

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Thursday, 3 November 2011

(9.30 am)

DR RONALD MCINTOSH (affirmed)

Questions by MR MACKENZIE

THE CHAIRMAN: Good morning. I understand you wish to affirm.

Yes, Mr Mackenzie?

MR MACKENZIE: Thank you, sir.

Good morning, Dr McIntosh.

A. Good morning.

Q. Could we start by looking at your CV, please? That is PEN0171199. I'll take you briefly through it. We see you graduated with a Bachelor of Science (Honours) in genetics. You then, I think, undertook a PhD in immunoglobulin matters. Then, Health Professions Council, clinical scientist. Is that some official registration?

A. Yes, since comparatively recently, I think, the last ten, 20 years, scientists working in the health service are required to be registered with the Health Professions Council.

Q. If we scroll to the very bottom of the page, please, we see under "Publications and Presentations", you have published over 50 items, both as the first author and co-author but you have spared us a long list of them,

1           thank you.

2           If we could then look at your career history and  
3           deal with it chronologically, we can see that between  
4           1979 and 1982 you were a scientist at the Medical  
5           Research Council at the Western General Hospital and  
6           then in 1982, I think, you joined SNBTS Protein  
7           Fractionation Centre. Is that correct?

8   A.   That's correct.

9   Q.   And between 1982 and 1987, you were a senior biochemist  
10       there in the research and development department. Just  
11       to complete your CV, we see that between 1987 and 1990,  
12       you were a principal biochemist in the same department,  
13       and then between 1990 and 2001, you were a principal  
14       development scientist, I think in the same department.  
15       And then 2001 to 2007, you were operations manager at  
16       the PFC. Was that a move out of the research and  
17       development department?

18   A.   Yes, it was, although, being a relatively small  
19       centre -- and one of the strong features of the PFC is  
20       that production, research and development, engineering,  
21       QC, all departments were on one site, we still kept,  
22       obviously, in close touch with colleagues in research  
23       and development.

24   Q.   As operations manager, were you responsible for the  
25       manufacture of products?

1 A. Yes, I was the named person with responsibility for  
2 product manufacture at that time.

3 Q. Thank you.

4 Then we see between 2007 and 2009, you were director  
5 of the Protein Fractionation Centre and then 2009 to  
6 present, a consultant in biologics specialising in human  
7 blood plasma products and you are self-employed. So you  
8 have left the NHS?

9 A. That's correct. PFC was closed down and I took  
10 voluntary early severance from the service.

11 Q. Thank you. I would like to go back, please, to 1984 and  
12 to ask, please, what your first involvement was in  
13 development work of Factor VIII concentrate.

14 A. In 1984 -- I joined the PFC in 1982 to work originally  
15 with Dr Anne Welsh on the development of immunoglobulin  
16 for intravenous infusion. That product was successfully  
17 produced in 1982 and went on to become one of the major  
18 projects in the plasma fractionation industry. By 1984  
19 I had experienced a number of other projects on  
20 troubleshooting projects. It was also a role of the R&D  
21 department to take on the solving of production problems  
22 if they arose. So in August 1984, I think it was,  
23 Peter Foster asked me if I would take on the project to  
24 develop the method which had been devised by  
25 Professor Alan Johnson in his lab at New York University

1 medical centre, to develop it into a manufacturing  
2 process.

3 Q. Thank you. I would like to ask you a few questions in  
4 turn, firstly about the ZHT project and then secondly  
5 the Alan Johnson project. I should say we have covered  
6 much of this ground previously. So I'm not going on ask  
7 you questions in detail but I think, given you are here,  
8 it is helpful just to make use of your knowledge and  
9 expertise in these matters.

10 So dealing firstly with ZHT, when Dr Foster spoke  
11 with you in about August 1984, what did you understand  
12 to be the stage or state of the ZHT project and what, if  
13 any, problems did you understand there to be with that  
14 project at the time?

15 A. Fine. I should say I wasn't directly involved in the  
16 ZHT project but because I was taking over on what was  
17 the successor project to that, or a project that was  
18 intended to facilitate pasteurisation, I did understand  
19 what the issues were.

20 Those were firstly that in order to achieve  
21 satisfactory recovery of Factor VIII across the  
22 pasteurisation process, it was necessary to add very  
23 high concentrations of stabiliser, and stabilisers were  
24 carbohydrates. So these were of the order of 20, 30,  
25 40 per cent. This gave an extremely large volume

1 solution and also a solution that was exceptionally --  
2 that was very, very viscous. So this made the  
3 processing time long and it also was difficult. For  
4 example, a very viscous solution is difficult to mix,  
5 it's difficult to pump. So the idea was that if a purer  
6 Factor VIII preparation could be prepared, then if the  
7 key feature in stabilisation was the ratio of the  
8 product to the stabiliser, then the concentration of  
9 stabiliser would fall and it would make it much easier  
10 to handle. If it was that the concentration of  
11 stabiliser was still needed, then with a much purer  
12 product, you would have a much smaller volume. So that  
13 in itself would be beneficial in making the process  
14 stages fit into the working day and also fit the  
15 equipment that was available at PFC.

16 There were other issues also, I think. It was  
17 commented, certainly to me, that the precipitation step,  
18 where the Factor VIII was recovered from the high  
19 concentration of stabiliser, was a difficult one to  
20 control and it was possible perhaps to look at  
21 alternative technology for that, instead of  
22 precipitation, ultra-filtration, which we adopted in the  
23 successor process, the NYU process, and there had also  
24 been of course an adverse reaction to ZHT, which I think  
25 has been commented earlier in the evidence to the

1 Inquiry. So to make changes to the process, if changes  
2 were required to make the product more acceptable on  
3 infusion, then we would need a process that we were  
4 flexible with to make changes to.

5 Q. Were there any difficulties in yields of the ZHT  
6 process?

7 A. Yes, I think so. The NY process, the original PFC  
8 intermediate Factor VIII concentrate, was a very elegant  
9 process that gave, in a relatively simple processing  
10 method, a very high yield. So that had been the basis  
11 of the success in PFC in providing the quantities of  
12 Factor VIII that allowed it to become self-sufficient  
13 and allowed it, for example, to transfer over to dry  
14 heat treatment so successfully. So it was necessary to  
15 maintain a yield in any new process that would allow us  
16 to have a similar output.

17 Q. Now, just before we leave ZHT, when you spoke with  
18 Dr Foster in August 1984, at that time what was your  
19 understanding as to whether it would have been feasible  
20 to ramp up the ZHT process to full production at PFC?

21 A. It would not have been feasible. The difficulties in  
22 processing such a large volume of viscous solution and  
23 also adding additional processing steps to fit into the  
24 available working schedule and production, would have  
25 made it very difficult to do.

1 Q. Thank you. I'm now going to leave ZHT and move on to  
2 the NYU Professor Johnson project, doctor. Again,  
3 I think we have gone over this in some detail but are  
4 you able to help us in relatively simple terms what it  
5 was that the Professor Johnson project brought to the  
6 table, and perhaps give us some indication of the  
7 initial work on that project?

8 A. Certainly. What Professor Alan Johnson's process,  
9 developed by him in his laboratory at New York  
10 University medical centre, offered us was a method for  
11 the purification of Factor VIII using materials that  
12 were already available and developed. So what it  
13 offered us was a purification of Factor VIII using ion  
14 exchange, chromatography technology. In fact, the  
15 process involved an ion exchange step and a subsequent  
16 purification step on a different chromatography media  
17 that didn't work entirely on ion exchange technology.

18 This provided a product that was, after the second  
19 step, maybe over 1,000 units per milligramme. So this  
20 is a very, very, very good product. After the first  
21 step, between 100 and 200 units per milligramme. The  
22 key feature of the Alan Johnson process was that he had  
23 developed a way of formulating the material prior to  
24 separation that allowed you to use existing separating  
25 materials. So you didn't require to invent any new ion

1 exchange material or any new separation technology.

2 The caveat to that was that the ion exchanger that  
3 Alan Johnson was using, had a very low binding capacity  
4 and the process that he was using, he was taking  
5 a direct extract and applying it to the first ion  
6 exchange chromatography step. So this would not have  
7 given us the processing capacity we would have required  
8 with the many more complex steps in order to meet the  
9 requirements for Factor VIII production at PFC.

10 A further feature, however, that made the process  
11 attractive and worth tackling these issues, in addition  
12 to giving us a means of purifying Factor VIII much  
13 further, was that according to Alan Johnson's results,  
14 this was a high yield process. So this would allow us  
15 to get the purification that was needed to aid  
16 pasteurisation, without compromising yield which already  
17 had become an issue in the development of the  
18 pasteurisation process.

19 Q. Thank you. Just to recap a little, am I correct in my  
20 understanding that with Professor Johnson's ion exchange  
21 chromatography step, the intention was that there would  
22 be a prior step of zinc precipitation on the  
23 cryoprecipitate extract?

24 A. Yes. As I say, one of -- in taking a look initially --  
25 in fact, Peter had already seen this, he had observed it



1 because he was familiar with the work on ZHT -- one of  
2 the ways of improving the capacity of the Johnson  
3 process was to load less material into the process. So  
4 if we could carry out a partial purification before  
5 beginning the ion exchange chromatography, that would  
6 then of itself give the process a much more needed  
7 capacity. And to do that, we used the front end of the  
8 ZHT process.

9 Q. Okay, and the front end of the ZHT process was?

10 A. Was zinc heparin precipitation and alhydrogel  
11 adsorption.

12 Q. Zinc heparin precipitation. This may be an  
13 oversimplification but in short, during the zinc heparin  
14 precipitation step, zinc and heparin are added and they  
15 precipitate out the unwanted fibrinogen and fibronectin?

16 A. That's correct.

17 Q. Whereas with the Johnson ion exchange chromatography,  
18 what is happening in simple terms at that step?

19 A. Okay. In the ion exchange step, ion exchangers are  
20 solid phase gels or resins -- a convenient way to think  
21 of them as beads that carry a constant charge. So  
22 proteins, because they are made up of amino acids, will  
23 also carry a charge and you can influence the charge on  
24 the proteins by the way in which you formulate them, the  
25 pH that you have them at. So the idea of ion exchange

1 chromatography is if you have anion exchanger, such as  
2 we were working with here, one that carries a positive  
3 charge, if you can arrange the conditions such that the  
4 protein you are interested in carries a negative charge,  
5 then it will bind to the ion exchanger. You either can  
6 wash the other proteins off, then you can alter the  
7 condition inside the ion exchanger by coming on with  
8 a second buffer that will either alter the pH or alter  
9 the ionic strength and you can elute the Factor VIII  
10 from the ion exchanger.

11 Q. This may well be an oversimplification but very broadly  
12 speaking, is it right to think of things this way, that  
13 at the zinc heparin precipitation step, one is taking  
14 out what one doesn't want, the fibrinogen and  
15 fibronectin, and leaving in what one does want, the  
16 Factor VIII, whereas with the ion exchange  
17 chromatography step, one is extracting what one wants,  
18 ie the Factor VIII?

19 A. Yes, there would still be some proteins other than  
20 Factor VIII left in the supernatant from the zinc  
21 precipitation process. So you would bind them to the  
22 ion exchanger, and then typically you would have a wash  
23 step where you change the conditions to elute some of  
24 the proteins you don't want that have bound, but leave  
25 the Factor VIII on. The second elution step to remove

1 the Factor VIII.

2 Q. Yes, thank you.

3 A. But it is as you describe, you are adsorbing the  
4 Factor VIII and some other proteins, then washing off  
5 the other proteins and eluting the Factor VIII.

6 Q. I think I'm going to quit while I'm ahead on this  
7 matter, unless the chairman would like to ask any  
8 further questions at this stage?

9 THE CHAIRMAN: I think what we have to envisage is what we  
10 have been told about before, a columnar arrangement.

11 A. That's correct.

12 THE CHAIRMAN: In that, at your stage, you have  
13 introduced positively charged particles of some kind.

14 A. Beads.

15 THE CHAIRMAN: And anything that has got a negative charge  
16 that is then introduced is likely to be adsorbed on to  
17 the column of beads.

18 A. Yes, to different degrees of affinity that's right, yes.

19 THE CHAIRMAN: So the next stage is to distinguish the FVIII  
20 among that by eluting out anything that's different.

21 A. That's correct.

22 THE CHAIRMAN: So you get a better concentration of FVIII at  
23 the end.

24 A. And a purer product.

25 THE CHAIRMAN: And a purer product. If that's sufficient

1 for general understanding, let's go on.

2 MR MACKENZIE: Before returning to your statement, I should  
3 just complete this by asking what work was undertaken on  
4 the NYU projects between you starting and roughly August  
5 1984, up until, let's say, the summer of 1985.

6 A. 1984 to the summer of 1985. I carried out a great deal  
7 of work on the process. The first objective was to give  
8 it a higher capacity and as we have discussed, that was  
9 done by using the zinc precipitation step to reduce the  
10 amount of material that had to be processed. The next  
11 stage was to replace the ion exchange gel, which Alan  
12 Johnson was using, which had a low binding capacity,  
13 with an ion exchange gel that had a higher binding  
14 capacity, and we worked with a company called Pharmacia  
15 who were experts in the manufacture of ion exchangers,  
16 in order to obtain a gel of this type.

17 By this time, I think recognising that this was much  
18 more -- we were adding several more complex steps, by  
19 this time I think I had agreed with Peter that we should  
20 for the moment leave out the second chromatography step,  
21 the aminohexyl step, because Jim Smith in his group at  
22 Oxford had been working on the use of aminohexyl for the  
23 separation of Factor VIII, and it was in discussing that  
24 with Jim and his group and Peter suggesting I contact  
25 them that introduced me to Jim and his group.

1           So having talked to them and realising the  
2           difficulties of it, we agreed that 100 or 200 units per  
3           milligramme was sufficient purity for what we needed.  
4           We would assume it would have been sufficient purity.  
5           In fact, too high a purity of product does bring  
6           problems, but we can go into that detail if you wish.

7           The other major advance was that in order to prepare  
8           a higher purity Factor VIII, the Factor VIII was  
9           required to be eluted from the ion exchanger in a very  
10          high ionic strength, and to do this Alan Johnson used  
11          very high levels of calcium. It is not possible, in  
12          a physiologically acceptable formulation, to have very  
13          high levels of calcium, so we had to substitute the high  
14          levels of calcium for high levels of other salt  
15          combinations which we worked on, in order to be able to  
16          elute the Factor VIII. And this required a combination  
17          of high levels of salt and wetting agents to prevent  
18          non-specific binding, levels of alcohol, surfactants  
19          that can act as emulsifiers to prevent the Factor VIII  
20          binding to the column. And the last problem was to  
21          develop a formulation in which the very high purity  
22          product was stable. Proteins will bind to surfaces and  
23          so when your protein is present -- when your activity,  
24          the product you are after, is present in a very, very  
25          small amount of protein, if that small amount of protein

1 sticks to the side of the vial or sticks to the side of  
2 the tube or sticks to the piping, then you have lost all  
3 your activity.

4 So it was important to develop a formulation in  
5 which it was stable. Then from then on it was a matter  
6 of scaling the process up. So we did a lot of work to  
7 try to simplify the Johnson process and to combine  
8 a number of manufacturing steps in the Johnson process,  
9 such that it would make it simpler and easier to  
10 introduce them to production.

11 Q. If we could now turn to your statement and I will take  
12 you through the questions we asked there, it's  
13 [PEN0171234](#).

14 A. Yes.

15 Q. It should come up on the screen. If you have a hard  
16 copy, please feel free to use it.

17 A. The screen copy is fine, thank you.

18 Q. We asked you, along with the other witnesses, a number  
19 of standard questions. The first question relates on  
20 8Y. Could I ask, doctor, do you remember when you  
21 personally first became aware of PFL's work on 8Y?

22 A. I think I say -- can you scroll up? It would be,  
23 I think, late 1984, because August 1984 I started work  
24 in the NYU process. As I say, the NYU process as well  
25 as the ion exchange chromatography, had a second

1 chromatographic step using aminohexyl sepharose, and  
2 Jim Smith's group had been working on the purification  
3 of Factor VIII using aminohexyl sepharose, and Peter  
4 suggested I contact Jim's group to discuss that step.  
5 And it was through those discussions with the scientists  
6 in Jim's group at Oxford, Lowell Winkelman and Peter  
7 Feldman and Dave Evans, that I would have learned of the  
8 8Y process.

9 Q. So that was probably in late 1984?

10 A. Yes, late 1984, I would imagine.

11 Q. Just on the question of your contact with scientists at  
12 PFL, between 1984 and 1987, how much contact, if any,  
13 did you have with scientists at PFL and BPL and how was  
14 that relationship?

15 A. Lots of contact as and when needed, really. It tended  
16 to be more that Jim and Lowell would visit us than we  
17 would visit them. I don't know why that was. Perhaps  
18 so Jim could see his sister in Edinburgh. That tended  
19 to be more the case. But they were never more than  
20 a phone call or a letter away, as were other staff at  
21 BPL. When I first started work with Anne Welch on  
22 immunoglobulin, one of our problems was  
23 anti-complementary activity. So within weeks of being  
24 at the PFC, I was on the phone to the person at BPL,  
25 Mike Kavanagh, who was working on that. There was never

1 a problem with collaboration.

