to the BTS subcommittee.

1 Q. And from that subcommittee, where would they go?

2 A. From that subcommittee to the department.

3 Q. Yes. Then in paragraph 15 of your statement, you make
4 a comparison between Mr Morison's minute of
5 21 August 1985 concerning the BTS subcommittee meeting,
6 which I think we have looked at, and then minutes of the
7 BTS subcommittee meeting on 20 August 1986:

8 "... the matter of a compensation scheme for
9 clinical trials had remained with the CSA, which was to
10 'clarify the boundaries of their proposals'/'pursue the
11 bringing forward of firm proposals'."

12 I discussed earlier with you, Mr Murray, that in
13 theory you accepted there may come a point where, if the
14 CSA, as initially the correct forum to deal with an
15 issue, was not in fact dealing with an issue, the SHHD
16 may consider it appropriate to step in and resolve the
17 issue. We are now at August 1986. We know that both
18 the narrow compensation issues and the wider
19 compensation issues set out in Dr Cash's letter
20 of March 1985 remain unresolved. Could it be said that
21 that was an appropriate time for the SHHD to step in and
22 resolve the matter?

23 A. Two points. The BTS subcommittee met more than once
24 a year. I don't know how frequently it met but it would
25 appear that -- well, there was a possibility that there

1 may have been urgent discussion at a BTS subcommittee
2 meeting within that period, but there does not appear --
3 or at least I'm not aware of any documentation.

4 The other point is that there is a close
5 interrelationship between the department and the CSA
6 committees, insofar as senior officers of the department
7 sit on both the BTS subcommittee and the CSA management
8 committee. The drawing of firm distinctions can
9 sometimes be rather difficult.

10 Q. Yes. I'm sorry, are you finished?

11 A. No, I have finished.

12 Q. To illustrate that point, if we do go back to these
13 minutes, [\[SGH0020455\]](#), we can see that the meeting of
14 this subcommittee, the vice-chairman was Mr Morison from
15 the administration side of SHHD, and we can see also
16 present was Dr Forrester, I think, from the medical side
17 of SHHD. Does that perhaps illustrate the point you
18 have just made?

19 A. Yes.

20 Q. Although in response, could it equally be said that
21 really both parts of SHHD, the medical side and the
22 administration side, were particularly well placed to
23 see that the question of compensation wasn't being
24 resolved by the process or steps to date, and therefore
25 there was even more of a need for SHHD to step in and

1 sort it out?

2 A. The only answer I can give is evidently not.

3 Q. To be fair to you, you certainly weren't sitting on this
4 subcommittee. It's persons at a higher level than you.
5 I understand that.

6 Could we then, please, look at another document,
7 [\[SNB0058711\]](#)? We are back to Dr Ludlam writing to
8 Dr Cash on 11 December 1986, saying:

9 "I was pleased to learn recently from Frank Boulton
10 that 8Z is shortly to be available for clinical
11 assessment. I have obtained ethical approval to
12 undertake recovery and survival studies in
13 haemophiliacs. I am now awaiting an appropriate
14 commitment from either PFC, SHHD or DHSS concerning the
15 question of indemnity should any of the patients
16 materially suffer as a result of assessing the new
17 Factor VIII product.

18 "As you know, I raised this a long time ago with
19 SHHD and there has been no response."

20 So looking at matters from Dr Ludlam's perspective,
21 it is now three years since he first raised the matter
22 and one can perhaps understand his frustration that the
23 compensation issue that he raised has not been resolved.

24 Then to complete the chronology, please, back to
25 your statement -- I should perhaps say for the record,

1 when I suggested, Mr Murray, that one could understand
2 Dr Ludlam's frustration, you nodded your head, at least
3 from Dr Ludlam's perspective. Is that correct?

4 A. Could you repeat that.

5 Q. I'm sorry, it's my fault. When I looked at Dr Ludlam's
6 letter and I suggested that at least from his
7 perspective, one could understand him being frustrated
8 in the matter not having been resolved since he first
9 raised it, I think you nodded your head in agreement to
10 that?

11 A. Yes, I would agree with that.

12 Q. From his perspective at least?

13 A. Yes, certainly.

14 Q. Back to your statement please. In paragraph 16 you
15 explain that:

16 "In a manuscript minute to me of 30 December 1986,
17 Mr George Thompson explained that Dr McIntyre and
18 Dr Forrester had informed Mr Macniven, who by then was
19 head of division, that Dr Ludlam was seeking some form
20 of compensation scheme before embarking on the testing
21 of heat-treated Factor VIII. We could no longer wait
22 for clarification from the CSA, and Dr McIntyre had
23 suggested a compensation scheme on the lines of
24 a previous treasury-approved scheme."

25 If we go to document [\[SGH0031920\]](#), the minute is

1 essentially to the same effect as you set out in your
2 statement. We can see about half way through it:

3 "However, there is now great urgency in that
4 Dr Ludlam is declining to administer the 'new'
5 Factor VIII (when existing stocks are exhausted
6 in February) ... "

7 So that's where the urgency arises here?

8 A. Yes.

9 Q. "... unless he has received notification of some form of
10 compensation cover; precisely what he requires is not
11 evident but may emerge in the agency's clarification of
12 the boundaries of their proposals which is presently
13 awaited. We cannot however wait! Suggested by
14 Dr McIntyre is, as before, compensation on the anti-D
15 lines."

16 Then back to your statement, please, paragraph 17:

17 "On the same date Dr Cash wrote to Dr McIntyre
18 referring to a telephone conversation that day. Dr Cash
19 requested a formal response on the question of
20 a compensation scheme for heat-treated Factor VIII
21 trials similar to the one already in existence."

22 We can go to that but I think we have seen it
23 before. It's [\[SGH0031919\]](#). We have looked at this
24 before, I think, in the Inquiry, Mr Murray. It's, as
25 you say in your statement, Dr Cash's letter of

1 30 December 1986 to Dr McIntyre, and Dr Cash essentially
2 seeks compensation on the same basis as blood donors who
3 undergo immunisation/boosting for the procurement of
4 anti-Rh(D) immune plasma.

5 Then back to paragraph 17 of your statement, please.
6 The second half of what you set out in paragraph 17
7 I think we will come to later on because that refers to
8 a note of February 1987. So I'll stick with the
9 chronology just now and come back to that.

10 A. Right.

11 Q. Over the page at page 5, please, paragraph 18. You say:

12 "It would appear that Dr Ludlam's letter of
13 11 December 1986 had prompted Dr Cash to contact
14 Dr McIntyre concerning a compensation scheme for
15 clinical trials of heat-treated Factor VIII. Prior
16 to December 1986, compensation arrangements for clinical
17 trials of heat-treated Factor VIII appear to have been
18 subsumed within general consideration of a general
19 compensation scheme in relation to clinical trials for
20 BTS purposes."

21 I think the documents we have looked at bear that
22 out, don't they?

23 A. Yes. It would appear that at the beginning, the issue
24 of heat-treated Factor VIII was what prompted and was
25 the initial driver of the idea of a general compensation

1 scheme.

2 Q. But that rather grew arms and legs perhaps?

3 A. Yes.

4 Q. And you say in your statement:

5 "It does not appear that anyone had previously
6 proposed compensation arrangements specific to clinical
7 trials of heat-treated Factor VIII."

8 I suppose it could be said Dr Ludlam had, at least
9 that was his concern: the narrow compensation point.

10 A. I'm speaking in relation to what formally had been put
11 to the admin side of the department.

12 Q. I understand. In paragraph 19:

13 "On 7 January 1987 Dr Forrester minuted Mr Macniven
14 regarding an assessment of risk to volunteers and
15 attached a copy of a statement received from Dr Cash."

16 We have looked at that in the Inquiry previously.
17 So I'll simply give the reference numbers without going
18 to them. It's [\[SGH0031912\]](#) and Dr Cash's lengthier
19 statement is [\[SGH0031913\]](#). You then explain in
20 paragraph 20 that:

21 "It would appear that between 7 and 12 January,
22 I spoke to both Treasury and DHSS to explore the
23 possibility, in a GB context, of a compensation scheme
24 for heat-treated Factor VIII trials based on previous
25 treasury-approved compensation schemes."

1 Then paragraph 21:

2 "On 12 January 1987 I minuted ... SHHD finance
3 division with a draft letter for them to send to the
4 Treasury."

5 We don't have to go to that but the reference is
6 [\[SGH0031883\]](#). Then in paragraph 22 of your statement
7 you explain that:

8 "On 12 January 1987 Mr Brunning of DHSS wrote to
9 Treasury seeking agreement to compensation arrangements
10 for the proposed clinical trial of Factor VIII, drawing
11 similarities with arrangements for previous whooping
12 cough trials."

13 I think we should go to it. This is [\[SGH0031891\]](#).
14 So this is a minute from Mr Brunning of the DHSS to
15 Mrs Wiseman, at the Treasury, concerning Central Blood
16 Laboratories Authority clinical trials of Factor 8Y, so
17 in England. We see the final sentence is:

18 "This matter is rather urgent; a speedy reply would
19 be appreciated."

20 And also a reference to seeking, I think,
21 compensation, along the lines of the ABPI guidelines.

22 The initial, I think, response from the Treasury is
23 not a positive one. If we then go, please, to
24 [\[SGH0031890\]](#) Miss Z Everest-Phillips of the Treasury
25 chambers replies on 12 January 1987 as regards the CBLA

1 request for compensation for clinical trials of
2 Factor 8Y in England. In short, it's not a positive
3 response from the Treasury. I think a further approach
4 is required before the Treasury will relent. I think
5 matters are quite nicely set out back at your statement,
6 please.

7 Go back to your statement, page 6, paragraph 23:

8 "Mr Kernohan from the SHHD finance division wrote to
9 Treasury on 14 January 1987 seeking agreement to
10 arrangements for compensation in the event of injury
11 during clinical trials of Factor VIII".

12 We should go to that, please, it's [\[SGH0031881\]](#).
13 I won't go through this letter in detail but we can see
14 it's headed "Clinical Trials of Factor VIII Arrangements
15 for Compensation."

16 It's clear, I think, by this stage that it's the
17 narrow compensation point initially raised by Dr Ludlam
18 that is the one at issue.

19 A. Yes, this -- Norman Kernohan's letter was the one which
20 had been drafted by myself.

21 Q. I understand. Thank you. Over the page, to page 2 of
22 this letter, the paragraph at the top states:

23 "In none of the previous arrangements has any
24 compensation been claimed and it is not anticipated that
25 any claims will be made for these Factor VIII trials.

1 It is unlikely, therefore, that there will be any
2 resource implications (and any which may emerge, will,
3 of course, be contained within the current financial
4 provision)."

5 If one were to pause and if one were Dr Ludlam
6 reading this paragraph more than three years after he
7 had first raised the point, he may be a little surprised
8 as to why it had taken three years to deal with the
9 narrow compensation point, given what's stated in that
10 paragraph, that:

11 "In none of the previous arrangements has any
12 compensation been claimed and it is not anticipated that
13 any claims will be made for these Factor VIII trials.
14 It is unlikely ... there will be any resource
15 implications ..."

16 It's perhaps a little puzzling, at least if one were
17 Dr Ludlam, why the matter could take over three years to
18 resolve.

19 A. I think that hopefully in my statement I have set out
20 the steps of the previous year. Prior to that, it was
21 not really within the remit of the administrative side
22 of SHHD. I think I would also add that, not so much
23 from memory but simply from reading the newspapers, that
24 the issue of compensation in the NHS is one which I'm
25 sure the Treasury would take very seriously and that the

1 case has to be properly made.

2 Q. I'll come back to some of these points but just to
3 complete just now with the chronology, so back to your
4 statement, please, at page 6 and paragraph 23, you
5 explain that:

6 "Having seen on 4 February a draft DHSS response to
7 Treasury ..."

8 I'll give the reference without going to it,
9 [\[SGH0031879\]](#):

10 "... Mr Kernohan wrote again to Treasury that day
11 ..."

12 This is 4 February 1987:

13 "... addressing the concerns raised by Miss
14 Everest-Phillips of the Treasury in her letter of
15 12 January to Mr Brunning."