2 THE CHAIRMAN: Can I interrupt you just a little bit. You  
3 are displaying the sort of problem that my daughter  
4 displayed after she went to Glasgow. She began to speak  
5 so quickly that the rest of the family found it  
6 difficult to keep up, and I think at the moment you are  
7 stretching the capacity of the stenographer beyond --

8 A. I apologise.

9 THE CHAIRMAN: It's all right. It's a perfectly natural  
10 phenomenon but we all have to speak more slowly to make  
11 sure that we are picked up. Especially when there are  
12 technical terms around, which are challenging anyway.

13 A. Thank you.

14 MR MACKENZIE: Thank you, doctor.

15 We have your answer there. I don't think your  
16 written answer adds a lot to that perhaps. If we look  
17 at the written answer, you essentially say that matters  
18 are correctly set out in two SNBTS briefing papers which  
19 were sent to the Inquiry, and your final comment is:

20 "One comment I would add is that we were aware of  
21 some of the major features of the 8Y process, such as  
22 using high concentrations of heparin as a precipitating  
23 agent ... prior to receiving a more detailed description  
24 of the method of manufacture in a copy of the patent  
25 application received after its publication in



1 March 1985."

2 So again, when you say, "I would add ... we were  
3 aware of some of the major features of the 8Y process",  
4 is that a reference to late 1984?

5 A. Yes, I'm sure it would have been.

6 Q. Thank you. Over the page, please, the second question  
7 we asked was:

8 "When did it seem likely from evidence of its  
9 clinical use that 8Y ... did not transmit NANBH?"

10 You refer in your response to:

11 "... the development of evidence that the heat  
12 treatment of 8Y at 80 degrees for 72 hours could prevent  
13 the transmission of NANBH. From the initial report, the  
14 UK haemophilia directors ..."

15 That's in September/October 1986 to the later  
16 published findings. It's described also in the briefing  
17 papers referred to above, and you explain:

18 "I would first have learned of these clinical  
19 results from Peter Foster ahead of them being reported  
20 or published, as Jim Smith at the PFL kept the PFC  
21 up-to-date on these matters through Dr Foster."

22 Dr McIntosh, we have heard that clinical trials,  
23 phase 2 trials of 8Y started in April 1985 and that  
24 there would be a period -- I think a number of months --  
25 before one could really place any weight on the results,

1 given one is looking out for elevations and transaminase  
2 in recipients. Do you remember in 1985 -- perhaps  
3 towards the end of 1985 -- whether you received any  
4 communication of preliminary results of the 8Y trial?

5 A. No, not directly. Any information I would have received  
6 on the progress of 8Y trials would have been from Peter  
7 or Bruce Cuthbertson who, as head of quality, would have  
8 had an interest in these things. No, I received nothing  
9 directly from Jim or his team.

10 Q. I think the first reference we have found in the PFC  
11 documentation to knowledge of the initial 8Y clinical  
12 trial results is a reference in an addendum to a report  
13 by Dr Perry in January 1986, referring to a personal  
14 communication with Dr Smith. So do you think it's  
15 unlikely you would have been aware of the initial 8Y  
16 results before then?

17 A. Very unlikely.

18 Q. Yes. Moving on to question 3, please, we say that:

19 "In October 1985 PFC discovered that their existing  
20 intermediate NY Factor VIII product withstood heating at  
21 80 degrees centigrade."

22 We asked:

23 "Why was such heating of the existing ... product  
24 not introduced immediately?"

25 Am I right in thinking, doctor, you made that

1 discovery, albeit with the qualification you give in  
2 your written answer, you conducted that experiment?

3 A. Yes.

4 Q. In your written answer, you explain:

5 "The discovery to which the question refers did not,  
6 in fact, demonstrate that the existing intermediate NY  
7 Factor VIII product withstood heating at 80°C but rather  
8 that small samples of NY Factor VIII material could  
9 withstand 80°C heat treatment when freeze-dried in  
10 a particular way."

11 I will come back shortly, doctor, to ask you  
12 questions about this experiment but just to complete  
13 your answer, you say:

14 "This observation was made initially during the  
15 experiments being carried out to design a new  
16 freeze-drying cycle for the high purity, high potency  
17 Factor VIII product that would have resulted from the  
18 NYU project."

19 We have heard about that:

20 "Freeze-drying of the high purity material had  
21 completely failed using a model cycle based on the  
22 standard production cycle of that time. Experimental  
23 samples were in small volumes, eg 2 to 3 millilitres,  
24 dispensed into relatively small, eg 10 ml vials, because  
25 this was the dose form in which we anticipated a high

1           purity/high potency product would be presented. The  
2           control samples of intermediate purity Factor VIII were  
3           prepared in the same way."

4   A. Yes.

5   Q. Why did you include a control sample of the intermediate  
6           purity Factor VIII?

7   A. The freeze dryer being used in these experiments is  
8           called the "SMGR". It's a steam sterilisable dryer, so  
9           it's capable of producing clinical grade sterile  
10           material. That was located in our pilot plant. It's  
11           much smaller than the production dryers. I think the  
12           size of freeze dryers is normally annotated by the shelf  
13           area. The shelf area in this dryer would be half  
14           a square metre. Our production dryers at the time --  
15           SM200, the "2" stands for 2 square metres; and the SM600  
16           for 6 square metres. So it's much smaller.

17           So when we had prepared sufficient Factor VIII  
18           material to freeze-dry, because freeze-drying would be  
19           a part of any of the Factor VIII process that emerged  
20           from the NYU project, it's initially to determine what  
21           its freeze-drying characteristics were. So in the first  
22           experiments, we used the existing production cycle for  
23           the production freeze dryers. Because the pilot dryer  
24           is different from the production dryer, you have to run  
25           a model of the cycle. I see in my written reply I do

1 say it's a model cycle.

2 The analogy I used to use to people is like, if you  
3 are in a family saloon and you are doing 2,000 revs in  
4 third gear, you are not doing the same speed as if you  
5 are in an articulated lorry in third gear doing 2,000  
6 revs. So it's a different machine and an entirely  
7 different design and internal layout. So you need to  
8 put different inputs in to get hopefully the same  
9 output. You are modelling what the production output  
10 would be.

11 When you conduct that kind of experiment, it's  
12 necessary to have a control of the material that would  
13 behave normally under those conditions, so that you can  
14 distinguish, at the end of the experiment, if the  
15 experiment has not been a success, is it because the  
16 freeze-drying conditions are not correct or is it  
17 because the model has run inappropriately? So the  
18 purpose of the control is to determine whether or not  
19 the model cycle has operated correctly.

20 Q. Thank you.

21 A. And you would include a similar control in order to  
22 determine what the effect of the cycle was on the normal  
23 product for which the cycle had originally been  
24 designed.

25 Q. I understand. That's fine, thanks. I may come back to

1 ask you some questions about freeze-drying later but  
2 I'll simply continue with your statement just now, if  
3 I may. You go on to say:

4 "The observation that the control samples withstood  
5 heating at 80 degrees was important in suggesting that  
6 intermediate purity Factor VIII material could be  
7 successfully heated at that temperature when  
8 freeze-dried in a particular way."

9 A. Yes.

10 Q. Over the page, you say:

11 "However, even if these new freeze-drying conditions  
12 would have been applied to the normal NY dose form, 35  
13 to 40 ml in a 65 ml vial, the time taken to complete the  
14 new cycle with this amount of material in each vial of  
15 a batch would have vastly exceeded the available  
16 production capacity."

17 Can you just explain that sentence, please?

18 A. Yes. The freeze-drying cycle that was required for the  
19 high purity material used a much slower primary drying  
20 phase. The temperatures were lower and the length of  
21 time taken to remove the water in the first phase of  
22 freeze-drying, which is done by sublimation, was much,  
23 much longer than the cycle that had been operating for  
24 the NY intermediate purity product in production.

25 Q. Reading on:

1           "What was required, therefore, was a more  
2           concentrated Factor VIII solution so that the height of  
3           the filled product in the vial was much lower than NY,  
4           to give better freezing conditions and an acceptable  
5           cycle time. To prepare a more concentrated Factor VIII  
6           solution, some additional purification was needed and  
7           this could be achieved using the cryoprecipitate  
8           processing conditions employed in an NYU project, which  
9           had been derived from the ZHT process. This was the  
10          basis of the Z8 project, ie to prepare a Factor VIII  
11          solution of sufficient purity, such that it could be  
12          concentrated into a formulation that would allow the  
13          Factor VIII solution to be freeze-dried in a manner that  
14          would enable the product to be heated at 80°C."

15           I'll pause here, doctor and perhaps just ask you  
16          a few questions about the freeze-drying cycle used at  
17          PFC.

18           Now, it might be helpful perhaps to have a picture  
19          before us while we do this. We looked yesterday,  
20          I think, at a photograph [PEN0121695](#) at page 1712.  
21          It's at page 18 of the document, 1712. Here we go.

22          A. Okay.

23          Q. We don't, I think, have a date for these photographs,  
24          doctor, but --

25          A. The one on the right-hand side is certainly

1           contemporaneous with the Z8 development. It's the  
2           SM200, which I referred to earlier. The one on the  
3           left-hand side is a much later picture of a larger  
4           dryer, when the dryers have been moved to be integrated  
5           with the aseptic dispensing area.

6   Q.   So he can ignore the one on the left and stick with the  
7           one on the right-hand side of the page?

8   A.   The principles of the way they operate is the same, but  
9           the one on the right-hand side, as you suggest, gives us  
10          a clearer picture.

11  Q.   I should start by asking: this is a photograph, I think,  
12          of the type of freeze-drying unit, the freeze dryer used  
13          in the Z8 process. Was that same unit also used in the  
14          NY process?

15  A.   Yes.

16  Q.   I see.

17  A.   The intermediate purity Factor VIII process, yes.  
18          Although, we did in the Z8 development have to make some  
19          adjustments to the way that freeze dryers operated,  
20          largely in control of heating and cooling.

21                But perhaps should I -- are you suggesting I should  
22          describe how freeze-drying and the freeze dryer works?

23  Q.   Yes, I think in general terms, if you could explain how  
24          freeze-drying and the freeze dryer works.

25  A.   Fine. What you see is the front of the freeze dryer.



1       It's a cylindrical steam-sterilisable pressure vessel,  
2       although the 200 was sterilised by freeze steaming, it  
3       wasn't entirely steam sterilisable and was replaced  
4       later other. So as well as this chamber, which is a  
5       large tube, there would be a second chamber containing  
6       what is called a "condenser", and a valve between the  
7       two.

8               So it's convenient to think of freeze-drying in  
9       three distinct phases: freezing, where, obviously, you  
10      set the structure of the product, and I think you have  
11      seen from earlier evidence how important that is in  
12      influencing how freeze-drying is carried out; also, the  
13      depth of the freezing, the temperature to which you  
14      freeze, because of the different chemical properties of  
15      products, then they will have different final freezing  
16      points when the product is totally frozen, and the  
17      product must be totally frozen because the next stage,  
18      primary drying, is when you are removing the water by  
19      sublimation.

20             So you are arranging conditions of temperature in  
21      a vacuum, such that the water moves directly from the  
22      solid phase of ice to the gaseous phase. When it does  
23      that, it moves to the other chamber, which contains the  
24      condenser and the condenser runs at a very low  
25      temperature, lower than the temperature of the product.

1        So there is a pressure gradient from the vapour pressure  
2        of the water leaving the product, to the pressure inside  
3        the first chamber, to the vapour pressure at the  
4        temperature that the condenser runs at. So you will  
5        sometimes see this perhaps in your freezer at home,  
6        things will dehydrate, the ice will move to the coldest  
7        part of the freezer.

8                So having set the freezing conditions, you enter the  
9        first phase, which I have just described, which is  
10       lyophilisation -- the first phase of lyophilisation,  
11       which is sublimation. At the end of that primary drying  
12       phase, you should be left with something that contains a  
13       relatively small amount of water, typically 5, 6,  
14       7 per cent. The level of water is then so low that you  
15       can safely evaporate the remaining water, you can drive  
16       it off.

17               So in the secondary drying phase, the temperature is  
18       increased in the chamber and typically vacuum control  
19       runs to maximum vacuum so you drive off residual water  
20       to leave you with, in general, residual water contents  
21       of less than 2 per cent. Although, in terminally dry  
22       heat-treated products, you have to have fine control  
23       over residual water content; give a maximum and minimum  
24       residual water content, so you are controlling the  
25       amount of water left in the product for terminal dry

1 heat-treating.

2 So these shelves you see here and the tubes you see  
3 going into them can either be heated or cooled. So here  
4 the product is being loaded onto the dryer perhaps --  
5 no, I think it's being unloaded. But initially, the  
6 product is loaded onto the dryer and shelves will be  
7 cooled to give freezing and then a vacuum is pulled  
8 inside the chamber and the temperature is increased.  
9 And the pressure inside the chamber and the temperature  
10 of the shelves need to be designed such that the product  
11 stays below what is sometimes called the temperature of  
12 insipient melting, so it remains solid. So you do not  
13 get any evaporation.

14 Then in our later cycle designs, a key feature of  
15 that stage is that the product temperature stays  
16 constant, so that the heat you put in is taken up by the  
17 sublimation of the water. So if this balances, the  
18 product stays constant in temperature. If you keep  
19 those conditions constant, when the product begins to  
20 rise of its own accord, it's because there is no more  
21 ice left to sublimate, so you know that primary drying  
22 is completed. You then add a period to ensure all the  
23 vials have caught up with one another, because in bigger  
24 freeze dryers you have large batches, and then apply the  
25 secondary drying conditions.

1           The secondary drying conditions can vary from 20 to  
2           as high as 40 degrees, sometimes reached in different  
3           stages depending upon the residual water that's required  
4           to be driven off. And the final residual water content  
5           you want to leave in the product.

6           I hope that was clear.

7   Q. I think that's probably sufficient on freeze-drying at  
8       present.

9   THE CHAIRMAN: In general, are you going to come back to ask  
10       freeze-drying in a particular way, the particular  
11       factors that are introduced in this paragraph that  
12       either reflect what we have just heard or distinguish  
13       the generality in some way, and I'm not sure what one  
14       should understand?

15   A. What I was describing there was -- if you like -- in  
16       general terms, the way we designed the freeze-drying  
17       cycle that we used for Z8, for use with that dryer. But  
18       if you want, I can point out the features of that cycle  
19       that were important in making Z8 able to be heated at  
20       80 degrees.

21   THE CHAIRMAN: I'll leave it to Mr Mackenzie to deal with it  
22       when it suits him in his preparation and so on, but  
23       I just do not want the point to be lost. The particular  
24       factors are quite important to understand.

25   MR MACKENZIE: I think what I may do, sir, is stick with the

1           generality now and then I'll come back to look at what  
2           happened in October 1985, and then what changes were  
3           made later in 1986.

4   THE CHAIRMAN:   Thank you.

5   MR MACKENZIE:   Returning, please, doctor, to your written  
6           statement, if I may, we had then, I think, reached the  
7           next part of the question, where we had asked in the  
8           middle of the page:

9           "Why did it take until May 1987 before intermediate  
10          Factor VIII, manufactured by PFC and dry-heated at  
11          80 degrees for 72 hours, was available for clinical  
12          use?"

13          In your written answer you give us a summary,  
14          a precis of what happened.  I'll read that first and  
15          then take you through various documents, but in your  
16          written response you tell us that:

17          "The decision to develop an intermediate purity  
18          Factor VIII concentrate that could be heated at  
19          80 degrees was made in late December 1985 and the  
20          product (Z8) was available for clinical evaluation in  
21          early December the following year.

22          "Albeit that part of the strategy was to retain as  
23          much of the existing manufacturing methodology as  
24          possible, this development required new purification,  
25          concentration, formulation, freeze-drying and heat

1 treatment procedures to be introduced and adapted to  
2 production scale operation under conditions suitable for  
3 the preparation of clinical grade material.

4 "Standard operating procedures for production and  
5 quality control needed to be prepared and approved for  
6 use together with batch record documentation.

7 "The finished product would have to complete the  
8 necessary quality control testing and batch release  
9 procedures before being made available for clinical use.

10 "To take this project from R&D laboratory scale work  
11 to production scale clinical grade product inside a year  
12 would normally be considered a rapid rate of  
13 development."

14 I would like to pause now, doctor, and take you  
15 through a chain of documents to really chart what  
16 happened between late 1985 and the product being issued  
17 for clinical use.

18 Is the best starting point your experiments  
19 in October 1985, we touched upon earlier, when you  
20 discovered that the intermediate purity NY Factor VIII  
21 withstood heating at 80 degrees in the adapted  
22 freeze-drying process? Is that the best place to start?

23 A. No, I don't think so. Having established that it would  
24 be possible to use that type of material to prepare  
25 a product that could be freeze-dried in such a way as to

1 make it heat-treated at 75 or 80°C, severe heat  
2 treatment, the key step then was to design for  
3 production a way of preparing material of that type.

4 Q. Yes. So when did that work start? Presumably in  
5 a laboratory.

6 A. That work started in the laboratory. I think in part of  
7 the documents you gave me to look at before the  
8 evidence, there is one of the early --

9 Q. Is this in late 1985?

10 A. Yes. 21/11/85.

11 Q. I see. Perhaps then we could go to two laboratory  
12 notes. Firstly, please, [PEN0171378](#). This is  
13 a handwritten note dated 11 November 1985 relating to  
14 NY776. Do you recognise the handwriting in this note?

15 A. It's Peter's writing; it's Peter Foster's writing.

16 Q. Do you know what this note relates to?

17 A. I had to think hard about that. I didn't instantly  
18 recognise it. First of all, it's obviously about  
19 heating and then there are unheated products. NY776 is  
20 the product code and batch number for the previous  
21 intermediate purity product. And NYU195 is the code and  
22 the run number for the high purity material we had been  
23 preparing in the laboratory.