16 We should go to that; it's [\[SGH0031873\]](#). This is
17 a letter from Mr Kernohan of the SHHD -- or rather
18 Scottish Office finance division -- to
19 Miss Everest Phillips. Treasury. Did you draft this
20 letter, Mr Murray?

21 A. Probably, yes. Possibly after discussion with medical
22 colleagues as well. But I would have drafted it for
23 Norman.

24 Q. Because you would have understood the issues, the
25 substance of the letter, in a way that Mr Kernohan

1 probably wouldn't?

2 A. I suspect that I drew very heavily on what I was
3 informed by medical colleagues.

4 Q. Yes. And again, the letter is on the same narrow point
5 of compensation for clinical trials of Factor VIII
6 products, and you make the case in the letter for that.

7 Returning to your statement, please, you explain
8 that in short you were successful, in that Treasury
9 approval to a compensation scheme for Factor VIII trials
10 was given to both DHSS and SHHD on 5 February 1987. We
11 will go to that, please. It's [\[SGH0031871\]](#). This is
12 a letter from Miss Everest-Phillips of the Treasury to
13 Mr Brunning of the DHSS in relation to clinical trials
14 of Factor VIII. I think perhaps she is replying to the
15 requests made from both Scotland and England for
16 compensation.

17 A. Yes, that is my understanding, yes.

18 Q. In the second paragraph we can see that
19 Miss Everest-Phillips remains sceptical, which, without
20 being unfair to the Treasury, may be their instinctive
21 reaction to requests for money.

22 A. Yes.

23 Q. But one can then see later on, half way down, she says:

24 "I do accept, however, that there is a very real
25 problem in Scotland."

1 Then, finally:

2 "On this account and taking into consideration
3 Dr Smithies' assurances about the unlikelihood of any
4 claims being made, I can confirm agreement to
5 arrangements for compensation along the lines of the
6 ABPI procedures. Any claims arising from this should,
7 of course, be met from existing resources."

8 That's perhaps the sting in the Treasury tail.

9 A. Yes.

10 Q. Just to finish this off, back to your statement, please,
11 in paragraph 23, the last sentence:

12 "On 6 February 1987 I wrote to Dr Cash confirming
13 that SHHD agrees compensation arrangements for the
14 clinical trials of heat-treated Factor VIII."

15 So:

16 "I confirm that the SHHD agreed ... "

17 Yes, the compensation arrangement. I'll give the
18 reference without going to it because we have gone to
19 this reference before. It's [\[SGH0031870\]](#).

20 Can we then, please, go to this -- we are almost
21 finished this chronology, please -- go to this document
22 [\[SGH0031855\]](#).

23 Mr Murray, I had a little difficulty understanding
24 when this document was written and also the document on
25 the next page. If we start with this document, I think

1 it appears to be -- you may have suggested in your
2 statement -- it may have been a note written by yourself
3 to Mr Macniven and Mr Morison.

4 A. Yes.

5 Q. For the purposes of a forthcoming meeting on --

6 A. Yes, I think -- yes, this would be my myself briefing
7 Mr Morison, via Mr Macniven, for his attendance at a BTS
8 subcommittee meeting on Wednesday, 25 February. This
9 should be me putting him in the picture at that time.
10 It would have been written certainly before 23 February
11 because, according to Scottish Office records, that was
12 the date when I began a period of extended sick leave.
13 So it would have been written before the meeting but for
14 the meeting.

15 Q. Okay. I understand that because under paragraph b
16 that's written as if -- a historical perspective, that
17 the issue of clinical trials had blown up over the
18 New Year but was now resolved, and I can understand
19 that. But if one goes over the page, please, to the
20 next document, I couldn't quite work out the date of the
21 next document and where it fitted in the chronology.

22 A. I think this is c following on b from the previous page.

23 Q. Right, oh. So is this relating to the wider
24 compensation issues?

25 A. Yes.

1 Q. I understand.

2 A. They are both under the same heading, yes.

3 Q. I understand.

4 A. B and c.

5 Q. So the two pages in this document are written at the
6 same time?

7 A. Yes.

8 Q. And b relates to the narrow compensation issue of
9 clinical trials for --

10 A. Yes, to the crisis at that --

11 Q. Yes, and then c is the wider compensation scheme?

12 A. Yes.

13 Q. Thank you for that.

14 Just returning to your statement, please, Mr Murray,
15 to complete it, in paragraph 24 you explain:

16 "I was on sick leave from later in February 1987
17 until early May. I note that during my absence a minute
18 of 26 February by Dr Forrester records that he
19 understood from Dr Perry that trials had already begun."

20 I will give the reference for that without going to
21 it. It's [\[SGH0031853\]](#) and we are still trying to
22 clarify, Mr Murray, exactly when clinical trials began
23 but it appears to have been in Edinburgh in March, but
24 we note that further adminicle as well?

25 A. Thank you.

1 Q. Then paragraph 25, you explain:

2 "As regards the CSA considerations, Mr Wooller wrote
3 to me on 23 July 1987 enclosing, for SHHD approval,
4 suggested procedures for dealing with claims of
5 compensation arising from clinical trials."

6 I will give the reference without going to it. It's
7 [\[SGH0031736\]](#) with [\[SGH0031737\]](#) and [\[SGH0031738\]](#). Then
8 you explain:

9 "I set in train SHHD assessment of these before
10 taking up a new post at the end of that month."

11 Was that elsewhere in SHHD or a different
12 department?

13 A. Scottish courts administration.

14 Q. Thank you. And no doubt at the time thought nothing
15 more about compensation until now.

16 A. Yes.

17 Q. So.

18 A. There is possibly a sigh of relief at the end of that
19 last sentence.

20 Q. Thank you for so fully in your statement setting out the
21 chronology in the documentation. Having now gone over
22 that with you, can I perhaps come back to the two
23 propositions I started with for your views, comments on
24 them.

25 So to remind you, the first proposition was this,

1 that the issue of compensation for participants in
2 clinical trials of PFC products -- this was the narrow
3 compensation issue -- was an issue that SHHD ought to
4 have taken a lead on because any such compensation would
5 involve public expenditure and liaison between
6 government departments. What's your response to that
7 suggestion?

8 A. After having been in the bureaucracy for nearly
9 40 years, I think it must have entered my bloodstream
10 because I'm going on give a qualified answer, which is
11 that as a retired layman, I would say yes, but if that
12 question had been addressed to me in that post, I would
13 have referred it to solicitor's office.

14 THE CHAIRMAN: You would have referred it to?

15 A. Solicitor's office, the Scottish Office solicitor's
16 office.

17 THE CHAIRMAN: At great length, Mr Murray?

18 A. No doubt.

19 MR MACKENZIE: Thank you.

20 And the second proposition or suggestion was this,
21 that the time taken to resolve the narrow issue of
22 compensation between November 1983 and February 1987 was
23 unsatisfactory.

24 A. I'm sure that for Dr Ludlam it was a great deal more
25 than unsatisfactory. Yes. It was unsatisfactory. And

1 the reasons why will be spelt out in your report.

2 Q. Why do you think it took so long to resolve that?

3 A. I don't know what was in other people's minds. I can
4 only say that when it became a matter of importance,
5 critical importance to the administrative part of the
6 department, we did act on it extremely quickly.
7 Certainly from the end of 1986 onwards, when the issue
8 was presented to us as a critical one, we did move very
9 quickly.

10 Q. I understand that point but does it answer the question:
11 why did it take so long?

12 A. It doesn't. It passed -- in reviewing the papers, not
13 from my memory but from my reading of the documentation,
14 there would appear to be a fragmentation of attention.
15 And we have -- we have the meetings of the regional
16 directors and those responsible for haemophilia, we have
17 the BTS subcommittee, we have the CSA central
18 administration, we have Scottish Home and Health
19 Department medical officers and then we have the
20 administrative side of the department. The answer to
21 your question, I think, lies in those structures.

22 Q. And my final question, if I may, is, with the benefit of
23 hindsight, can you suggest any ways in which the narrow
24 compensation issue could have been resolved sooner?

25 A. Only if I had the power to go back and make the actual

1 changes. I think I must have referred back to my
2 previous answer. As you say, it grew legs and, you
3 know, how it could have been made to run faster through
4 all these different hoops, I'm not able to give you
5 a very satisfactory answer, I am afraid.

6 Q. But we are back to questions of structure and
7 organisation?

8 A. Yes.

9 Q. Thank you, Mr Murray.

10 Sir, that completes my questioning of Mr Murray in
11 respect of this statement and compensation. Mr Murray
12 has kindly provided another statement on different
13 matters which I don't propose taking him through because
14 they raise some wider issues about formal contact and
15 exchange of information between Scotland and England.
16 I think we have covered these issues in considerable
17 detail with other witnesses and with all respect to
18 Mr Murray and his statement, I don't think the contents
19 of his separate statement will materially assist you,
20 sir, in resolving the issues in C3. So I would intend
21 simply referring to Mr Murray's second statement, which
22 forms part of the record but not taking Mr Murray
23 through it.

24 THE CHAIRMAN: This is [PEN0171594] is it?

25 MR MACKENZIE: I'm grateful, sir, it is. And I don't

1 propose saying anything more about that, unless you
2 would like me to, sir.

3 THE CHAIRMAN: Mr Murray, really over all this
4 documentation, did you not get even a hint of
5 a recollection of frustration?

6 A. This may sound strange but until I saw the documents,
7 I had no memory --

8 THE CHAIRMAN: Indeed, you said that.

9 A. -- of this issue whatsoever, none whatsoever. But in
10 reading the documents, a strong flavour definitely came
11 through.

12 THE CHAIRMAN: Perhaps I should ask one more question: was
13 this typical of the rapid progressing of issues through
14 the administrative structure at the time?

15 A. Not totally untypical.

16 THE CHAIRMAN: That is possibly a satisfactory civil
17 servant's answer.

18 Mr Di Rollo?

19 MR DI ROLLO: No, thank you, sir.

20 THE CHAIRMAN: Mr Anderson?

21 MR ANDERSON: I wonder if I may just have one moment.

22 (Pause)

23 THE CHAIRMAN: Professor James has a question that might or
24 might not help Mr Anderson.

25 PROFESSOR JAMES: I wonder, Mr Murray, in the light of what

1 we have been hearing this afternoon and your experience,
2 and in light of the clear administrative excellence and
3 expertise of the SHHD, whether you can think of any good
4 reasons why, if the CSA had not existed, there would
5 have been any adverse effect to the administration of
6 health in Scotland?

7 A. In the introductory, or at least in early chapters of
8 your interim report, you record criticisms of the CSA.
9 Certainly, I think that, going back to the Civil Service
10 hierarchies and numbers of officers within
11 the department that pump the ranks --

12 PROFESSOR JAMES: Precisely.

13 A. -- that bureaucracies tend to create hierarchies and
14 a flattening of the hierarchies, if I can put it that
15 way, may well have achieved better results.

16 PROFESSOR JAMES: It seemed to me that, as a matter of fact,
17 there were competent individuals, and in your
18 description of the hierarchy of the SHHD you referred to
19 them, who were really doing pretty much precisely the
20 same as, for example, dealing with the ambulance
21 service, as was the remit of the CSA. And you yourself
22 had said that most of the material committees of the CSA
23 actually had very substantial cross-representation from
24 relevant individuals from the department.

25 A. Yes.

1 PROFESSOR JAMES: So I just wondered, as a matter of fact,
2 really, whether if a fairy had waved her magic wand and
3 the CSA had disappeared, there would have been any bad
4 effects that you could think of.

5 A. We would have gone back to the administration of the NHS
6 before the CSA was created.

7 PROFESSOR JAMES: Thank you.

8 THE CHAIRMAN: I think that may be precisely what the annual
9 report of 1974, that is quoted, might have been
10 suggesting.