24 So then I couldn't work out what the word is beside  
25 the date, and I think that's "photo". I think this is

1 Peter taking photographs of vials that we had  
2 heat-treated that had been prepared in this -- in  
3 different ways. As a way of recording -- because the  
4 first thing you looked for, having heat-treated products  
5 under different freeze-drying cycles, was simply their  
6 appearance. You could tell if it had not been  
7 a success. But the NY776s are either intermediate  
8 purity material filled at smaller volumes that would  
9 represent as a model what we were aiming for in the Z8  
10 process, or they may well be very small volumes as  
11 a model for further experiments on the freeze-drying of  
12 very high purity material. I suspect they are model  
13 materials for the freeze-drying of very high purity  
14 material because of the formulations, because they  
15 contain lysine. I don't think we worked on lysine  
16 formulations for Z8.

17 Q. So in terms of the chronology, we have in October 1985  
18 the discovery that the intermediate purity Factor VIII  
19 can survive high heating in the adopted freeze-drying  
20 conditions. Is that right?

21 A. Yes.

22 Q. And then in November 1985, does this document suggest  
23 that some further work was undertaken in respect of  
24 heating the intermediate purity product?

25 A. I'm not sure about that. It could either be the



1 intermediate purity product or using small aliquots of  
2 the intermediate purity product as a model for the  
3 freeze-drying conditions required for the high purity  
4 product. Could be either. I can't tell from that  
5 sheet.

6 Q. I understand.

7 A. But certainly the next phase, having established that it  
8 was possible -- that the NY-like material could survive  
9 heating at 80°C, when freeze-dried in a particular way,  
10 the next phase was then to take larger aliquots of that  
11 material in order to be able to demonstrate that we  
12 could also do that in a volume of product that would be  
13 compatible with making a clinical product.

14 Q. Yes. I think you will recognise the next document. It  
15 is [PEN0171379](#).

16 A. Yes.

17 Q. We can see these notes are dated 21 November 1985 and if  
18 we then go to the third page, we can see another sheet,  
19 dated 2 December 1985. If we then go back to the first  
20 sheet, please, can I ask you what is happening in this  
21 document? What does this document refer to?

22 A. Because we were using the front end of the ZHT  
23 process --

24 Q. What do you mean by that?

25 A. The zinc precipitation step -- well, it's actually the

1 TRIS extraction, zinc heparin precipitation step and  
2 alhydrogel adsorption. Because we were using that as  
3 the feed stock material for the first NYU purification  
4 step, this was a step that had been used in ZHT -- then  
5 we used the laboratory worksheets that had been  
6 developed for ZHT.

7 So this is the -- if we scroll down. Adjust pH  
8 filter, yes. So you can see that instead of carrying on  
9 into the pasteurisation stage of the process, by adding  
10 glycine and sorbitol, we are adjusting the pH to 7.4,  
11 filtering and dispensing.

12 So this is one of the early experiments where taking  
13 the -- as I call, front end of the ZHT process and not  
14 carrying on into pasteurisation but freeze-drying that  
15 material, preparing that material for freeze-drying in  
16 such a way that it could be terminally dry heat-treated.  
17 So these are the first laboratory scale experiments on  
18 the preparation of Z8.

19 Q. And in particular these experiments are looking at  
20 increased purification of the intermediate product using  
21 zinc heparin precipitation and also, presumably,  
22 including the new freeze-drying process, developed as  
23 part of the NYU project and also looking at dry heating  
24 at 80 degrees rather than pasteurisation?

25 A. Yes, yes. The material from this laboratory scale

1 processing would have gone into freeze-drying  
2 experiments.

3 Q. Thank you. Can we then look at another document,  
4 please? [PEN0171376](#). This is a memo from Dr Foster to  
5 yourself, dated 22 October 1985 on the question of heat  
6 treatment of Factor VIII, and I think in short, setting  
7 out the difficulties in seeking to heat the NYU product  
8 at 80 degrees and suggesting a number of options?

9 A. Yes.

10 Q. I couldn't see, Dr McIntosh, a reference in this  
11 memorandum to the NY intermediate control having  
12 survived severe heating. Is there an explanation for  
13 that?

14 A. Sorry, can you scroll down the document?

15 Q. Yes. Take a second just to look at the memo, and over  
16 the page as well.

17 A. And can we keep going?

18 Q. We should go over to page 2 as well, please.

19 A. No, it just seems to concern freeze-drying experiments  
20 on high purity Factor VIII, NYU Factor VIII.

21 Q. Yes. Do you remember, Dr McIntosh, we looked just two  
22 minutes ago at the experiment conducted on  
23 21 November 1985, which was the start of what became  
24 known as the "Z8 process"?

25 A. Yes.

1 Q. Do you remember, at that time did you conduct this  
2 experiment on your own initiative or had you first  
3 discussed what you proposed to do with Dr Foster?  
4 A. I'm sure I would have first discussed it with Peter.  
5 I mean, before we turned all of our full attention to  
6 the Z8 process, then we would have continued on with --  
7 with the initial development of the Z8 process and the  
8 freeze-drying experiments. We would have continued on  
9 with our attempts to freeze-dry the high purity  
10 material, since the freeze-drying work and the  
11 processing work could go on independently.  
12 Q. Yes.  
13 A. So there would be a period in which the two are --  
14 a short period in which the two would still be being  
15 worked on, until we had obviously established that we  
16 were clear and confident that we could prepare an  
17 intermediate purity product that would be capable of  
18 being processed in production from the initial  
19 observation that the intermediate purity-style material  
20 could be freeze-dried in such a way. So there would be  
21 a period while we would be working on that but still  
22 continuing to work on the high purity Factor VIII,  
23 because we were clear that the Z8 option was feasible.  
24 Q. Doctor, I apologise for jumping around a little.  
25 A. No.

1 Q. While it's in my mind, you told us about the  
2 freeze-drying process in general. In October 1985  
3 a change had been made to the existing freeze-drying  
4 process to enable the NYU product to be freeze-dried.  
5 Can you just tell us what that change was, please?

6 A. Yes. Some of this, I think, is covered in earlier  
7 briefing material that Peter may have provided you with,  
8 where he contrasts the previous production cycle for the  
9 NY intermediate material and the Z8 cycle.

10 What I'll do is I'll just explain the salient  
11 features of the Z8 cycle. That might be easier than  
12 trying to compare them.

13 The key features --

14 Q. When you say the "salient features" of the Z8 cycle --

15 A. Sorry, that were required to freeze-dry high purity  
16 material which we then observed would also give us  
17 intermediate purity material that could be heated at  
18 a higher temperature.

19 Q. So what time are you talking about when you are about to  
20 go on to describe a particular freeze-drying cycle?  
21 What date?

22 A. This is contemporaneous with this. So this is late  
23 1985, isn't it?

24 Q. Sorry, it's my confusion but are you about to tell us  
25 the freeze-drying cycle that had been revised in the NYU

1 process or are you telling us the freeze-drying cycle  
2 employed to manufacture NY in late 1985?

3 A. No -- well, I'm about to describe the changes that  
4 needed to be made to freeze-drying practice at PFC in  
5 order to be able to dry -- in order to be able to  
6 freeze-dry the high purity product, and it's those  
7 changes or the features of those changes that also gave  
8 Z8 the improved purity -- intermediate purity product,  
9 the characteristics that allowed it to be heated at  
10 severe temperatures.

11 Q. I understand.

12 A. Just briefly, the existing intermediate purity  
13 process -- freeze-drying process was a recipe that was  
14 applied to all products without necessarily being based  
15 in what were the characteristics of the product. This  
16 recipe operated in a number of freeze-drying plants. I  
17 saw it operate at a number of freeze-drying plants. And  
18 it was that the product would be loaded on to the freeze  
19 dryer, the shelf would be cooled, I think to minus 40,  
20 then, after a short time, primary drying would be  
21 initiated.

22 Primary drying would be carried out by pulling -- by  
23 reducing the pressure in the chamber to give a vacuum  
24 of -- I think I recall correctly -- of about 200  
25 millibar, and the shelf temperature would be increased

1 to plus 10°C. These conditions were maintained for one  
2 hour for every millimetre of plug height. Then, after  
3 that time, the shelf temperature was raised to initiate  
4 secondary drying to 20°C and vacuum control, as it's  
5 called, was then switched off. So the dryer pulled  
6 a maximum vacuum and these conditions were maintained  
7 until what was called an "acceptable pressure hold test"  
8 was completed.

9 Pressure hold test involved closing the valve  
10 between the freeze-drying chamber and the condenser  
11 chamber. Remember, I described to you earlier that  
12 freeze dryers had two chambers. So if there was still  
13 residual water being, at this stage in secondary drying,  
14 evaporated from the product, then the water comes in to  
15 the atmosphere in the condenser chamber and the pressure  
16 drops. So when you close the valve, if there is no  
17 change in pressure, it was judged that the product had  
18 dried sufficiently.

19 This kind of turn-handle approach to freeze-drying  
20 was what was applied in many plants.

21 So when we -- and if you looked at the profile of  
22 this cycle, it drove the sublimation very fast in  
23 primary drying. And also, using a plus 10°C shelf  
24 temperature and a fixed vacuum would take no account of  
25 the conditions required to remain below a critical

1 temperature for products of different chemical or  
2 physical compositions.

3 So I think what we did empirically was begin to  
4 reduce the primary drying temperature. I'm not sure if  
5 it was at that time or soon afterwards, we actually  
6 began to do more fundamental work on the low temperature  
7 characteristics of the products using a technique called  
8 resistivity. It doesn't matter about the detail of the  
9 technique but it allows you to determine when the  
10 product is fully frozen, what the phases of freezing  
11 are.

12 So this then told us that for the high purity  
13 Factor VIII, we needed to maintain a very low product  
14 temperature of, I think, minus 35°C. So we had to  
15 arrange conditions in primary drying such that we would  
16 put in heat -- that's to say the shelf temperature was  
17 warmer than the product temperature but the product  
18 still stayed at a much lower temperature than we would  
19 normally have used for freeze-drying in the PFC at that  
20 time.

21 THE CHAIRMAN: Can we just pin down what it was that failed,  
22 as you say, on page 2 of your statement. You say:

23 "Freeze-drying of the high purity material had  
24 completely failed using a model cycle."

25 Based on the standard production cycle you have just



1 described?

2 A. Yes, the primary drying conditions were much too warm,  
3 so the product literally boiled instead of sublimation  
4 occurring. You were still at a temperature above which  
5 the product -- there were still liquid components in the  
6 frozen material. I know it's difficult to think of  
7 liquid components in a frozen material but, depending  
8 upon the chemical composition, you know, true freezing,  
9 complete freezing doesn't happen until very low  
10 temperatures.

11 THE CHAIRMAN: So you understood at that stage why the  
12 freeze-drying cycle was unsuccessful?

13 A. Yes, we only -- I think we had just run that experiment  
14 once because when it happened -- I think Peter has  
15 somewhere in his submissions, it seems obvious -- it is  
16 obvious, because the chemical make-up of this material  
17 is so different from what we have handled before. So we  
18 will need to go away and design a different cycle from  
19 first principles, which is what we did.

20 THE CHAIRMAN: That's the next stage. When you were setting  
21 out to do that, you had a set of first principles to  
22 apply, temperature and variation and things of that  
23 kind.

24 A. Correct.

25 THE CHAIRMAN: And then was it just a case of progressively

1           changing individual factors to see whether you were  
2           making progress?

3    A.   Yes, that's right.  At laboratory and large laboratory  
4           and pilot scale.  This is the work that went on from  
5           late 1985 into early 1986, and the freeze-drying work  
6           would have gone on in parallel with the processing work  
7           which you have just seen the laboratory sheet of.

8    THE CHAIRMAN:  Could I bring in the standard product control  
9           just to see what's happening there?  So far as the  
10           standard product is concerned, you had plenty of  
11           experience by that stage of using your ordinary  
12           freeze-drying cycle and getting a result?

13   A.   In production, yes.

14   THE CHAIRMAN:  When you introduce the control into the pilot  
15           scale, the equipment that you are going on use to test  
16           these various factors, do you try to see whether you get  
17           the same result with the control first or what?  Why is  
18           it coming in first?

19   A.   The control is not coming in first.  It's freeze-dried  
20           at the same time.

21   THE CHAIRMAN:  I see.  So you didn't actually test the new  
22           system with --

23   A.   No, it's a control sample included in the experimental  
24           run at the same time.

25   THE CHAIRMAN:  So you are doing the progression, as it were,

1           towards a solution with the whole material in?

2    A.   That's correct.

3    THE CHAIRMAN:  A true control, as Professor James says, and

4           you were getting satisfactory results on it?

5    A.   Yes.

6    THE CHAIRMAN:  So that would demonstrate -- is this

7           right? -- that the ordinary product would perform in

8           your new situation to the same level of satisfaction as

9           in the standard?

10   A.   Correct.

11   THE CHAIRMAN:  But also you are moving towards a better

12           result overall?

13   A.   That's right.

14   THE CHAIRMAN:  And that all happened in October for the

15           first time, did it?

16   A.   It happened, as you saw from the earlier one, October

17           and -- I'm not sure -- actually, I would need to look

18           back to determine when the exact first freeze-drying

19           runs were completed, the first freeze-drying runs for

20           NYU, but they were certainly late 1985.

21   THE CHAIRMAN:  I think our assumption from other information

22           has been that it was October 1985.

23   A.   It would be about then because we needed first of all to

24           resolve the issues I talked about earlier in the NYU

25           process and then, remember, the process we received from

1 Alan Johnson ran in a 10 ml column. It was very small.  
2 So the next stage was to scale that up to get enough  
3 material.  
4 THE CHAIRMAN: Yes --  
5 A. And also the problem is to physically get enough  
6 material. With a high purity product, you need to  
7 consume quite a large amount of starting material. So  
8 we had a build a relatively large-scale process  
9 operating in the research and development laboratory.  
10 THE CHAIRMAN: So really one shouldn't expect all these  
11 things to happen on a day.  
12 A. No.  
13 THE CHAIRMAN: It's a process that takes place over time and  
14 it was drifting into November, as we now see.  
15 A. Yes.  
16 THE CHAIRMAN: As you were going ahead.  
17 A. Yes. So the important features of what we shall call  
18 the "new freeze-drying cycle" or "revised freeze-drying  
19 cycle", were, at that time, no changes to freezing.  
20 That came later with the observation that we made on  
21 scale-up in production. But nonetheless, one of the key  
22 features of each of the cycles that we ran in the pilot  
23 scale freeze dryer was this phenomenon called  
24 "supercooling". Probably because the dryer was smaller  
25 and cooled more efficiently than our production dryer.

1           In fact, when we first saw it we thought there was  
2 something wrong with the trace, and then we understood  
3 what it was. So the successful cycle had supercooling  
4 albeit that inadvertent. We didn't understand the  
5 significance of that at that time.

6           Then its key features were a much lower primary  
7 drying temperature, leaving the product and the  
8 conditions required in terms of pressure and condenser  
9 temperature, to allow that to happen; leaving the  
10 product to sublime, instead of driving the product to  
11 dry. So much longer, lower temperature, more  
12 conservative primary drying phase; and then a defined  
13 time and temperature in secondary drying, instead of  
14 what could be a variable feature in drying with this  
15 pressure hold test. So these were the key features of  
16 this new design of cycle that we applied to the high  
17 purity product, and it was also seen to be successful  
18 with Z8.

19 MR MACKENZIE: Thank you, doctor. And for the record, when  
20 you said when you when you first got the results, you  
21 thought there was something wrong with the trace, you  
22 indicated with your finger a V or a dip.

23 A. Yes, when you see that supercooling is a phenomenon by  
24 which the product will cool to below zero -- will chill  
25 to below zero without freezing, an aqueous solution will

1 go to below zero without freezing. You see it in  
2 pharmaceutical products because they have been filtered  
3 to eliminate any particles of bacteria, so they are very  
4 pure. There is nothing to initiate the nucleation  
5 process that's needed for freezing. So it cools below  
6 zero and then suddenly freezes. So you get this  
7 discontinuity in the temperature trace.

8 Q. We may come back to supercooling when we come on later  
9 to 1986. I would like to move on now, if I may, to  
10 another memo, please. This is [SNB0136680](#). This is  
11 a memo from Dr Foster to Dr Perry dated 18 December 1985  
12 on the subject is "Factor VIII progress and options".

13 A. Yes.

14 Q. Did you get a copy of this memo at the time, doctor; do  
15 you remember?

16 A. I doubt it. I'm not clear. My name is not on it but it  
17 would have been unusual for Peter not to discuss things  
18 with me before he set them out --

19 Q. We will look through it together. He starts:

20 "This is a brief summary of where we are with the  
21 NYU Factor VIII project and the various options that are  
22 available to us to achieve a product heated at 80°C for  
23 72 hours."

24 A. Yes.

25 Q. He starts with NYU project and the difficulties with

1 heating and sets out various options.

2 A. Yes.

3 Q. Over the page, please, at page 2. As regards standard  
4 Factor VIII products, three options are set out.  
5 Firstly, trying to heat the existing NY product at  
6 80 degrees for three days and secondly, 2.2, trying to  
7 purify the existing Factor VIII NY a little further.  
8 Then, 2.3, copy the BPL method.