11 A. Yes.

12 THE CHAIRMAN: Mr Anderson, has that given you time?

13 MR ANDERSON: It has given me time. Thank you, sir. I have
14 no questions.

15 THE CHAIRMAN: Mr Johnston?

16 Questions by MR JOHNSTON

17 MR JOHNSTON: Just a couple of short points, if I may.

18 Mr Murray, at the end of your paragraph 6 you
19 mention that your department's finance department
20 advised you that Treasury approval would be needed for
21 a compensation scheme and you give a reference there,
22 which I don't think you were actually taken to.

23 I wonder if we could look at that. It's [\[SGH0031950\]](#).

24 You see there we have a memo dated 10 April from
25 Mr Kernohan, addressed to yourself.

1 A. Yes.

2 Q. And he says:

3 "There is little I can say on the financial aspects.
4 If the department wishes to go ahead with the
5 compensation scheme, then we shall obviously be required
6 to seek Treasury approval."

7 Then he asks for certain further information and
8 then the only other points that occur to him he notes at
9 the end:

10 "(a) the very general nature of the cover which
11 Dr Cash is seeking, unlike earlier specific schemes, he
12 seems to be looking for an indemnity covering all
13 experimentation carried out by the BTS."

14 He says:

15 "The legal advisers will no doubt have a view about
16 this."

17 And then we have a second point to do with the
18 clinicians referred to in Dr McIntyre's minute and
19 whether they are non-BTS or not?

20 A. Yes.

21 Q. Does that seem to be the wider issues that's being
22 considered there or the Factor VIII issue, or were you
23 not able to express a view?

24 A. The -- it would be the wider issue, insofar as -- we
25 don't seem to have a copy of my -- unfortunately we

1 don't seem to have a copy of my minute of 4 April, but
2 my minute of 4 April is likely to have been relatively,
3 relatively, short, but enclosed a copy of Dr Cash's
4 letter to Mr Mutch.

5 Q. Thank you.

6 A. So it would have been the wider scheme.

7 Q. Yes. And just looking at the reference to the need for
8 Treasury approval, can you say whether you think there
9 would have been any prospect of getting Treasury
10 approval for a scheme that was limited to Scotland, as
11 opposed to a GB-wide scheme?

12 A. I don't think so. It has been said earlier that the
13 Treasury take a very critical look at all new
14 expenditure, and would certainly have been sceptical, to
15 say the least, of something pertaining only to Scotland,
16 that England did not appear to need. If England could
17 do without it, why shouldn't we?

18 Q. If there were to be a UK-wide or GB-wide scheme, can you
19 identify who you think would be responsible for that or
20 for encouraging it to move along?

21 A. Not really. I don't think I could give any really
22 definitive answer to that. As in most things, it would
23 be whoever was most committed, had most to gain, would
24 take a lead.

25 Q. Thank you, very much.

1 I have no more questions, sir.

2 THE CHAIRMAN: Mr Murray, thank you, very much.

3 A. Thank you, sir. Thank you.

4 MR MACKENZIE: Sir, the next witness is Mr Duncan Macniven.

5 THE CHAIRMAN: It is ten past three.

6 MR MACKENZIE: I'm sorry, yes. It may be an appropriate

7 time for the break.

8 THE CHAIRMAN: Yes, I think that after that exhaustive

9 examination of documents, we should rise.

10 (3.10 pm)

11 (Short break)

12 (3.26 pm)

13 MR DUNCAN MACNIVEN (sworn)

14 Questions by MR MACKENZIE

15 MR MACKENZIE: Thank you, sir.

16 Good afternoon, Mr Macniven.

17 A. Good afternoon.

18 Q. You have provided two statements. They will come up on

19 the screen. I'll start, please, with [\[PEN0171604\]](#).

20 This statement in paragraph 2, 3 and 4, sets out your

21 biographical details and we can see --

22 A. Except for my date of birth, of which I'm perfectly

23 proud actually.

24 Q. Well, at the risk of committing a data protection

25 violation, feel free to tell us, Mr Macniven?

1 A. 1 December 1950. You can go along to Register House and
2 get my birth certificate very easily.

3 Q. I have heard it has gone downhill recently.

4 Anyway, in paragraph 2 we see you joined the
5 Scottish Office in 1973. Then in paragraph 2, we come
6 to the SHHD, where in early May 1986, you were promoted
7 to assistant secretary, now known as deputy director.
8 And we see that was your first post in health. You were
9 responsible for five topics, the first was NHS land and
10 property; the second was supplies and emergency
11 planning; thirdly, ambulances and blood transfusion,
12 which were both run by the NHS Common Services Agency.
13 The fourth was health service building policy,
14 essentially how to build a good hospital, and the fifth
15 was services for disabled people.

16 We see you had about 40 members of staff working
17 under you. We see you were head of this division until
18 summer 1989, when you left to head a team elsewhere.
19 And we see you then became the Registrar General for
20 Scotland in August 2003 until your retirement
21 in August 2011.

22 The rest of this statement, I propose simply taking
23 as read so it will form part of the Inquiry record, but
24 I think it raises wider issues which I think, having now
25 heard detailed evidence on topic C3, I don't think will

1 materially assist the chairman in deciding on the issues
2 which arise in topic C3. So with the chairman's
3 permission, I think I'll simply put this statement to
4 one side and move on to the question of compensation.

5 Your compensation statement, Mr Macniven, we can now
6 go to, is [\[PEN0171866\]](#). In paragraph 2, we can see the
7 matter you were asked to comment on, and in paragraph 3
8 you tell us that:

9 "I recall the subject but can no longer remember,
10 nearly 25 years later, the detailed sequence of events.
11 So this statement is based on consulting the papers
12 provided to me by the Inquiry and also my division's
13 file on the subject."

14 Mr Macniven, before looking at these papers, did you
15 have any recollection of this question of compensation
16 or is your evidence really based on a reading of the
17 papers or what?

18 A. My evidence is based mainly on the reading of the
19 papers. I remember one key meeting with the haemophilia
20 directors in February 1987 because it was such an
21 interesting meeting, and I think it was one of the few,
22 if not the only time, that I met the haemophilia
23 directors.

24 But otherwise, I don't remember the to-ings and
25 fro-ings.

1 Q. Yes. That meeting, was it perhaps February
2 or March 1987?

3 A. February 1987. I think it was 6 February 1987.

4 Q. Yes, that's the meeting at which the good news was
5 brought to the haemophilia clinicians that compensation
6 would be available for clinical trials of the
7 Factor VIII product?