9 A. Yes.

10 Q. In short, I think, Dr Foster's preference, as expressed  
11 in this memo, was to continue to prioritise the NYU  
12 project but to have fallback options if that didn't come  
13 to fruition, in particular 2.2, purifying the existing  
14 NY intermediate purity product a little further,  
15 et cetera. Does that accord with your recollection --

16 A. Yes, that's fine. Can you run back up to the date of  
17 the memo, please?

18 Q. Yes, the first page is 18 December 1985. So just before  
19 Christmas 1985.

20 A. Yes, and we saw in the earlier sheets -- we saw the  
21 handwritten sheet from Peter, which I think is about him  
22 taking photographs of product. We were talking about  
23 lysine. So this is the stage where we were still trying  
24 to make the high purity product heatable, but beginning  
25 to work, or some way along working, on the fact that the

1 freeze-drying cycle we have developed for the high  
2 purity Factor VIII gives us improved heating properties  
3 in the improved -- in the further purified, intermediate  
4 purity. This is the overlap we talked about.

5 Q. Yes. In particular, doctor, we have heard evidence  
6 about a meeting at PFC on 23 December 1985 between  
7 Dr Perry, Dr Foster, yourself and Mr Cuthbertson?

8 A. Dr Cuthbertson.

9 Q. I'm sorry, Dr Cuthbertson, of course. And this memo,  
10 I think, is a precursor to that meeting?

11 A. Yes, it is.

12 Q. Do you remember that meeting?

13 A. Yes, I do.

14 Q. What was discussed?

15 A. What was discussed were the options on how we should  
16 proceed and which option was the one that could most  
17 rapidly be introduced into production. It was a very  
18 short meeting, as I remember.

19 Q. How long do you think it lasted?

20 A. I doubt if it lasted more than an hour.

21 Q. What were the opposing views and what was the outcome?

22 A. I don't know that there were many opposing views. My  
23 recollection is that the general agreement was that if  
24 we could produce -- that if we could produce a product  
25 that was able to be more severely heat-treated and give



1 us a further assurance against the safety of HIV  
2 transmission, then that really is the route that we  
3 should take. So the route that took us most quickly  
4 into production to do that is the one that we should  
5 follow because, remember, this is still December 1985.  
6 We still didn't know how HIV infectivity is going to  
7 develop, if it's going to develop. We have only had  
8 routine testing for HIV in -- what was it? --  
9 October 1984. So we are still seeking to make as safe  
10 a product as we can.

11 Q. So going into the meeting, you had been responsible for  
12 seeking to develop the NYU product. You had also, we  
13 have seen, undertaken experiments with what became known  
14 as the "Z8 dry heating method"?

15 A. Yes.

16 Q. So going into the meeting, did you have a view as to  
17 which of these two options should be prioritised?

18 A. Yes, I had a clear view, yes.

19 Q. And which option and why?

20 A. My clear view was that we should pursue what became the  
21 Z8 product. The reasons were that, although we had made  
22 great advancements with the New York University process,  
23 we hadn't been able to freeze-dry it in a way that we  
24 could heat-treat it, terminally heat-treat it, severely,  
25 at 80 degrees or around 80 degrees. It is not that we

1 had a preference for this method, because the NYU  
2 process was originally taken on board to facilitate  
3 pasteurisation. It's just that if we could do this,  
4 this would give us what we would consider a secure  
5 safety step to get the process into production.  
6 Because, remember, in addition to purifying the product  
7 on ion exchange chromatography, formulating it --  
8 because it's a very high purity product -- to prevent it  
9 adhering, if we then had to carry out a pasteurisation  
10 step, then we are adding a number of different unit  
11 operations to the existing Factor VIII process.

12 So we have a much longer and more complicated --  
13 Factor VIII is already a complex molecule to process --  
14 a much longer and more complicated process to put into  
15 practice. If we have to add to that as well  
16 pasteurisation, then that increases the complexity of  
17 the process even further.

18 In order to achieve this more complex processing, we  
19 required to specify, purchase, commission and introduce  
20 into routine use, a number of additional items of  
21 equipment. This would have taken some time to do. In  
22 fact, I think at that time I had specified the  
23 equipment, but the importance in specifying the  
24 equipment was we had to resolve which parts of the NYU  
25 process we were going to use before we were able to

1 specify the equipment required for it.

2 To some extent you can specify the equipment with  
3 a degree of manoeuvre, that the process will fit. So my  
4 view was that to introduce multiple additional complex  
5 steps, to purchase the equipment and to be able to  
6 commission and validate that equipment, would take  
7 a considerable period of time.

8 In order to modify processing that we understood  
9 with the addition of a single unit operation -- because  
10 what we were able to do in the Z8 process was combine  
11 much of the processing to make it fit inside the  
12 existing working day. One of the things to remember is  
13 that PFC had no shift working system. So all of this  
14 had to be fitted into essentially a nine-to-five day.  
15 There was no shift working system at PFC at that time.

16 Q. So each step in the manufacturing process had to take  
17 place in the nine-to-five day?

18 A. Yes, we had -- knowing this was going to come, we had  
19 started on what we called a "stop-off process" in the  
20 NYU project, such that we could stop the processing and  
21 resume it on a following day. But even if you do that,  
22 it's still occupying time. And then you also have  
23 a freeze-drying cycle that, by this time, because of the  
24 requirements we have just described, I think was maybe  
25 five or more days longer. It's a week's cycle, more

1 than five days. It would sometimes go on the freeze  
2 dryer on a Monday and come off on a Saturday, when it  
3 was a Z8. And the same length of time would have been  
4 required for the high purity product. Compared to the  
5 cycle for the intermediate purity product that lasted  
6 only two or three days.

7 We also had relatively limited freeze-drying  
8 capacity at that time. We had the SM200 and the SM600,  
9 two large-scale -- well, the SM200 was small --  
10 production freeze dryers.

11 Q. Am I right in thinking that in short, at the end of  
12 1985, your preference for Z8 was based on an opinion  
13 that it would be a quicker, easier way to achieve severe  
14 heating than NYU?

15 A. I hesitate to agree with "easier" but it looked more  
16 doable. And as for the 8Y process, we knew a bit about  
17 the 8Y process, but the main consideration there was  
18 that if we are going to take this process into  
19 production, and run very quickly with a scale-up and  
20 reduction to routine practice, it's better that we run  
21 procedures and processes that we know instead of  
22 transferring, for example, to the procedures needed for  
23 8Y, which, although similar, were different in many  
24 important respects.

25 Q. We will come back to that later but one final question,

1 if I may at this stage, we know that during 1985 PFC  
2 were producing and issuing a Factor VIII concentrate  
3 heated at 68°C. Why was it that at the end of 1985 the  
4 aim was to achieve more severe heating?

5 A. We were still as yet unsure that 68 for 24 would be safe  
6 for HIV and also, although there was not definitive  
7 proof that severe heat-treating where Jim and his team  
8 had managed to go, to take the temperatures we hadn't  
9 imagined were possible, although there wasn't definitive  
10 proof of prevention of non-A transmission, it was clear  
11 that -- it was -- not necessarily clear but it held out  
12 the hope -- you know, if we can take severe terminal dry  
13 heat treatment to another plane almost, it held out the  
14 hope that we might be able to inactivate other viruses.

15 Q. Including NANBH virus or viruses?

16 A. Including those that may be responsible for non-A non-B  
17 Hepatitis, because we did not know what those were at  
18 that time.

19 Q. Sir, it may be an appropriate stage to break.

20 THE CHAIRMAN: We will have a break.

21 (11.05 am)

22 (Short break)

23 (11.28 am)

24 MR MACKENZIE: Thank you, sir.

25 Dr McIntosh, we finished before the break with the

1 decision taken at the end of 1985 to prioritise the Z8  
2 project. I would like now to look at what happened in  
3 that regard in 1986.

4 We have with other witnesses spent some time on this  
5 so I will perhaps not take too long on it but  
6 presumably, initially in early 1986, further work would  
7 have been undertaken in the laboratory on the Z8  
8 process?

9 A. Yes, to prepare large laboratory scale preparations for  
10 study in the routine quality control assays that were  
11 required for Factor VIII, and also for further studies  
12 on freeze-drying. And also to demonstrate that we could  
13 reproducibly prepare material at that volume.

14 Q. Could we perhaps briefly look at document [PEN0171384](#).  
15 These are some handwritten notes. In the top right-hand  
16 corner, it is dated 31 January 1986. If we can perhaps  
17 just scroll through them, we will see they relate to  
18 various what appear to be experiments, but in January  
19 and February 2008. Perhaps we can just scroll through  
20 the following pages, so you get a feel for the  
21 documents.

22 A. Yes, if you stop at this first one.

23 Q. Sorry, the first page?

24 A. Yes. There is -- a key feature of adapting the zinc  
25 precipitated material for use as a finished product, was

1 to be able to concentrate it and to adjust the  
2 formulation. So this is the added step we put in to  
3 existing processing. "UF" means ultra-filtration.

4 I think you will have heard from Dr Smith about  
5 using size-exclusion chromatography to formulate or  
6 desalt. This is an alternative method. It's like -- in  
7 fact, the membranes that were used for this were  
8 originally developed for kidney dialysis. So it's like  
9 dialysis. It allows you to exchange the small soluble  
10 molecules in the mixture. So this is a key feature of  
11 adapting the zinc precipitated -- the supernatant from  
12 the zinc precipitated material to becoming a finished  
13 product --

14 Q. Yes?

15 A. -- ultra-filtration stage.

16 Q. I'm not going to go into the details of what work was  
17 undertaken in the laboratory in the first part of 1986  
18 in respect of Z8, but I think these notes illustrate the  
19 work that was undertaken. One point which occurred,  
20 doctor, the notes relate to the period January  
21 and February 1986. I just wondered what, if any, work  
22 was carried out on Z8 in March, April and May 1986.

23 A. It would have been further work on freeze-drying and on  
24 formulation of the ultra-filtered material. In  
25 particular, if we were to fit this additional unit

1 operation into production, we would require to carry out  
2 the ultra-filtration stage as rapidly as possible. So  
3 I would imagine that in this experiment in early 1986,  
4 we were using a type of ultra filter. It's called  
5 a hollow fibre membrane. And in that period we looked  
6 at laboratory scale versions of what's called a plate  
7 and frame, a flat bed ultrafilter, which was ultimately  
8 the type of ultrafilter that we used in production.

9 So without going back and looking at laboratory  
10 notes, I couldn't be exact but I would estimate that  
11 a large part of the work in that time would have been  
12 preparation for the scale-up of the ultra-filtration  
13 stage in the preparation of the zinc heparin alhydrogel  
14 precipitate for Z8 manufacture.

15 Q. We know the first pilot scale run of the Z8 process took  
16 place at PFC on 23 June 1986.

17 A. Yes.

18 Q. For that to happen, was any new plant or equipment  
19 required or did any adjustment or work to existing plant  
20 or equipment have to take place?

21 A. For the first -- although we call them "pilot scale",  
22 these were carried out in the production part of the  
23 building. We moved there as quickly as we possibly  
24 could in order to use production equipment, in order to  
25 familiarise the staff in production on what was a new



1 process. The main item of equipment was the  
2 ultra-filtration equipment that I have just referred to.  
3 All of the other equipment required could be taken from  
4 the existing manufacturing process.

5 Q. I'm sorry, the ultra-filtration equipment, was this  
6 a new piece of equipment that had to be ordered --

7 A. Yes. We had experience of ultra-filtration in the  
8 development of intravenous immunoglobulin, but the type  
9 of ultrafilter used, as I explained earlier, was a type  
10 called a hollow fibre ultrafilter. In this case -- this  
11 was new for us -- we were using what is called a flat  
12 bed or plate and frame ultrafilter.

13 Q. Okay. We know that the second pilot scale run was  
14 carried out on 28 July 1986 and that on 4 August 1986  
15 the first large-scale production run was carried out.

16 I think there were then problems encountered. Is  
17 that correct?

18 A. Yes, these large-scale production runs were not to make  
19 clinical grade material. In order to achieve the  
20 development as quickly as possible, production of the  
21 previous product, NY, had been suspended or halted, to  
22 give us full access to production, and a decision was  
23 made to prepare material at as large a scale as possible  
24 but for experimental purposes. And so it was in these  
25 first scaled-up procedures that we encountered a number

1 of processing problems. I can't remember exactly the  
2 sequence. The first one was actually related to the  
3 speed of ultra-filtration.

4 Even though we had anticipated that this would be  
5 a difficult step to add in, and our proposed solution  
6 had been to increase the surface area of the  
7 ultrafilter, which was easier for us to do in a flat bed  
8 or a plate and frame ultrafilter, as it's called, that  
9 really wasn't sufficient to get us to reduce the  
10 processing time required. So we needed to increase the  
11 flow rate of the material through the ultrafilter, and  
12 to do that we needed a much more efficient pump, but one  
13 that would pump at faster speeds with low shear, without  
14 damaging the material we were using. This required us  
15 to research a particular design of pump, which we  
16 accessed and built into later pilot scale work.

17 Q. What about freeze-drying? Was that a problem which  
18 appeared?

19 A. I don't think -- do you have, in the outline of that  
20 particular pilot experiment, I think in the papers you  
21 gave me --

22 Q. Yes, we have the first pilot scale run sheet, the second  
23 pilot scale run sheet. Would one of these sheets help?

24 A. Yes.

25 Q. If we could perhaps then go to the document

1       [SNB0079049](#). This document relates to the second pilot  
2       scale run which took place on 28 July 1986. Does that  
3       help?

4       A. I'm not sure if it was in these pilot scale runs that we  
5       encountered the freeze-drying problems related to  
6       freezing. Some of the early freeze-drying problems  
7       related to control of the production freeze dryers, and  
8       the distribution of coolant from the condenser to the  
9       shelf -- between the condenser and the shelves.

10       The dryers had to be adjusted so that they would  
11       provide greater cooling to the shelves than had  
12       previously been used in the earlier production cycle.  
13       Also the method of controlling heating and cooling, we  
14       had to introduce additional control technology to give  
15       us finer control over the heating and the cooling.

16       The problem you may be alluding to, which is the  
17       issue of the correct -- or the best structure on  
18       freezing, I don't think occurred until later because  
19       from these early pilot runs, we would freeze-dry some  
20       material on a production dryer and some material on our  
21       pilot dryer in order to corroborate, as it were, our  
22       earlier evidence of driving.

23       So because of the relatively small scale, even in  
24       these pilot runs of the material that was freeze-dried,  
25       I'm not sure that what you call the "supercooling issue"

1 had arisen by this time.

2 Q. I think that may be right. If we look, for example on  
3 this further document, [SNB0076080](#). This is a letter  
4 from Dr Perry, I think we can see at the bottom of the  
5 page, to Dr Boulton of 29 August 1986. Dr Perry states:

6 "While we now have material which can be used for  
7 trial (beginning September) in Dr Ludlam's patients, I  
8 am not at this stage convince that it has a proper GMP  
9 pedigree or that it represents our definitive process.  
10 We have recently encountered an 11th hour problem with  
11 freeze-drying, which we are now addressing with some  
12 considerable urgency."

13 So certainly by the end of August 1986, it appears  
14 as if the problem with freeze-drying has appeared.

15 A. Yes, and that would be with the first of the larger  
16 scale batches.

17 Q. I understand. Could we also, please, go to another  
18 document which may help. It's [PEN0171434](#). This is  
19 headed "supercooling experiment, 25 September 1986,  
20 "z8-6-005 SM200."

21 If we go to the bottom of the page, I think we can  
22 see you are the author of this document, doctor.

23 A. Yes.

24 Q. Does this help in identifying --

25 A. Yes. By this stage, as we commented earlier, the

1 features of what had been the successful freeze-drying  
2 cycle in the pilot plant dryer, one, were that we  
3 observed supercooling, that we had the lower primary  
4 drying temperature, the longer sublimation period  
5 and had defined conditions for secondary drying.

6 So if you could run to the top of this again. So  
7 when we attempted to freeze-dry the first of the larger  
8 batches in production, although we would see  
9 supercooling, it would be intermittent, in a sense,  
10 inadvertent, and we identified that the vials from these  
11 runs, that would better withstand severe dry  
12 heat-treating, were the ones which had -- I'm sure you  
13 have heard this story before -- the ones that had a very  
14 fine or had had a very fine ice crystal structure on  
15 freezing.

16 So we reasoned that if we wanted to get this in  
17 a predictable way, then it may well have been the  
18 supercooling that caused this to happen. So what we  
19 needed to do was, instead of hope for supercooling to  
20 occur, in this situation we needed to design a freezing  
21 cycle that would induce supercooling. So it would  
22 happen in a reproducible way and in a uniform, way  
23 across the batch. So these are the first of the  
24 experiments to determine whether or not we can do that  
25 on a production scale dryer.

1 Q. Was that the main change which was made to the  
2 freeze-drying step at that stage, namely to ensure that  
3 supercooling occurred on a regular basis?

4 A. Yes, it was a little more involved than this first  
5 experiment. We were using a chilled shelf, plus 10  
6 shelf, because that's what had been recommended by  
7 people who had published earlier on this technique.  
8 Although this experiment was successful and did give us  
9 good freeze-drying and heating characteristics, on  
10 re-resolution the products contained very small amounts of  
11 precipitate. We reasoned that this was because we had  
12 a product that contained cold, insoluble globulins, as  
13 fibrinogen and fibronectin are; holding it at a chilled  
14 temperature would cause those to form.

15 So we then refined the supercooling conditions to  
16 actually use an initial temperature that was below zero,  
17 such that we would still get supercooling but the  
18 product would not spend too long in the chilled  
19 temperature zone that caused the precipitation, and this  
20 was successful. It was a continuation of developing the  
21 appropriate supercooling conditions.

22 Q. Okay. I think the next document in the chronology,  
23 please, is [SNB0067564](#). We can see from the top the  
24 development review group, "Notes for a meeting to be  
25 held on 15 October 1986". If we can scroll down,

1 please, to paragraph 2, there is reference to  
2 Factor VIII, introduction of Z8 process. It requires  
3 further developments in formulation and freeze-drying to  
4 enable heating at 80°C for 72 hours to be achieved  
5 reproducibly.

6 A. Yes.

7 Q. The reference to "further developments in  
8 freeze-drying", is that a reference in short to  
9 supercooling?

10 A. Yes.

11 Q. The reference to "further developments in formulation",  
12 in short, what's that a references to?

13 A. The existing NY intermediate purity product had quite  
14 low salt content and we were able to increase the salt  
15 content in Z8 without taking it outwith an acceptable  
16 physiological formulation for infusion.

17 So the main development in the formulation of Z8 was  
18 increased ionic strength. There may have been an  
19 adjustment in the sucrose content of the formulation.  
20 I'm not sure about that. I think it's perhaps it stayed  
21 at 2 per cent. But the main formulation development was  
22 in the increase in ionic strength.

23 Q. Is that anything to do the conditioning of plasma?

24 A. No.

25 Q. Is that something separate?

1 A. Yes, conditioning of plasma is right at the front end of  
2 the process. Would you like me to say something about  
3 conditioning or ...?

4 Q. I don't think so for my benefit, unless the chairman  
5 would like to explore that.

6 THE CHAIRMAN: I think it has got an interest because of the  
7 interplay between the Scottish and the English  
8 scientists over the relevance of conditioning, which  
9 I suspect you remember --

10 A. Yes.

11 THE CHAIRMAN: -- fairly clearly. I think that my interest  
12 at the moment would be when it was appreciated that  
13 conditioning was a factor that improved the process  
14 overall and why.

15 A. It had been appreciated that the conditioning of  
16 plasma -- well, first let's -- if we have time -- let's  
17 deal with what conditioning is, conditioning or  
18 tempering, if you understand it.

19 Plasma comes in plastic packs of 250 grammes, or if  
20 it's plasmapheresis plasma, bigger. Some plasmapheresis  
21 plasmas are prepared in plastic bottles. So although  
22 maybe 30 million litres of plasma a year are processed  
23 round the world, it's all in tiny frozen packs. So the  
24 first thing that has to be done is to remove the pack  
25 from the plasma.



1           Because you do not want to thaw the plasma because  
2           the control of the thawing will give you the  
3           cryoprecipitate that you need for the preparation of  
4           Factor VIII, you need to soften the plasma in such a way  
5           that the plastic becomes soft enough to remove from the  
6           frozen plasma pack without thawing the plasma contained  
7           inside.

8           In arriving at conditions that are optional for  
9           removing of the plastic pack, some manufacturers  
10          identified that this conditioning or tempering would  
11          also influence the yields of cryoprecipitate when the  
12          plasma was finally thawed.

13          PFC/SNBTS had published on this earlier. So it was  
14          already appreciated that conditioning was critical to  
15          the yield and quality of cryoprecipitate prepared at  
16          PFC. So much so that the modifications to the PFC  
17          building included a plasma conditioning unit, where the  
18          plasma could be taken from the cold freezer at minus 40  
19          and the temperature increased in a controlled way in  
20          order to yield the appropriate quality of  
21          cryoprecipitate and allow the plastic to be removed from  
22          the pack.

23          So this is something that happens at the very  
24          beginning of the process and demonstrates that the  
25          temperature history of the plasma can have a big

1 influence on the quality of the cryoprecipitate, and  
2 then obviously the quality of the cryoprecipitate itself  
3 has a big influence on the subsequent processing stages.

4 THE CHAIRMAN: That was all well established really before  
5 this period began?

6 A. Yes.

7 THE CHAIRMAN: So in your case it was incorporating into the  
8 procedure something that was already standard practice?

9 A. Yes, there was no change -- there was no change to the  
10 plasma conditioning procedures that were used in the  
11 initial Z8 process.

12 THE CHAIRMAN: That's all I think I need to know at the  
13 moment.

14 MR MACKENZIE: Thank you, sir.

15 A. I should add, there were questions later about the  
16 temperature history of the plasma that influenced the  
17 process but we can talk about --

18 THE CHAIRMAN: We will come to that.

19 MR MACKENZIE: Doctor, to continue the Z8 chronology, could  
20 we next, please, look at [SNB0060335](#)? You will see  
21 this is a letter from Dr Cash to Dr Perry dated  
22 15 October 1986, in which Dr Cash states:

23 "A note to confirm that in the circumstances  
24 I believe the time is appropriate for PFC to commence  
25 production of a Factor VIII concentrate (Z8) which will

1 be heat-treated at 75°C for 72 hours.

2 "It would be my hope that continued efforts are put  
3 into producing a Z8 product which is heated at 80°C for  
4 72 hours ..."

5 Et cetera.

6 So is it the case that at this time, PFC was able to  
7 produce Z8 heated at 75 degrees but some work was still  
8 required to produce a product which could be heated at  
9 80 degrees?

10 A. Yes, this was while we were working on the issue to get  
11 the appropriate crystal structure and the decision was  
12 made, or we put it -- and Professor Cash as the medical  
13 adviser has agreed -- that we could proceed with what  
14 was still much more severe heat treatment than we were  
15 able to apply in the NY process, if you remember, which  
16 was 68 for 24 hours. Here we are applying 75 for  
17 72 hours. So it still represents a very severe  
18 heat-treated process.

19 Also, comparisons are not straightforward in terms  
20 of time and temperature. There are other things to be  
21 considered: residual water content of the product, how  
22 it's formulated, how the product is closed, whether it's  
23 closed under a vacuum or under an atmosphere, and the  
24 heat treatment method itself.

25 So our belief was that 75°C for 72 hours represented

1 a significant advancement on 68 for 24 hours, and rather  
2 than not prepare material, we should prepare material of  
3 that type while we further advanced to 80 degrees.

4 Q. Was the supercooling adjustment required to achieve the  
5 80-degree temperature reproducibly?

6 A. Yes.

7 Q. I understand.

8 The next document, please, is [SGH0016672](#). We can  
9 see this is a note of a clinical trial review meeting on  
10 1 December 1986. You weren't, I think, present,  
11 Dr McIntosh?

12 A. No.

13 Q. But can we go to page 4 of the document, which is 6675.  
14 We can see an item 9, a reference to Z8 heat-treated at  
15 75 degrees for 72 hours and Dr Perry reporting that this  
16 product was now available for half-life and recovery  
17 studies.

18 A. Yes. The first clinical grade batch, I think, went to  
19 issue in early December and it was also in December that  
20 we started the manufacture of the first 80°C batch,  
21 which would have been available early the following  
22 year, I think, maybe February.

23 Q. I think we can see that if we finish off with two final  
24 documents. The next one is [PEN0171437](#). We have  
25 looked at this before in the Inquiry but we can see this

1 is a batch issue history document. In the top  
2 right-hand corner we can see 75 degrees and we can see  
3 this product was placed at issue on 2 December 1986.

4 A. Yes.

5 Q. We can also see, I think, from the details on this  
6 sheet, in particular the batch number and perhaps expiry  
7 date, that presumably this 75-degree product was  
8 produced in October 1986?

9 A. Yes, the expiry date -- it was the habit at PFC to give  
10 the expiry date as the length of time from the date of  
11 filling, two years from the date of filling. So that  
12 would have been prepared in October 1986.

13 Q. Then finally, please, the next batch issue sheet for the  
14 80-degree product is [PEN0171470](#) we can see in the top  
15 right-hand corner 80 degrees, placed at issue on  
16 11 February 1987.

17 A. Yes.

18 Q. And I think from the batch number and expiry date, we  
19 can see this 80-degree product was manufactured at PFC  
20 in December 1986.

21 A. Yes.

22 Q. Which ties in exactly with what you have told us.

23 A. Fine.

24 Q. Thank you, doctor. Before leaving Z8, I think it may be  
25 helpful for us to look at some differences in the Z8

1 manufacturing process and the 8Y manufacturing process.

2 Could we please do that with reference to document

3 [LIT0010617](#).

4 A. Yes.

5 Q. We have looked at this before in the Inquiry,

6 a publication by Dr Winkelman and others in relation to

7 the 8Y process, but in particular the next page, please.

8 Page 618.

9 In the right-hand column towards the bottom, we,

10 I think, see the main manufacturing steps in the 8Y

11 process set out there and on to the next page. Are you

12 able to help us, doctor, in drawing our attention to the

13 main differences in the 8Y manufacturing steps and the

14 Z8?

15 A. Yes, I can do that.

16 As you suggest, the easiest way is to follow the

17 headings given under the manufacturing method.

18 Q. Yes.

19 A. First, under "Cryoprecipitate Extraction", the first

20 thing to notice is that Mrs Winkelman gives a yield of

21 cryoprecipitate of around 10 grammes per kilogramme of

22 plasma. PFC at that time, we would have had a heavier

23 cryoprecipitate, 11.5 or 12 grammes per kilogramme of

24 plasma.

25 We could have -- I mean, I imagine you are asking me

1 to look at the differences with a view to how could it  
2 have been applied at PFC?

3 Q. I think that's right. It's really that one, playing  
4 devil's advocate, would say, why didn't PFC simply adopt  
5 and apply the 8Y procedures? Were there any  
6 difficulties in doing that?

7 A. If we had wanted to try to reproduce exactly the  
8 cryoprecipitate they had at Oxford -- we were using  
9 a continuous thin film thawing technique that had been  
10 developed by Peter Foster. It gave a very high yield  
11 Factor VIII into the cryoprecipitate and was one of the  
12 key features of the NY process. Here, Oxford are using  
13 simple batch vessel thawing. Also, centrifugation that  
14 we used at PFC was using a design of centrifuge called  
15 a multichamber centrifuge to offer us improved  
16 temperature control. Here the design of centrifuge used  
17 was a Sharples, which was a tubular bowl design, and it  
18 gives much higher separation co-efficients but is less  
19 easy to control in temperature, and perhaps less  
20 hygienic to operate. It's an older design of  
21 centrifuge.

22 So in taking on board, if we had decided to do the  
23 8Y process, we could have just gone with the  
24 cryoprecipitate we had, but that would have likely have  
25 meant that we would have had to make adjustments to the

1 processing parameters to cope with the different  
2 cryoprecipitate that we prepared. If we had wanted to  
3 try and replicate exactly the starting cryoprecipitate  
4 that was used at Oxford, we would have required to  
5 specify, purchase and commission a different thawing  
6 vessel and specify, purchase and commission  
7 a Sharples -- it's a high speed centrifuge.

8 Moving on to the -- those are the key points that  
9 are numbered. Other points -- although, because in this  
10 account Mrs Winkelman doesn't give the conditioning as  
11 we were referring to earlier, or plasma thawing  
12 procedures. But that's less important. They would have  
13 been easy to adapt without further equipment.

14 Also, if we had to use a Sharples high speed  
15 centrifuge, we would have needed to reconfigure the  
16 coolant supply. These centrifuges produce a great deal  
17 of heat, industrial continuous flow centrifuges, and  
18 require cooling. The coolant at PFC was a water/ethanol  
19 mixture, operated at minus 29 degrees. So this would  
20 flow round the jacket of the centrifuge. In a Sharples  
21 centrifuge, this requires a continuous flow loop, that's  
22 to say it's uninterrupted. For the coolant supply in  
23 a multichamber centrifuge, the coolant is sprayed onto  
24 the bowl, so it requires an open cooling set-up with a  
25 drain. Not necessarily open in processing terms but in



1 terms of its engineering design. So we would have  
2 needed to, as I say, purchase a different thawing  
3 vessel, a different centrifuge and redesign the cooling  
4 supply to the centrifuge.

5 The next step is the heparin precipitation, and the  
6 equipment used for that is not different than much of  
7 that we would use for the zinc precipitation step but  
8 I think, as has been pointed out earlier, the use of  
9 high concentrations of heparin would not have been  
10 compatible with the Factor VIII assay type that was used  
11 at PFC and we would have had to change to the assay  
12 method.

13 If we then move on to the next step, which is -- so  
14 by now in the 8Y process, the Factor VIII is in the  
15 supernatant of the heparin precipitate. So to recover  
16 the Factor VIII from that, the 8Y process carries out  
17 a precipitation with high concentrations of glycine and  
18 salt, which is similar to the precipitation method  
19 actually used in ZHT. That's where the 8Y method was  
20 derived from. So again, this would require a Sharples  
21 centrifuge and that would be the same issues as  
22 previously. You would require to specify, purchase and  
23 commission the Sharples centrifuge and also to alter the  
24 nature of the coolant ring supply in the PFC  
25 manufacturing plant.

1           You would not be able to use the same Sharples  
2           centrifuge in this step as you used in the earlier step  
3           because we would be in two separate parts of the  
4           building. As processing moves, so the specification of  
5           the area moves on until you eventually end up in  
6           a constant(?) sterile filling, which is a very high  
7           specification sterile area.

8           Then, when you have precipitated the Factor VIII  
9           from the heparin supernatant, the next step --  
10          Mrs Winkelman has the removal of saline, the removal of  
11          the high concentration of salt and glycine. Here they  
12          are using Sephadex G-25 chromatography, size-exclusion  
13          chromatography, which we didn't use at PFC. We  
14          developed ultrafiltration for that technology. So  
15          again, if we were to take exactly on board what 8Y was  
16          doing, we would have had to purchase and specify,  
17          purchase and commission chromatography columns together  
18          with the associated vessels and pumps. There would also  
19          have been buffers to prepare and have ready for  
20          manufacture.

21          Which would have been a similar to the issues with  
22          introducing the NYU process, where we were going to  
23          introduce chromatography steps. And in fact, in  
24          introducing the NYU process, the complexity of  
25          introducing the additional steps was one of the issues

1 that counted against the introduction of the NYU step.

2 In finishing, the key feature here is that -- and  
3 when I looked at the transcripts from earlier, I noticed  
4 a bit of interest in this. NY was stoppered under  
5 vacuum. That's to say, at the end of freeze-drying, the  
6 vials were stoppered in the vacuum that existed in the  
7 chamber at that time. This wasn't the practice at PFC.

8 At the end of freeze-drying, the vacuum was broken  
9 with sterile dry nitrogen and the products were  
10 stoppered under atmosphere, under sterile dry nitrogen,  
11 providing a chemical environment and also to provide  
12 conditions that we considered would be helpful in  
13 preventing any bacterial ingress.

14 This would have meant -- to move to stoppering under  
15 vacuum, which some manufacturers did do, would have  
16 meant the introduction of new equipment for testing that  
17 the vacuum was present in each vial, sometimes referred  
18 to as "spark testing", as a technique that's used, where  
19 you have to identify that there are no leaks and that  
20 the vacuum has held in each of the vials that you have  
21 stoppered under vacuum.

22 This would also have meant changes to the heat  
23 treatment procedure. Heat treatment procedure for 8Y  
24 was different than that for PFC, as well as a product --  
25 8Y been heated while it was under vacuum. 8Y was heated

1 in an oven that operated at 80°C. At PFC we measured  
2 the temperature in the product and adjusted the oven so  
3 the product ran at 80°C. So to do that when the vials  
4 were evacuated would have meant additional  
5 experimentation and commissioning and validation of the  
6 heat treatment step.

7 I don't imply these as a criticism of the 8Y process  
8 when I look at the notes, as if I'm running through the  
9 8Y process and critiquing it. I'm not. This process  
10 was a great breakthrough in the temperatures and times  
11 that the freeze-dried products could stand to, but it's  
12 just that comparisons are not always simple. Heat  
13 treatment will depend upon the nature of a product, the  
14 freeze-drying cycle, the formulation, the residual water  
15 content, the way a product is finished in the vial and  
16 the method by which the final heating is carried out.

17 Q. Thank you.

18 I should perhaps pause and ask you, doctor, what was  
19 your reaction when you first heard that down south the  
20 fractionators were able to heat Factor VIII to  
21 80 degrees?

22 A. I thought this was a terrific breakthrough, absolutely,  
23 yes.

24 Q. Were you surprised at all?

25 A. Yes. I mean -- yes, I have to say, I was surprised,

1       yes. I hadn't considered the problem of would it be  
2       possible to heat-treat freeze-dried products at higher  
3       temperatures. I hadn't been directly involved with that  
4       at that time. The problem or the project that I had  
5       been set was to develop a method to prepare high purity  
6       material that was suitable for pasteurisation. (Pause)

7               Will I continue?

8               The other points to note are in terms of processing  
9       time, which we have touched on earlier. The 8Y process  
10       contains two further additional unit operations and in  
11       Z8 we designed the process to have only one single  
12       further unit operation in order to be able to fit it  
13       into the existing manufacturing time, because we did not  
14       have a shift working system at PFC. I think the 8Y  
15       process would have been a whole additional unit  
16       operation step, difficult to fit into the available  
17       processing time, because my understanding, certainly  
18       from talking to Mrs Winkelman and others at times, was  
19       that the process ran from start to finish, it didn't  
20       have a stopping process.