8 A. Correct.

9 Q. Yes. We understand, of course, that you joined the SHHD
10 in May 1986, so really a number of the compensation
11 related documents precede your time in that division,
12 but I think we did ask, perhaps even just in the last
13 few days, to have a look at Mr Murray's very full
14 statement and also the documents preceding his
15 statement, so the minutes of meetings in 1983, 1984,
16 1985. Did you have a chance to have a look at those
17 various documents?

18 A. Yes, briefly.

19 Q. I'm grateful. Have you also had a chance to sit in and
20 hear some of Mr Murray's evidence today?

21 A. Correct, his evidence this afternoon.

22 Q. I'm grateful. I think that's a sufficient factual
23 background or understanding for you to have, but
24 I don't need to start back in 1983 and go over all of
25 the documents.

1 A. Good.

2 Q. So I'll pick up at your statement, please. We are on to
3 paragraph 4 and you explain that:

4 "As I made clear orally at a meeting with Dr Ludlam
5 and others on 9 February 1987 ..."

6 Is this the meeting we referred to?

7 A. Correct.

8 Q. Thank you:

9 "We fully recognised why [Dr Ludlam] was reluctant
10 to trial new blood products without being able to give
11 patients reassurance about compensation in the unlikely
12 event that harm befell them in the trials."

13 You explain:

14 "SHHD did not have delegated authority to agree
15 a 'contingent liability' by offering to compensate
16 patients as Dr Ludlam advocated. We required the
17 approval of the Treasury, which was concerned to ensure
18 that the compensation was a proper use of taxpayers'
19 money."

20 I think we can all understand that?

21 A. That's correct and if I might add a point that may help
22 you.

23 Q. Yes.

24 A. It's clear from the papers, although I have no
25 recollection of it, that Chris Ludlam had been reassured

1 orally, I think, probably by Dr Bell and perhaps
2 Dr Forrester, that there wouldn't be a problem. But
3 understandably he wanted, or, as time went on, decided
4 that he wanted written reassurance; a perfectly
5 understandable attitude for him to take.

6 Q. When you say Dr Ludlam had been "reassured orally", when
7 was that reassurance given?

8 A. I don't know. It was -- there is reference to it in the
9 papers that you have provided me with. In letters from
10 Chris Ludlam, I think, which indicated -- indeed,
11 I think you had one up on the screen earlier, which
12 indicated that -- I think the one you had on the screen
13 said:

14 "I need a formal assurance that compensation will be
15 available."

16 There had therefore been previous oral, informal
17 assurances given by my colleagues in the department.

18 Q. When you say there had previously been given informal
19 oral assurances from colleagues in your department, is
20 that an inference you draw exclusively from the
21 documents you have looked at or is that something you
22 have any recollection of?

23 A. I have no recollection of it. It's purely from the
24 documents that I read.

25 Q. Okay. So that's something we can bear in mind when we

1 go back over the documents in due course.

2 A. Indeed.

3 Q. Then, please, paragraph 5 --

4 THE CHAIRMAN: Before you leave it.

5 Mr Macniven, you have put "contingent liability" in
6 inverted commas, is there a reason for that?

7 A. Yes, because I regard it as a term of art, not a phrase
8 in common parlance. It's a matter that -- the public
9 service entering into a contingent liability, that is
10 a liability to pay money if a certain contingency
11 occurs, is a matter that Treasury has traditionally
12 taken a great interest in, and behind Treasury,
13 Parliament, because of the possible public expenditure
14 implications that that would have. So that's the
15 implication of what I regard as a term of art.

16 THE CHAIRMAN: You would normally put in your budget for
17 anticipated expenditure that was going to emerge in the
18 course of the budget period.

19 A. Yes.

20 THE CHAIRMAN: You would then get an allocation within
21 a vote and you would have to spend within that.

22 A. Correct.

23 THE CHAIRMAN: The contingent liability is something that
24 lies outwith that framework. Is that right?

25 A. Not quite.

1 THE CHAIRMAN: Not quite.

2 A. As the -- as the Zoe Everest-Phillips's letters that you
3 saw before coffee time showed, we were expected to meet
4 this liability, if the liability crystallised, from
5 within our budgetary allocation.

6 Q. I think I understand that so far as the period involved
7 is concerned but if time went on and these claims began
8 to emerge, what would have happened?

9 A. We would have done our best --

10 THE CHAIRMAN: To budget?

11 A. -- to budget for what would then have become no longer
12 a contingent liability; it would have been an actual
13 allocation.

14 THE CHAIRMAN: Sorry, Mr Mackenzie.

15 MR MACKENZIE: Thank you, sir. Mr Macniven, returning to
16 paragraph 5 of your statement, please, you tell us that
17 your division's file suggests that your involvement with
18 the subject began in December 1986, prompted by
19 Dr Ludlam's letter of 5 January 1987 to Dr Cash -- we
20 have looked at that -- of which you had had forewarning
21 from your colleagues, Dr McIntyre and Dr Forrester, on
22 29 December 1986. I think that last reference -- we
23 don't have to go to it -- it's [\[SGH0031920\]](#). Then we
24 see you say:
25 "I took steps to seek the urgent approval of

1 Treasury to a compensation scheme (the letter of
2 14 January 1987 from Mr Kernohan in my finance division
3 to Miss Everest-Phillips at Treasury)."

4 The reference there, without going to it, is
5 [\[SGH0031881\]](#). We saw that DHSS had made a parallel
6 request because the same issue had arisen in England,
7 and:

8 "After an exchange of letters with Treasury seeking
9 clarification of the need for a scheme, Treasury
10 approval was given on 5 February 1987."

11 We saw that:

12 "This was communicated to Dr Cash by Mr Murray's
13 letter of 6 February and to the haemophilia directors
14 (including Dr Ludlam) at the meeting ... on
15 9 February 1987. As Dr Ludlam's letter of
16 9 January 1987 shows, we had in the meantime kept him
17 informed of the action we were taking and he was then
18 aware that we expected to be able to give in the near
19 future the reassurance he sought."