21              The other feature of the 8Y process which might have  
22       caused us some difficulty was its yield. Yield is  
23       stated in Mrs Winkelman's paper as 190 units per  
24       kilogramme of plasma. There is other evidence, I think,  
25       in the Inquiry where the yield was lower. Certainly we

1           were hoping for a much higher yield in order to be able  
2           to sustain the output of Factor VIII that had taken  
3           Scotland to the very good supply situation that it had,  
4           and at Oxford they weren't trying to make England and  
5           Wales self-sufficient in blood products, it's a small  
6           unit.

7    Q.   Looking at matters another way, doctor, back in 1985 --  
8           so let's say the end of 1985 -- what did you consider  
9           were the main features which allowed the 8Y product to  
10          withstand heating at 80 degrees?

11   A.   The view that Mrs Winkelman had and Dave Evans, Peter  
12          Feldman, it's this new pure product that allowed them to  
13          withstand heating; that's to say the absence of  
14          impurities that were less heat stable was what allowed  
15          it to become pure.  And I think Mrs Winkelman comments  
16          on that at the end of the paper.

17                I would have initially had no reason to disagree  
18                with that but shortly after that, from our own work, the  
19                position I would have taken is that it is not purity  
20                per se.  What the pure product or the pure product  
21                allows you to do is to freeze and freeze-dry in a manner  
22                that permits the product to be heat-treated.  So it's  
23                not a proper of the purity per se.  If you had filled 8Y  
24                at 500 mls in a 1 litre bottle, you couldn't have heated  
25                it.  It's as simple as that.  So it's not a property of

1 the product per se, but the properties of the product  
2 allow you to process it in a way that can be  
3 heat-treated.

4 Q. So purity is a necessary but not sufficient factor in  
5 achieving severe heating?

6 A. That's right, you need sufficient purity to allow you to  
7 process and prepare the product in a manner that can be  
8 heat-treated.

9 Q. What's your view today on why it was that 8Y was able to  
10 be heated severely?

11 A. My view hasn't changed. In talking to those who worked  
12 with Jim, we know that in order to have freeze-dry 8Y,  
13 they had to take particular measures. In order to  
14 freeze it, they had to take particular measures. 8Y  
15 wasn't frozen on the freeze dryer, the original products  
16 were frozen in a freezing cabinet. This would have  
17 given them very fast freezing conditions likely to give  
18 a fine crystalline structure. And then when I was  
19 investigating this possibility, we got from Oxford  
20 a copy of their freeze-drying cycle and although it was  
21 different from the one we were designing, all of its  
22 main features were similar. There was supercooling,  
23 there was a very long, slow primary drying period and  
24 there was a defined time and temperature in secondary  
25 drying.

1           So that confirmed my view that it was not the purity  
2           per se of 8Y that made it heat-treatable but that the  
3           purity allowed you to process it in a particular way  
4           that made it heat-treatable.

5   PROFESSOR JAMES:  Could I just add, would you agree that  
6           ironically it was those features that were not included  
7           in the patent which were probably quite critical to the  
8           successful production of the 8Y?

9   A.  Yes.  But I don't think they were deliberately excluded.

10  PROFESSOR JAMES:  Oh, no, no, very far from it.  They just  
11       perhaps didn't appreciate their importance at that time.

12  A.  Yes, indeed.

13  MR MACKENZIE:  Another devil's advocate question, doctor:  
14       rather than suggesting PFC should try to have copied all  
15       of the steps in the 8Y process, could PFC have simply  
16       adopted some of the steps, perhaps what you would have  
17       regarded at the end of the 1985 as the key steps, with  
18       a view to producing a higher purity, severely heated  
19       Factor VIII earlier than Z8?

20  A.  So you are suggesting that --

21  Q.  The hypothesis is this, that at the end of 1985, could  
22       you have looked at the 8Y process in the way we have  
23       done today and said, "Well, we don't need to copy every  
24       step and everything they do, but we could choose one or  
25       a small number of steps to copy and apply here, and that



1 is likely to result in us developing our own higher  
2 purity, severely heated Factor VIII quicker than we  
3 could if we went down the Z8 route"?

4 A. No.

5 Q. It's a hypothetical question.

6 A. It's very much a hypothetical question. No, I don't  
7 think so. I don't think neither Oxford's understanding  
8 of their own process nor our understanding of what the  
9 key parameters were was sufficiently developed at that  
10 time in order to be able to make what would be a very  
11 sophisticated judgment to select key parameters from  
12 a process and emerge with a process design which would  
13 allow severe heat-treating at 80°C, when this was  
14 a brand new, hitherto unachieved development. No.  
15 I don't think so.

16 THE CHAIRMAN: It's quite difficult to take the engine out  
17 of a Ferrari and put it into a Ford and expect to get  
18 the same performance.

19 A. Yes, especially if you have never studied engineering  
20 before. Exactly. Or that particular type of  
21 engineering.

22 MR MACKENZIE: Thank you, doctor. I think I have taken you  
23 some distance from your statement. I should perhaps now  
24 return to the statement and complete it if I may. We  
25 are at page 1237, the top of page 4. We have covered

1 much of the ground already. We had asked:

2 "What changes in the manufacturing processes were  
3 made and when to enable Z8 to be produced?"

4 We have gone over that in some detail. We then  
5 asked:

6 "What was the original timescale for the production  
7 and introduction of Z8 and if that timetable was not  
8 met, when and why did it slip?"

9 You very frankly say:

10 "The timetable for the introduction of Z8 was to  
11 complete the development as quickly as possible."

12 A. Absolutely.

13 Q. A point of detail in the next sentence:

14 "In mid 1986 the production of NY for heat treatment  
15 at 68 degrees for 72 hours was stopped."

16 A. That is obviously an error. It should be 68 for  
17 24 hours.

18 Q. For 24 hours? Thank you. We can then read what else  
19 you say there, thank you.

20 The next question, 4, at the bottom of the page, we  
21 asked whether:

22 "... PFC's work on the development of NYU resulted  
23 in any delay in the introduction of Z8."

24 Your answer is over the page at page 5, where you  
25 say, in short, no. We can take your written answer as

1 read.

2 A. Yes.

3 Q. Question 5. We asked about clinical trials. That's not  
4 a matter within your knowledge, so I won't ask you  
5 further about that.

6 Question 6 was the standard question asked as to  
7 whether any wider management, organisational or other  
8 issues resulted in any delay in the introduction of Z8.  
9 Your written answer, over the page at page 6, I proposal  
10 simply to take as read because we have heard quite a lot  
11 about this from other witnesses and your position is  
12 consistent with others.

13 Question 7, similarly, we ask about the informal  
14 contact and exchange of information between PFC and  
15 those down south, and you have given some evidence on  
16 that earlier that, in short, that was not a difficulty.  
17 I think the rest of your written answer we can take as  
18 read, please.

19 In a similar vein at page 1240, question 8, we asked  
20 questions about the CBLA, Central Committee on Research  
21 and Development in Blood Transfusion. Again, we have  
22 covered this ground in some detail and I'll simply take  
23 your written answer as read, in particular given you had  
24 no knowledge of this committee, et cetera.

25 Then on to the next page, please, 1241. This is

1 page 8, question 9. We are back to the question of:

2 "Were more formal links between PFC and the  
3 fractionators down south desirable?"

4 Again, I think we will simply take your written  
5 answer as read for reasons I have mentioned earlier.  
6 Then I'll perhaps finish with question 10, please, at  
7 page 9. We asked:

8 "Why was PFC able to make available for clinical use  
9 Factor IX concentrate that had been dry heat-treated at  
10 80 degrees for 72 hours in October 1985 but Factor VIII  
11 concentrate that had been subjected to a similar heat  
12 treatment regime was not available for clinical use  
13 until May 1987?"

14 You explain this has been answered in part in the  
15 witness statement from Dr Foster. About half way down  
16 you say:

17 "I would add that although NY and DEFIX shared the  
18 same dose form (ie freeze-dried products for  
19 reconstitution in water for injections before use), they  
20 were very different products. The protein contents and  
21 the structure and type of the proteins contained in each  
22 of the products were very different, as were the  
23 chemical formulations in which the products were  
24 prepared. The fill volumes (10 ml for DEFIX and 35-40  
25 ml for NY) were also significantly different as were the

1 vial sizes; 30 ml and 65 ml respectively. It would not  
2 necessarily be the case therefore that because one  
3 freeze-dried product could be heat-treated at 80°C that  
4 other (with very different characteristics) could also  
5 be heat-treated in the same way.

6 "It should also be noted that unlike Factor VIII  
7 production, there were no yield constraints on the  
8 production of Factor IX concentrate. Only a relatively  
9 small proportion of the plasma fractionated at the PFC  
10 was needed to produce enough Factor IX concentrate to  
11 meet the demands of the NHS in Scotland."

12 Finally, over the page you say:

13 "In Factor IX concentrate production, stored  
14 intermediate product can be selected for further  
15 processing. In this way, high potency material could be  
16 selected (and less potent material discarded) to ensure  
17 that the final heated product had the required level of  
18 activities."

19 What do you mean by that sentence? That in  
20 Factor IX concentrate production, stored intermediate  
21 product can be selected for further processing?

22 A. Factor IX processing method is very different from  
23 Factor VIII. A proportion of the plasma, at most  
24 20 per cent, goes for adsorption on another ion  
25 exchanger. It's a batch adsorption process not a column

1 process in this case, in the PFC Factor IX process. So  
2 then the ion exchange is collected and then packed in  
3 a column and the Factor VIII is eluted, and a number of  
4 different fractions are taken from the eluate. Those  
5 fractions will contain, depending upon how the  
6 Factor VIII eluates from the column. So you get, in a  
7 perfect column, a normal distribution of activity. So  
8 as you elute the material, there will be one amount in  
9 the first fraction, more in the second, then you will  
10 reach a break and then it will drop.

11 So, because you have no constraint, effectively, on  
12 the material you can use for Factor IX manufacture  
13 because you only require a smaller amount to meet the  
14 needs in Scotland, you can select those high potency  
15 eluates or high quality eluates, such that you can then  
16 withstand the drop of activity on heat treatment.

17 I think the recovery on heat treatment for Factor IX was  
18 about 60 per cent, which you couldn't have done in  
19 Factor VIII. You would never have been able to make  
20 enough Factor VIII to supply the health service, if you  
21 took that yield loss.

22 Q. I see. Then in the final sentence you state:

23 "There was no such room in manoeuvre in the  
24 development of heat-treated Factor VIII products at PFC,  
25 where achieving an acceptable process yield was critical

1 to meeting the demands for Factor VIII concentrate."

2 A. Exactly.

3 Q. I have no further questions, Dr McIntosh. Thank you.

4 THE CHAIRMAN: Can I just ask you for clarification on

5 one matter? You have mentioned that there was no shift

6 working at PFC, and that in the context in which you

7 were drawing attention to the continuous nature of the

8 8Y production process. Why not just extend the working

9 practices at PFC to accommodate the continuous process?

10 A. Well, the continuous -- you mean it had to run from

11 start to finish?

12 THE CHAIRMAN: Yes.

13 A. Not a question -- not something within my powers.

14 THE CHAIRMAN: That's fine; it wasn't part of your

15 management responsibilities?

16 A. No, not at all.

17 THE CHAIRMAN: Mr Di Rollo?

18 MR DI ROLLO: Sir, I have no questions for this witness,

19 thank you.

20 THE CHAIRMAN: Mr Anderson?

21 MR ANDERSON: Nor I, sir.

22 THE CHAIRMAN: Mr Johnston?

23 MR JOHNSTON: I have no questions, thank you.

24 THE CHAIRMAN: I wish I could say you were unique in not

25 exciting any adverse criticism at all, but thank you

1           very much for coming. I think you are giving us  
2           an insight into what actually happened, what was  
3           necessary to convert initial thought into a really  
4           practicable working regime and I'm very grateful to you  
5           for doing that.

6    A. Thank you very much.

7    MR MACKENZIE: Sir, the next witness is Mr Murray, who is, I  
8           think, here.

9                           MR ALEXANDER MURRAY (affirmed)

10                           Questions by MR MACKENZIE

11   MR MACKENZIE: Good afternoon, Mr Murray.

12   A. Good afternoon.

13   Q. I don't think you have given evidence to the Inquiry  
14           before, so we should perhaps start with looking at some  
15           biographical details. I think in short, Mr Murray, you  
16           were employed at the SHHD, the Scottish Home and Health  
17           Department, with certain responsibilities for health  
18           matters, between December 1983 and 1987.

19   A. Correct.

20   Q. I think, in particular, was your job title a principal  
21           officer?

22   A. No, I was a senior executive officer.

23   Q. A senior executive officer?

24   A. Unfortunately, a grade below principal.

25   Q. I see. We haven't yet looked at the SHHD structure and



1 I think what I'll undertake to do is to try and agree  
2 a note which sets this out, which may make following  
3 things a little easier.

4 For today's purposes, Mr Murray, let me have a go at  
5 trying to set out the SHHD structure as you remember it.

6 A. Yes.

7 Q. If I get anything wrong, let me know.

8 Starting at the top, one would have the Secretary of  
9 State for Scotland, one level below a Junior Scottish  
10 minister with responsibility for health?

11 A. Not quite. In between there would be the Minister of  
12 State who was responsible for health matters in the  
13 House of Lords.

14 Q. Thank you. Then underneath the political aspect,  
15 looking at the career civil servants, would one start  
16 with the permanent secretary of the Scottish Office?

17 A. Yes. Sir Douglas Hadow at that time.

18 Q. I see. And there would only be one?

19 A. Yes.

20 THE CHAIRMAN: I probably shouldn't say but my impression is  
21 that there was only every one Douglas --

22 A. Exactly, yes.

23 MR MACKENZIE: I have tripped myself up already.

24 Let's go back to the politicians. We have the  
25 Secretary of State for Scotland; that's an easy start,

1 I think. You then mentioned a Minister of State for  
2 Health matters in the House of Lords.

3 A. Well, he was a Minister of State for all Scottish Office  
4 matters.

5 Q. All Scottish office matters?

6 A. Yes. There had to be a spokesman in the House of Lords.

7 Q. In the Lords, yes. Then the level below that --  
8 throughout the 1980s, for example, was there always  
9 a Minister of State for all Scottish matters in the  
10 Lords?

11 A. Oh, yes.

12 Q. And below that we have a Junior Scottish minister with  
13 responsibility for health?

14 A. Yes.

15 Q. We looked at the permanent secretary of the  
16 Scottish Office. One down from that there would be  
17 a secretary of the SHHD?

18 A. Yes, that's right. In Civil Service grade terms, they  
19 would be deputy secretaries but their title was  
20 "Secretary".

21 Q. Okay. And presumably there would be a secretary of SHHD  
22 and there would be secretaries of other Scottish Office  
23 departments?

24 A. Yes.

25 Q. So, sticking now with the SHHD, we have the secretary.

1 Underneath that is the next layer the Undersecretary of  
2 the SHHD?

3 A. Yes, and he -- and up to then it was always a he --  
4 would be the senior officer responsible for health,  
5 solely responsible for health.

6 Q. Were there a number of undersecretaries of the SHHD or  
7 only one?

8 A. There would be at least one other on the administrative  
9 side, responsible for home, the home part of the SHHD.

10 Q. I understand.

11 A. And as regards the professional side of the department,  
12 there would be officers at undersecretary rank.

13 Q. Okay. The next level down, Assistant Secretary of the  
14 SHHD?

15 A. Yes.

16 Q. And again would there be a number of assistant  
17 secretaries in the SHHD?

18 A. Yes, under the undersecretary there were a number of  
19 divisions.

20 Q. Yes.

21 A. Each division was headed either by an assistant  
22 secretary or, rarely, a senior principal. I forget how  
23 many administrative divisions there were but, just as  
24 a help to visualise, let's say six or seven --

25 Q. Okay.

1 A. -- administrative divisions. That won't be the right  
2 number but it will give you an idea of roughly how it  
3 worked.

4 Q. Okay. Mr Murray, at the time you were at SHHD, between  
5 1983 and 1987, the assistant secretary, as far as you  
6 were concerned, I think, initially was Mr John Davies  
7 and then Mr Duncan Macniven?

8 A. Yes, John Davies at that time was a senior principal.  
9 He was succeeded by Duncan Macniven, who was an  
10 assistant secretary. There was a slight hiatus between  
11 those two appointments and possibly -- I know it does  
12 appear in the documentation. It might be a bit  
13 confusing but there was a slight gap and one of the  
14 branch heads, a Mr George Cole, acted as head of  
15 division. That was early in 1986.

16 Q. Okay. Under the undersecretary level do we come to  
17 principal?

18 A. Assistant secretary level. Under assistant secretary we  
19 come to principal, or rather we come to senior principal  
20 and then principal.

21 Q. Okay.

22 A. It's a long hierarchy.

23 Q. It certainly is. I take it you were not a senior  
24 principal or a principal?

25 A. No.

1 Q. Were you one down again?

2 A. Yes.

3 Q. A senior executive officer?

4 A. I was a senior executive officer at that time.

5 Q. I think in the documentation we have seen reference to  
6 minutes between yourself and Mr Davies and Mr Macniven?

7 A. Yes.

8 Q. Do you remember who was the senior principal and the  
9 principal during your time at SHHD?

10 A. The branch did not have a principal.

11 Q. Right.

12 A. The structure of the division was that there was the  
13 assistant secretary, and the division had about  
14 four branches -- four or five branches. I was the head  
15 of branch 3 and I was directly responsible to the head  
16 of division, whether senior principal or assistant  
17 secretary.