20 I think really, as Mr Murray made the point, there
21 is no doubt, I think, that when the matter arose again
22 in December 1986, things moved pretty quickly in
23 government?

24 A. That's correct.

25 Q. Including liaison with the Treasury?

1 A. That's correct. It was interesting to see earlier this
2 afternoon Treasury responding on the same day to
3 a letter from DHSS. The stops were pulled out when the
4 matter became urgent because we were very keen to avoid
5 holding up the clinical trials. Chris Ludlam's letter,
6 I think, referred to the need to dispose of the matter
7 by the end of February and that was the target timescale
8 that we were using for that urgent action.

9 Q. Yes, and in paragraph 6 of your statement, Mr Macniven,
10 you say:

11 "There is an important factual point on which I am
12 unclear from the papers I have seen: did the delay in
13 obtaining Treasury authority delay clinical trials?"

14 I'm not going to go over what you say, other than
15 noting the points you make and, without trying to
16 pre-empt any ultimate conclusions, the picture that
17 I think emerges so far, the working hypothesis, seems to
18 be that clinical trials took place in Edinburgh
19 in March 1987, that it may have been that the delay in
20 resolving the compensation issue delayed the start of
21 trials by two to three months and it may have been that
22 the delay in Z8 being available earlier delayed its use
23 for previously untreated patients by two to three months
24 but, because of the batch dedication scheme, the
25 compensation issue may not have delayed the availability

1 of Z8 for patients already prescribed Factor VIII.

2 So I simply give that working hypothesis as some
3 beginning of an answer to the points you raise, but the
4 matter still remains outstanding and PFC are still
5 undertaking certain further investigations in that
6 regard --

7 A. That's interesting. I wasn't able, from the papers, to
8 come to a conclusion. I recollect only this, that --
9 the chairman asked Sandy Murray a moment ago whether
10 this was a common sort of thing, all this to-ing and
11 fro-ing, and I, who have no recollection of the details
12 of this to-ing and fro-ing -- I think I would have
13 remembered, and particularly remembered, getting
14 a roasting at the meeting on 9 February 1987, getting
15 a roasting at the meeting of 9 February 1987, if we had
16 delayed the start of clinical trials. That was what we
17 were aiming not to do and I think I would have
18 remembered if we had failed in achieving that aim.

19 Q. Perhaps that depends on how angry Dr Ludlam was or how
20 frustrated and how he exhibited any anger or
21 frustration?

22 A. I think you have imputed to Dr Ludlam a considerable
23 frustration: five years or something, or perhaps not
24 quite that long --

25 Q. Just over three.

1 A. -- four years after he had originally raised the matter.
2 I don't think he would have missed me as a sitting
3 target at the meeting of 9 February if he had been
4 minded to.

5 Q. Yes, the important point perhaps being if he had been
6 minded to.

7 Really, Mr Macniven, only two further points.
8 I think you may have heard the two propositions that
9 I put to Mr Murray. I quite appreciate you only joined
10 this department in May 1986 and perhaps were really only
11 involved in the later stages of the compensation issue
12 and when things did move quickly. But having now had
13 the opportunity to look at prior documents and consider
14 the matter more fully, can I, please, put the
15 first proposition to you, that the issue of compensation
16 for participants in clinical trials of PFC products was
17 an issue the SHHD ought to have taken a lead in because
18 any compensation would involve public expenditure and
19 liaison between government departments.

20 A. I don't think that these are the right criteria for SHHD
21 involvement. Clearly, the Secretary of State -- at
22 least my recollection of the Health Service Act is that
23 the Secretary of State is responsible for the health
24 service in its entirety and therefore I, working for the
25 Secretary of State, had a part in that responsibility.

1 But it doesn't follow that, because expenditure was
2 involved, SHHD had to be taking the lead. There were
3 a great many things in the health service that involved
4 expenditure, which it would have been impracticable,
5 even if it had been sensible, for SHHD to take the lead
6 in.

7 Q. I understand that. How about the question of liaison
8 between government departments, in particular seeking
9 Treasury approval and perhaps liaison with the DHSS as
10 well?

11 A. Absolutely. Seeking Treasury approval was absolutely
12 ours. I interpreted you as asking Sandy Murray
13 a slightly different question. Taking the lead in
14 putting together a compensation scheme?

15 Q. Yes.

16 A. As distinct from seeking Treasury approval for that
17 compensation scheme?

18 Q. I think the particular proposition put to Mr Murray was
19 the narrow compensation point, so taking a lead in
20 resolving Dr Ludlam's concern.

21 A. Yes, I think that, to move on, if I may, to your
22 second question, the way to have resolved this much more
23 quickly was to stick to what Dr Ludlam was asking, stick
24 to the narrow question, which, as we demonstrated in
25 early 1987, was relatively simple for Treasury to

1 answer. Yes, they came back with reservations and
2 further questions for us to ask but they fairly speedily
3 agreed to the narrow proposition.

4 The delay was engendered for a number of reasons but
5 because people were uncertain about what breadth of
6 compensation scheme we were talking about: Were we
7 talking about a scheme that involved all clinical trials
8 of all possible future SNBTS products? That's a larger
9 blank cheque for Treasury to write out, or to approve us
10 writing out, than the narrow scheme, which they were
11 used to, as we saw earlier, in other contexts.

12 Q. I think my final question to Mr Murray was: with the
13 benefit of hindsight, how could this matter have been
14 resolved sooner, and I think your answer from that would
15 be separate out the narrow and wider issues.

16 A. Correct.

17 Q. I understand that. One final, perhaps, matter for you,
18 Mr Macniven. I can quite understand the position that
19 there is a structure which involves the SNBTS, the CSA
20 and the SHHD and, because of that structure, it might
21 make sense for matters to be dealt with initially at
22 a particular level on the structure or in a particular
23 forum. But from looking at the documentation, knowing
24 that Dr Ludlam first raised the narrow issue of
25 compensation in November 1983, knowing it then got

1 subsumed and perhaps muddled a little by wider issues of
2 compensation, was there a place for the SHHD in
3 recognising that, "The narrow issue has become muddled
4 with the wider one, so let's step in and deal with the
5 narrow one first because that can be done relatively
6 quickly and easily." What would be your response to
7 that suggestion?

8 A. Yes, I entirely agree, and that's precisely what we did
9 in the last few days of 1986 and the first month of
10 1987.

11 Q. So, with the benefit of hindsight, it may have been
12 better if that had happened earlier?

13 A. If there were no other things on our desk, but, you
14 know, understandably, this Inquiry is concerned with
15 one aspect of the work of the health service, and
16 a very, very important one, but, as paragraph 3 of the
17 first statement that you referred to this afternoon
18 makes clear, there were a great many other things that
19 were happening in the health service at the time. We
20 were not sitting idly by, waiting for an opportunity to
21 look at this again.

22 I would also say -- but this is really me looking at
23 Sandy Murray's statement, rather than my own direct
24 involvement -- that we were keeping an eye on it; there
25 was evidence of some limited progress, which indeed

1 materialised around the time that Chris Ludlam issued
2 his ultimatum on the narrow compensation issue.

3 Q. Although I think Dr Ludlam had made a similar ultimatum
4 at least a year earlier, possibly before, when
5 heat-treated Factor VIII first became available, albeit
6 he was persuaded to withdraw that ultimatum and to
7 proceed with clinical trials in the absence of
8 compensation. But that may be a matter of which you
9 were unaware, given it was before your time.

10 A. Yes, I'm not aware in detail on that.

11 Q. Thank you, Mr Macniven.

12 I have no further questions, sir.

13 MR DI ROLLO: No, thank you, sir.

14 THE CHAIRMAN: Mr Anderson?

15 MR ANDERSON: I have no questions, sir.

16 THE CHAIRMAN: Mr Johnston?

17 Questions by MR JOHNSTON

18 MR JOHNSTON: I would just like to ask one in fact. It's
19 picking up a point that Professor James put to
20 Mr Murray. You may have heard that, Mr Macniven.

21 The question was, if by the stroke of a pen or,
22 I think it was actually said, the waving of a wand, it
23 would have been possible to remove CSA, whether that
24 would have made any difference in practice to health
25 matters in Scotland. You heard his answer, I think.

1 I wonder if you would care to provide an answer to that
2 yourself.

3 A. Yes. Essentially, in dealing directly with the matter
4 in the way that Mr Mackenzie has alluded to just now, we
5 were cutting the CSA middleman out of the process; we
6 were not following the normal channels. But on the more
7 fundamental question of whether it was worth having the
8 CSA -- I'm not an apologist for the CSA but I worked
9 very closely with it in a number of guises, not only the
10 SNBTS but also the Scottish Ambulance Service and the
11 Central Legal Office and the building division indeed.
12 The CSA was a kind of holding company for a number of
13 specialist services offered to the health service as
14 a whole in Scotland.

15 Before the CSA was set up, these would have been
16 dealt with, I think I'm right in saying, by the
17 department itself without the input, in terms of
18 governance, of the Health Boards, which run -- ran --
19 90 per cent or something -- a very high proportion -- of
20 the health service in Scotland.

21 I think what the CSA's structure brought to
22 governance was the involvement not only of the
23 department in the way that we observed earlier this
24 afternoon, but of the health boards. It was chaired by
25 a serving or recently past Health Board chairman. It

1 was subject to that governance within the health
2 service, which was, I'm sure, designed to ensure that it
3 served its clients, the health boards, more effectively
4 than if it had been run in-house by the department.

5 As I say, I hold no brief for the CSA, and indeed
6 I was at times frustrated, a frustration that you,
7 chairman, have detected very well -- frustrated by the
8 CSA's inability to get a grip of some of the issues, and
9 the bringing in of Jim Donald as general manager of the
10 CSA about the same time as I came to the department in
11 1986 was intended to strengthen it.

12 There was an awareness that it was not functioning
13 as well as it might have done. But that, I think, was
14 the rationale for its existence, and the rationale has
15 a logic to it, I think.

16 THE CHAIRMAN: Up to a point I think I can see some of that
17 but of course we know that the SNBTS management
18 committee was looked upon as having an executive, and
19 not simply a governance, role in relation to topics that
20 I think we would feel the specialists, who depended on
21 them for a decision, didn't think they were up to,
22 frankly.

23 A. That's a judgment that you are probably better placed
24 than I to take. You have spent immeasurably much more
25 time on this topic than I ever did.

1 THE CHAIRMAN: Yes. Mr Johnston?

2 MR JOHNSTON: Thank you. I have no more questions.

3 THE CHAIRMAN: Mr Mackenzie? Mr Macniven, thank you very
4 much. I hope that the Scottish courts and other
5 activities you have had don't bring you to another
6 Inquiry in the near future.

7 A. I hope not. Thank you.

8 MR MACKENZIE: Sir, there are no further witnesses today.
9 Tomorrow we have the final C3 witness,
10 Professor van Aken, but then after that, sir, I think we
11 may have a little time in the morning and Dr McClelland
12 is available to answer questions on topics B2 and B5.
13 I think the other parties did not have an opportunity,
14 when he was here, to answer questions on those topics.

15 THE CHAIRMAN: Well, if he can come, that sounds very
16 convenient, and we can have a fair amount of time for
17 that.

18 MR MACKENZIE: Yes, sir. Professor van Aken's statement is
19 roughly six pages. We have covered, I think, the facts
20 of topic C3 in some detail, so I do envisage
21 Professor van Aken finishing, I would hope, by the
22 11 o'clock break.

23 THE CHAIRMAN: Then it does sound as if we should try to
24 make use of the time available, and we will see how we
25 get on with that.

1 So tomorrow morning, gentlemen and ladies.
2 (3.55 pm)
3 (The Inquiry adjourned until 9.30 am the following day)

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I N D E X

DR RONALD MCINTOSH (affirmed)1
 Questions by MR MACKENZIE1
MR ALEXANDER MURRAY (affirmed)88
 Questions by MR MACKENZIE88
 Questions by MR JOHNSTON147
MR DUNCAN MACNIVEN (sworn)150
 Questions by MR MACKENZIE150
 Questions by MR JOHNSTON165