18 Q. I see. So you were the head of branch C?

19 A. Branch 3.

20 Q. Sorry, branch 3, my mistake. And your title was "Senior  
21 Executive Officer"?

22 A. Senior Executive Officer, yes.

23 Q. Did you have any officers beneath you?

24 A. I did. The branch had four staff. There was one SEO,  
25 one HEO -- that's "Higher Executive Officer" --

1           one Executive Officer and one Clerical Officer.

2   Q.   I understand.

3   A.   I don't know the contemporary equivalent of those --

4   Q.   That's fine.  I think we will leave the structure there.

5           Sir, what we will try and do is I think we will try and

6           put something in writing and circulate it and agree it

7           so the Inquiry has that going forward.

8   THE CHAIRMAN:  I suspect it's just going to emphasise the

9           tremendous overburden of officers between Mr Murray and

10          the Secretary of State for Scotland.  But we will see.

11  MR MACKENZIE:  Mr Murray, you have provided two statements

12          for us.  I'm only going to look at one of these with you

13          and that is the statement relating to the question of

14          compensation for clinical trials.

15  A.   Yes.

16  Q.   So could I go to that statement, please?  The number is

17          [PEN0171868](#).  I am afraid, Mr Murray, I'm going to have

18          to spend a little time going through the various

19          documents referred to because there are quite a number

20          we haven't looked at yet at the Inquiry.

21                 What I should perhaps say is that, having done that,

22          there are two propositions I'm going to put to you at

23          the end for your comment.  So I'll let you have them now

24          so you can think about them as we go through the

25          documents.

1 A. Thank you.

2 Q. The first proposition I will suggest is this, that the  
3 issue of compensation for participants in clinical  
4 trials of PFC products was an issue on which the SHHD  
5 required to lead because any compensation would involve  
6 public expenditure and would also involve liaison  
7 between government departments.

8 The second proposition that I'll put to you after  
9 looking through the documents is that the time taken to  
10 resolve the issue of compensation between the matter  
11 first being raised in November 1983 and compensation  
12 being agreed in February 1987 was, on the face of it,  
13 unsatisfactory.

14 So those are the two points I'll suggest at the end  
15 and I'll ask for your views on them, but obviously feel  
16 free to comment on any matter as we go through the  
17 documents.

18 A. Thank you.

19 Q. I think we should start, please, when the matter is  
20 first raised in November 1983 by Dr Ludlam. I should  
21 pause to say, Mr Murray: your statement, understandably,  
22 begins in March 1985 but I think we had asked that you  
23 look at these prior documents.

24 A. Yes.

25 Q. Have you had a chance to do that?

1 A. I have, yes.

2 Q. I'm grateful.

3 A. I have read it.

4 Q. I'm grateful. Could we start, please, with

5 [SNB0015188](#)? We have, I think, looked at these before

6 in the Inquiry, the minutes of a meeting of the

7 haemophilia and blood transfusion directors held on

8 14 November 1983 in St Andrew's House. I think the

9 chair, Dr McDonald, will have been a medical officer at

10 SHHD.

11 A. Yes.

12 Q. It has been pointed out to me, Mr Murray, that that's an

13 error on my part. These are the minutes of the

14 meeting -- it's a different group; it's the Haemophilia

15 and Blood Transfusion Working Group. I think the

16 chairman at this stage is not in fact a medical officer

17 at SHHD; I think it's Dr McDonald of

18 Glasgow Royal Infirmary. I think we will come on --

19 A. My apologies.

20 Q. It's my mistake. I think we will come on later to see a

21 different meeting. But this one is, as I say -- but we

22 do see in attendance Dr Bell as an observer, who I think

23 was from SHHD?

24 A. Yes, that's right.

25 Q. Yes, and we can see that under the reference to



1 heat-treated Factor VIII concentrate:

2 "Dr Ludlam and Dr Forbes reported on their clinical  
3 evaluation of a trial batch of the new heat-treated  
4 product prepared at PFC."

5 And there is a reference to one of Dr Ludlam's  
6 patients experiencing adverse reactions.

7 That, I think, is the context. The next page  
8 please. At the very bottom we see, "Any other business:  
9 Compensation for clinical trials":

10 "Dr Ludlam said that he would like to bring to the  
11 group's attention his concern about the lack of formal  
12 arrangements for compensation for patients who willingly  
13 participate in the clinical evaluation of products and  
14 may be disadvantaged as a result."

15 A comment by Dr Bell, and then:

16 "Dr Cash agreed to raise the matter with the CSA,  
17 who could take legal advice and liaise with SHHD."

18 So I think that's the first reference we have in the  
19 document, Mr Murray.

20 The next reference, please, is [SNB0015252](#). We can  
21 see from the heading these are the minutes of a meeting  
22 of the directors of the SNBTS and the haemophilia  
23 directors, held in St Andrew's House on 2 February 1984.  
24 We can see Dr Bell of SHHD chairs the meeting and  
25 Dr McIntyre is present. If we can go to the last page,

1 please, under paragraph 10, headed "Compensation and  
2 clinical trials", it's noted:

3 "Dr Ludlam expressed his concern about an apparent  
4 lack of guidance and compensation arrangements for  
5 patients who take part in clinical trials and as  
6 a result might suffer damage.

7 "Dr Bell thanked Dr Ludlam for the articles which  
8 had been circulated but was not in a position to give  
9 directly relevant advice at present, though he mentioned  
10 the arrangements which existed for blood donors  
11 throughout the UK.

12 "It was agreed that Dr McClelland would prepare  
13 a paper on this subject for submission in the first  
14 instance to the BTS subcommittee of the CSA."

15 The next document, please, is Dr McClelland's paper.  
16 It's [SNF0013013](#). I'm not going to go into the detail  
17 but could we, please, go to page 3, which is 3015,  
18 Dr McClelland's recommendation, 5.1:

19 "For volunteer studies and for immunisation of  
20 donors and staff volunteers for harvesting of immune  
21 plasma and lymphocytes, the SNBTS accepts the principle  
22 that there is a moral responsibility to compensate."

23 5.2:

24 "The SNBTS explores the means of obtaining  
25 appropriate forms of insurance."

1           5.3:

2           "The legal office be consulted with a view to  
3           preparing guidelines, based on the ABPI [the Association  
4           of British Pharmaceutical Industry] documents and  
5           modified as appropriate, which would be used in the  
6           conduct of all SNBTS trials involving both patients and  
7           volunteers ..."

8           A reference to the SNBTS ethics committee  
9           scrutinising any guidelines. Over the page, please, at  
10          3016, we can see that Dr McClelland enclosed a copy of  
11          the then ABPI guidelines.

12          The next document in the chain, please, Mr Murray,  
13          takes us to March 1985 and this is [SNF0010241](#). These  
14          again are the minutes of a meeting of the directors of  
15          the SNBTS and haemophilia directors at St Andrew's House  
16          on 7 March 1985. Dr Bell again the chairman.  
17          Dr McIntyre of the SHHD in attendance.

18          Could we, please, go to page 5, and under  
19          paragraph 8, "Compensation and clinical trials":

20          "It was generally agreed that the current situation  
21          was unsatisfactory and Dr Cash explained the  
22          difficulties that the SNBTS had perceived in attempting  
23          to resolve the problems through the CSA. Dr Ludlam  
24          requested that some action should be taken urgently.

25          "It was agreed that the SNBTS would submit a paper

1 to the CSA with a view to discussion at the next BTS  
2 subcommittee meeting, and Dr McIntyre undertook to raise  
3 the matter within the department."

4 I think the last document we need to look at at this  
5 stage, before coming to your statement, is [SGH0031964](#).  
6 This is a letter from Dr Cash, dated 11 March 1985, to  
7 Mr Mutch, who was the secretary of the  
8 Common Services Agency. The title is "Compensation of  
9 volunteers submitted to procedures within the SNBTS in  
10 the event of adverse reactions".

11 I think, in short, Mr Murray, the matter isn't  
12 dealing solely with the narrow, perhaps, point raised by  
13 Dr Ludlam of seeking compensation for patients or  
14 volunteers undertaking trials of PFC product; the matter  
15 has been widened out to wider issues of compensation as  
16 well.

17 A. It has.

18 Q. Yes.

19 A. I think that's a significant point.

20 Q. Okay, we will follow that through in a later documents  
21 and we don't lose sight of that.

22 A. Yes.

23 Q. If we could, just sticking with this letter, please, the  
24 next page, at the bottom, Dr Cash states:

25 "I would suggest that there are several steps which

1 now ought to be taken:

2 "(a) clearance in principle from SHHD;

3 "(b) if (a) is acceptable to SHHD, then

4 "(i) establishment of a body to consider claims

5 (already exists for anti-D and apheresis);

6 "(ii) legal office prepares guidelines based on ABPI

7 documents, which would be applicable for all relevant

8 SNBTS work."

9 Over the page:

10 "(iii) that (b) (ii) be submitted to SNBTS ethics

11 committee for a comment;

12 "(iv) approval of BTS subcommittee."

13 If we look at the cc, we can see this letter was

14 copied to the transfusion directors and to Dr McIntyre

15 of the SHHD.

16 That's all by way of setting the scene before we

17 come back to your statement, please. Could we now go to

18 Mr Murray's statement again? You tell us in paragraph 1

19 that:

20 "I have little or no recollection of these matters

21 and my statement is based on a reading of the documents

22 made available to me ..."

23 Could I pause, please, Mr Murray and ask: has

24 reading any of these documents recently rejuvated your

25 memory at all or does the position remain that you have

1 no recollection beyond what's in the documents?

2 A. That's rather a difficult one to answer. I have in fact  
3 no memory of these matters. When the issue was first  
4 raised, I was quite surprised. I had just no memory of  
5 this whatsoever. In fact, dealing with BTS matters  
6 generally, my memory is much worse there than in  
7 relation to other responsibilities I had at the time,  
8 such as the ambulance service. Asking myself why,  
9 I think the reason is that, in dealing with the BTS, the  
10 matters are extremely technical, for example, making it  
11 much more difficult perhaps for me to remember issues,  
12 whereas with the ambulance service they are hopefully  
13 more common sense and practical. So I offer that as an  
14 explanation.

15 I have no memory but as soon as I read the  
16 documents, they all make sense, if I can put it that  
17 way; I can follow them easily and with no difficulty,  
18 but with no actual direct recollection.

19 Q. Okay.

20 A. Is that --

21 Q. I understand. I should also have asked, when did you  
22 retire?

23 A. I retired on the last day of 1995.

24 Q. Yes. So former work matters may not have been at the  
25 forefront of your mind perhaps since 1995. Would that

1 be fair?

2 A. Thankfully not.

3 Q. No. I hope they are now.

4 A. I am afraid so, yes.

5 Q. So that's Dr Cash's letter to Mr Mutch. Then your  
6 statement. We saw paragraph 1. In paragraph 2 you tell  
7 us that your involvement:

8 " ... would appear to have begun in March 1985, when  
9 Dr McIntyre minuted John Davies (my senior officer),  
10 alerting him to the concerns of SNBTS and clinicians  
11 regarding the language of a compensation scheme for  
12 clinical trials and the possible consequences of this,  
13 particularly for heat-treated Factor VIII."

14 We can perhaps briefly go to that minute. The  
15 reference is [SGH0031969](#), and it's headed "Clinical  
16 trials of therapeutic substances provided by SNBTS". I  
17 think I might just go to the second page, to see what's  
18 said at the end of the minute.

19 THE CHAIRMAN: We've crashed.

20 (12.48 pm)

21 (The short adjournment)

22 (1.45 pm)

23 THE CHAIRMAN: Yes, Mr Mackenzie?

24 MR MACKENZIE: Thank you, sir. Mr Murray, I think we had  
25 reached March 1985 before the break.

1 A. Yes.

2 Q. If we could return, please, to this document,  
3 [SGH0031969](#) at page 1, please. This is the minute from  
4 Dr McIntyre to 15 March 1985. I think before lunch we  
5 made a distinction between, if I could call it, the  
6 narrow compensation point raised by Dr Ludlam initially,  
7 namely compensation for patients or participants in  
8 clinical trials of PFC product, and then I think we saw  
9 wider compensation points raised in Dr Cash's letter to  
10 Mr Mutch of 11 March 1985.

11 A. That is right, yes.

12 Q. So bearing that distinction in mind, between the narrow  
13 and wider compensation issues, I think this minute, if  
14 we look at it, deals with the narrow, I think,  
15 compensation issue. If we go about half way down, the  
16 heading, of course, is "Clinical Trials of Therapeutic  
17 Substances Produced by SNBTS". About half way down we  
18 see:

19 "At a recent informal meeting of the Scottish  
20 haemophilia directors and the directors of the SNBTS,  
21 the question of compensation and clinical trials was  
22 raised, as the number of products being produced at the  
23 PFC for which clinical trials are necessary, is  
24 gradually increasing; the most immediate of these is  
25 heat-treated Factor VIII. The clinicians concerned



1 would like the legal position to be stated quite clearly  
2 and in particular to be reassured that compensation  
3 would be paid without prolonged legal wrangles to any  
4 unfortunate volunteer or his dependents."

5 Over the page, please, the final paragraph states:

6 "At the meeting referred to above it was suggested  
7 to the clinicians that the problem should be raised in  
8 the first instance with the CSA as the management body  
9 responsible for the SNBTS and the PFC. This suggestion  
10 however was not accepted with any great enthusiasm in  
11 view of past experience. I now understand that  
12 following the meeting Dr Cash has written to the CSA in  
13 respect of SNBTS but of course the problem relates also  
14 to the clinicians involved in the clinical trials. No  
15 doubt you will be hearing more about this from CSA but  
16 the above is by way of 'early warning' and to indicate  
17 that we feel this is a matter of some importance --  
18 which might be solved along the lines of the arrangement  
19 for compensating blood donors involved (by immunisation)  
20 in the production of anti-D immune plasma. Happy to  
21 discuss."

22 Then we see, I think, some handwritten notes by  
23 Mr John Davies, who I think was above you at the SHHD?

24 A. He was the head of division.

25 Q. Thank you. In particular, I think, his handwritten note

1 to you, Mr Murray.

2 A. Yes.

3 Q. Can you read that for us, please, bottom right-hand  
4 corner of the screen.

5 A. Yes, this is reminding me that John was not the most  
6 lucid of handwriters but he was a certainly a great deal  
7 better than myself:

8 "We can expect it to come straight into us and would  
9 you set in train some investigations. Finance 5 and  
10 (I suppose) CLO -- but for the latter I would rather  
11 wait to see what Mr Mutch does."

12 Q. So Mr Davies is asking you to make contact with your  
13 finance division?

14 A. Yes.

15 Q. And possibly, I suppose CLO, albeit a wait and see in  
16 that regard. I think, Mr Murray, that seems to be your  
17 first involvement in the question of compensation from  
18 the documents.

19 A. It is, yes.

20 Q. I'm grateful. If we can return, please, to your  
21 statement to continue with this chronology. Back to  
22 [PEN0171868](#). We have dealt with paragraph 2 by looking  
23 at that minute. Paragraph 3, we see that on  
24 22 March 1985, Dr Cash copied to Mr Davies and  
25 Dr McIntyre, his letter of 11 March to Mr Mutch. The

1 reference -- we don't need to go to it -- is  
2 [SGH0031963](#).

3 At paragraph 4 of your statement:

4 "On 22 March 1985 --"

5 I'm sorry, before that I think we should look at  
6 this document, [SNB0057320](#), which is a letter dated  
7 19 March 1985 from Dr Ludlam to Dr Boulton. In the  
8 second paragraph he states:

9 "As you will no doubt have heard, we discussed at  
10 some length the testing of new blood products at the  
11 haemophilia BTS directors' meeting at St Andrew's House  
12 recently. As you know, one of my patients had  
13 a reaction ... and I'm, therefore, a little more  
14 apprehensive about testing further batches. Clearly  
15 these require urgent clinical evaluation. Although  
16 I raise the question of compensation for individuals who  
17 suffer materially as a result of testing new products at  
18 St Andrew's House some time ago, there has been little  
19 progress. The commitment of either the CSA or Scottish  
20 Home and Health to give reasonable compensation has not  
21 been demonstrated to my satisfaction. I'm reasonably  
22 conversant with the principal reason why this is  
23 difficult to achieve."

24 I think this letter is copied by Dr Cash to SHHD.  
25 Could we go back, please, to your statement,

1 paragraph 4. You say in paragraph 4:

2 "On 22 March 1985, Dr Cash wrote to Dr McIntyre  
3 conveying Dr Ludlam's specific concerns and observing  
4 that if there was no speedy resolution, then the whole  
5 of the SHS heat-treated Factor VIII programme would be  
6 very seriously affected."

7 We can go to that letter, please. It's  
8 [SGH0031958](#). We can see the letter is, as you say in  
9 your statement and we can see the reference to:

10 "The enclosed letter has come out of the blue and is  
11 a cause for considerable concern."

12 I think that must be the letter from Dr Ludlam to  
13 Dr Boulton of 19 March 1985 we have just looked at. In  
14 the second paragraph, Dr Cash asks:

15 "I would be most grateful if you would use your good  
16 offices to do anything you can to assist us.

17 " ... I wonder whether a call from you might be  
18 sufficient to do the trick. In the meantime, I will  
19 also have a chat with him."

20 Then returning to your statement, please, in  
21 paragraph 3 about half way down, you pick up:

22 "On 28 March, Dr McIntyre drew these concerns to the  
23 attention of Mr Davies."

24 We should go to that, please. It's [SGH0031957](#).

25 We can see that on 28 March 1985, Dr McIntyre has

1           minuted Mr Davies and copied it to Mr Calder. Who is  
2           Mr Calder?

3       A. He was the chief pharmacist to the Secretary of State.

4       Q. Thank you. In his minute, Dr McIntyre refers to the  
5           letter from Dr Cash enclosing the letter from Dr Ludlam,  
6           and we see half way down the minute:

7           "You will be interested to know that the problem is  
8           not confined to Scotland and Mr Smart, chairman of CBLA  
9           has written in similar terms to Dr Harris, the DCMO at  
10          DHSS".

11          If we look at the handwritten note at the bottom  
12          right-hand corner, please, we will see, I think,  
13          Mr Davies writing to yourself, Mr Murray, stating,  
14          I think:

15          "I believe you are already looking into this, though  
16          as far as I can recall, the CSA have not written in."

17          Et cetera. If we go back to your statement, please,  
18          to continue with the chronology, to see what happens  
19          next. We are on, I think, now to page 2 of your  
20          statement, and we do now hear from the CSA in that you  
21          say that:

22          "On 2 April 1985, Mr Wooller, the general  
23          administrator of the CSA, copied to me a memorandum he  
24          had sent to the CSA legal adviser on the issues raised  
25          in Dr Cash's letter of 11 March, suggesting that in the

1           meantime, SHHD may wish to give preliminary  
2           consideration to these issues."

3           If can go to this letter, please. It's  
4           [SGH0031952](#). In this memorandum, or letter perhaps, Mr  
5           Wooller writes to you, Mr Murray, and states under  
6           heading "Compensation of Volunteers Submitted to  
7           Procedures within the SNBTS in the Event of Adverse  
8           Reactions":

9           "Further to our brief discussion of this matter on  
10          1 April 1985, I enclose a copy of the letter dated  
11          11 March ..."

12          That's the letter from Dr Cash to Mr Mutch --

13   A.   Yes.

14   Q.   -- raising the wider compensation issues:

15          "... with a copy of the memorandum which I have  
16          today sent to the legal adviser.

17          "I will write to you again when the legal adviser's  
18          advice has been obtained. In the meantime, you may wish  
19          to give preliminary consideration to the issues raised  
20          by Dr Cash."

21          If we can return to your statement, please, at  
22          paragraph 6, you explain that in April 1985 you wrote to  
23          the DHSS explaining the present position and suggesting  
24          a mutual exchange of deliberations. If we can go to  
25          that, please, it is [SGH0031951](#). This is headed

1 "Compensation for Trials of Therapeutic Substances", and  
2 you enclose a copy of Dr Cash's letter to Mr Mutch, and  
3 you explain you are:

4 "... presently seeking advice, from our finance  
5 division and our CLO on the issues raised by Dr Cash,  
6 which I understand are the same as those raised with  
7 yourself by BPLA. A further point which we are  
8 exploring, and not mentioned in Dr Cash's letter, is the  
9 position of the clinicians involved in such trials."

10 Et cetera:

11 "I would be grateful if you could let me know the  
12 result of your own deliberations. There certainly seems  
13 no reason why we should not reach a common conclusion on  
14 how to deal with this issue."

15 Then if we could go back to your statement, please,  
16 at the end of paragraph 6 you tell us that:

17 "On 10 April SHHD finance advised me that treasury  
18 approval would be required for any proposals for  
19 a compensation scheme."

20 We don't have to go to that letter but for the  
21 record it's [SGH0031950](#). Sticking with paragraph 7 of  
22 your statement, what next occurs is that:

23 "On 2 April 1985, Mr Calder, the chief pharmacist,  
24 minuted Dr McIntyre in reply to a request for comments  
25 on the issue of compensation."

1           We should perhaps look at that, it's [SGH0031948](#).

2           If I can perhaps focus on three points. Firstly, the  
3           heading is "Chemical Trials of Therapeutic Substances  
4           Produced by SNBTS." In the second paragraph he says:

5           "First, let me say that you will require to receive  
6           legal advice from our own lawyers and also, I suspect,  
7           from the legal department of CSA."

8           After his three numbered points he says:

9           "I'm sorry I cannot be more helpful and I'm sure  
10          that before we go any further, we should get legal  
11          advice on what can/cannot be done in these particular  
12          circumstances."

13          Then back to your statement, please, if we may.

14          Half way through paragraph 7, we see:

15          "On 10 April 1985 Dr McIntyre copied Mr Calder's  
16          minute to Mr Davies saying 'I understand from Mr Murray  
17          that the secretary of the CSA is raising the matter  
18          with their legal advisers and perhaps we should defer  
19          further action until this legal advice is available. As  
20          the clinicians are much concerned about this matter,  
21          I trust the legal advice will not be too long in  
22          coming'."

23          I will provide a reference for that minute without  
24          going to it, it's [SGH0031947](#). You also note that on  
25          that minute on 11 April, Mr Davies had replied:



1            "We are indeed expecting CLO to be consulted. This  
2            is part of an exercise to persuade the CSA to take  
3            themselves decisions properly theirs. While it would  
4            doubtless be possible to consult our solicitor's office  
5            in parallel, I am not persuaded it is necessary to do  
6            so. As to how long it will take, that depends on the  
7            lawyers."

8            You say there in your statement:

9            "The position of SHHD was that it was for the CSA to  
10           bring forward proposals concerning a compensation  
11           scheme."

12           To pause at this stage, I suppose it could be said  
13           that Dr McClelland had tried in his document back in  
14           1984 to set out what he saw as a way forward, and then  
15           I think Dr Cash then in his letter to Mr Mutch  
16           in March 1985 had tried what he saw was the way forward.  
17           Could it be suggested really that at that stage matters  
18           were unresolved, both the narrow compensation issue  
19           first raised by Dr Ludlam and the wider compensation  
20           issues in Dr Cash's letter. Given that really these  
21           compensation issues were unresolved, that perhaps was  
22           the time for SHHD to step in and try and resolve the  
23           matter one way or the other?

24           A. As far as SHHD administration was concerned, the issue  
25           had only been raised with us in March and it was our

1 belief that that issue was now being considered in the  
2 forum in which it should be properly considered. That  
3 is the CSA.

4 Q. Two points arise in that regard. Firstly, I take your  
5 point that as far as the SHHD administration was  
6 concerned, that matter of compensation first came to you  
7 in March 1985. I think as the SHHD medical officers  
8 were concerned, they were certainly aware  
9 from November 1983 of Dr Ludlam's concern about  
10 compensation.

11 A. That is the case, yes, as in the previous documents,  
12 yes.

13 Q. The other point you mentioned about CSA being the  
14 appropriate forum for compensation to be dealt with.

15 A. Hm-mm, yes.

16 Q. Presumably that could only be as a first step, in that  
17 any CSA proposals in that regard would require approval  
18 from SHHD, perhaps including the Treasury.

19 A. Certainly treasury, yes.

20 Q. Yes. So the CSA as a forum could only do so much.

21 A. The CSA as a forum? The word "forum" popped into my  
22 head.

23 Q. It's a good word?

24 A. It's a good word but as the preliminary report makes  
25 clear, in effect the SNBTS is responsible to the BTS

1           subcommittee and the CSA management committee. I think  
2           the preliminary report itself makes that very clear.  
3           Those are the two immediate bodies responsible for the  
4           management of the SNBTS.

5   Q.   Yes. So the CSA are immediately responsible but  
6           ultimately, surely, the SHHD, and beyond that, the  
7           appropriate minister is ultimately responsible.

8   A.   Yes.

9   Q.   Yes. So if the CSA were not able, for whatever reason,  
10          to adequately resolve an issue, might there be  
11          circumstances where the SHHD would step in to try and  
12          resolve it?

13   A.   Yes.

14   Q.   Yes. Does it follow from what you have said that, as  
15          far as you were concerned at this time -- so we are now  
16          in about April 1985 -- your position would have been  
17          that while in theory there may come a time when it would  
18          be appropriate for the SHHD to step in and try and  
19          resolve an issue, you didn't consider the time had come  
20          yet?

21   A.   At that time we didn't know there was an issue to  
22          resolve.

23   Q.   Well, certainly you were aware as at April 1985 of  
24          Dr Cash's letter --

25   A.   Oh, yes, but I mean, at that time we did not know there

1           were any potential difficulties within the CSA.

2   Q.   So at that stage your view would have been that the  
3       issue was in the appropriate forum?

4   A.   Yes.

5   Q.   The CSA, and let's wait and see what they bring to us?

6   A.   Yes.

7   Q.   Okay.  In the next paragraph, please, of your statement,  
8       paragraph 8, you explain that:

9           "On 29 April 1985 I wrote to Mr Wooller conveying  
10       the particular points raised by Mr Calder as regards  
11       clinicians."

12        I'll give the reference without going to the  
13       document.  It's [SGH0031944](#).  You then say:

14        "I followed up this request on 21 June."

15        That's essentially a reminder on your part to try  
16       and prompt Mr Wooller to come back to you.  I'll give  
17       the reference again.  It's [SGH0031940](#).  Then:

18        "On 12 July he replied to me with the legal  
19       adviser's comments on these points."

20        If we can go to that, it's [SGH0031937](#).  This is  
21       a -- what is the correct word, Mr Murray?  Is it  
22       a letter, a memo, a minute?

23   A.   What I would call a letter, Mr Wooller frequently called  
24       a memorandum.  There was a difference in the language  
25       between us and the CSA at times.

1 Q. Okay. So this letter or memo, from Mr Wooller to  
2 yourself of 12 July 1985, headed "Compensation of  
3 Volunteers Submitted to Procedures within the Blood  
4 Transfusion Service":

5 "Further to my letter of 1 July 1985, I enclose  
6 herewith for your consideration a copy of the reply  
7 received from the Central Legal Office to the point  
8 raised in your letter of 29 April 1985."

9 Can we then go to that reply, please? It's  
10 [SGH0031938](#). This is a memo, a minute, from  
11 Mr Griffiths of the Central Legal Office to Mr Wooller  
12 on the subject of compensation of volunteers submitted  
13 to procedures within the Blood Transfusion Service,  
14 albeit, I think, if you, Mr Murray, had been waiting for  
15 this to deal with and solve all of the issues that had  
16 been raised, I think you would have been disappointed  
17 reading this because we can see that it deals largely  
18 with a discussion of negligence. That's not to  
19 criticise the solicitor because we don't know what  
20 information or instructions or brief he was given, but  
21 it's simply to --

22 A. He seems to have, I think, addressed issues raised by  
23 Mr Calder.

24 Q. Yes.

25 A. But no wider.

1 Q. I understand, and we don't know if he was asked to  
2 consider any wider issues. We don't have that  
3 documentation with us.

4 A. Right.

5 Q. So in short, a discussion of negligence but really the  
6 whole point was can there be a no fault scheme, no fault  
7 compensation. So like isn't meeting like here.

8 A. That's right. It's not a meeting of minds.

9 Q. No. So that's not solving things, which I think you  
10 very properly are aware of, Mr Murray, because your next  
11 letter is [SGH0031936](#). This is your minute of  
12 6 August 1985 to Mr Calder, copied to others, and you  
13 say:

14 "Please see the attached reply from CSA to my letter  
15 of 29 April. This does not seem to take us very far  
16 forward.

17 "As regards the points raised in Dr Cash's  
18 memorandum, this is still being considered by CLO; I am  
19 advised that a further letter will be sent to us once  
20 their legal advice is available."

21 We can then, I think, go back to your statement, the  
22 top of page 3, paragraph 9. You explain that:

23 "In a minute of 16 August 1985 to Mr Davies in  
24 connection with papers for a meeting of the BTS  
25 subcommittee on 21 August, I outlined the steps taken

1 and the present position."

2 Can we go to that minute, please? It's  
3 [SGH0031933](#). Under item 3, "Compensation of  
4 Volunteers", you set out the history, that:

5 "Dr Cash's letter of 11 March to Mr Mutch was copied  
6 to the department and on receipt, I asked CSA to seek  
7 CLO advice on the points raised by Dr Cash. Following  
8 this there was an exchange of minutes with Mr Calder and  
9 Dr McIntyre, following which I wrote to the CSA on an  
10 additional point based on material supplied by  
11 Dr McIntyre and Mr Calder. While the CSA have replied  
12 to that additional point, they are awaiting CLO advice  
13 on the main issues raised by Dr Cash's letter.

14 "CBLA have raised similar points as DHSS ..."

15 And you have been in touch with them:

16 "This whole matter is a most complex one which  
17 I suspect raises basic issues much wider than those  
18 simply relating to the BTS. The attached file may be of  
19 help in understanding the issues involved."

20 Back to your statement, please, to complete what  
21 happened next. In paragraph 10 we see that:

22 "In a minute to Mr Davies of 21 August 1985, Mr Hugh  
23 Morison ..."

24 I think Mr Morison was higher up in the structure  
25 again?

1 A. Yes, Mr Morison was the departmental undersecretary for  
2 health.

3 Q. Thank you. And Mr Morison explained that:

4 "... explained that at a meeting that day of the BTS  
5 subcommittee he had said SHHD would pursue the  
6 compensation issue with DHSS as a matter of urgency ..."

7 Could we look at that minute, please? It's  
8 [SGH0031927](#). If we go to item 3, I don't think we can  
9 improve on the words of the minute which states, under  
10 "Compensation of Volunteers", and this is Mr Morison  
11 speaking:

12 "I said that we would pursue the question of  
13 compensation of volunteers who have adverse reactions  
14 with DHSS as a matter of urgency; it would, however, be  
15 necessary for the agency to clarify the boundaries of  
16 their proposals before we took the matter forward.  
17 I explained that the question would be required to be  
18 considered in a GB context; Dr Cash said that the  
19 English service had already approached DHSS about it."

20 Back to your statement, please, Mr Murray.

21 Paragraph 11:

22 "In a manuscript note of 10 September 1985 to  
23 Mr George Thompson (next in line after myself in the  
24 branch) ... "

25 Is that up or down?



1 A. Down. Mr Davies was up, Mr Thompson was down.

2 Q. Thank you:

3 "... I explained that I have confirmed with  
4 Mr Wooller that the CSA were pursuing Mr Morison's point  
5 about the boundaries of their proposal with SNBTS and  
6 CLO ..."

7 I'll provide the refers without going to it. It's  
8 [SGH0031926](#). Paragraph 12 of your statement tells us  
9 that:

10 "In November 1985 I wrote to DHSS ..."

11 If we can go to that, please, it's [SGH0031925](#).  
12 This letter to the DHSS in November 1985 is headed  
13 "Immunisation of Volunteers, Compensation for Injury".  
14 Then if we can go to the third paragraph, please:

15 "I also discussed with you in April this year the  
16 question raised both by Dr Cash and by BPLA, of  
17 compensation for (a) volunteers (either BTS staff or  
18 donors) who suffer adverse reactions through the receipt  
19 of medication or immunisation for BTS purposes and (b)  
20 patients who agree to receive newly developed BTS  
21 products on an experimental basis."

22 Again, you say:

23 "As I mentioned in my letter in April, it would seem  
24 desirable for these questions to be considered in a GB  
25 context and I shall let you know of whatever further

1 clarification emerges from the agency. In the meantime  
2 ..."

3 You invite the DHSS to keep you updated of any  
4 progress they make. Then, returning to paragraph 12 of  
5 your statement, please, you refer to a reminder you sent  
6 the DHSS a 11 February 1986. I'll give the reference  
7 without going to it. It's [SGH0031933](#). You then say  
8 in your paragraph:

9 "From the documents made available to me, it does  
10 not appear that I received a response from DHSS on the  
11 issue of compensation."

12 If there weren't enough individuals involved in the  
13 matter by this stage, enter somebody else. In  
14 paragraph 13 of your statement, you tell us that:

15 "In February 1986 Professor R H Girdwood, the  
16 chairman of the SNBTA, raised a number of issues with  
17 the minister, Mr John MacKay, including compensation for  
18 volunteers in SNBTS research projects."

19 If we can go, please, to that letter, it's  
20 [SGH0020739](#), a letter of 19 February 1986 from  
21 Professor Girdwood to Mr Mackay. Starting:

22 "I am writing as chairman of the SNBTA (which  
23 represents the interests of donors) about a matter which  
24 has been raised with me, but about which I am anxious to  
25 avoid any publicity. This is the possibility that

1 insurance policies of a blood donor might be loaded  
2 under certain circumstances ..."

3 This really, I think, relates to donors who donate  
4 blood which is used in the production of immunoglobulin.  
5 Does that seem right?

6 A. It seems right. I confess --

7 Q. I think that's the primary concern, understandably,  
8 perhaps, of Professor Girdwood --

9 A. Yes, this had to do with life assurance associations.  
10 I came across some documentation. The question of  
11 whether people involved in such matters would have --  
12 their insurance policies would be affected in some way.

13 Q. So that's a matter that arises in the wider  
14 consideration of compensation?

15 A. Yes, it's running parallel, you might say.

16 Q. Yes, thank you.

17 A. A number of threads to this.

18 Q. Yes, thank you. Page 2 of this letter, the top of the  
19 page:

20 "In addition, I do not know whether compensation  
21 would be given if something unexpected was alleged to  
22 have developed as a result of a research project ..."

23 That may be a reference to patients but we don't  
24 know from the terms of the letter.

25 Then, returning, please, to the bottom of page 3 of

1 your statement, half way through paragraph 13:

2 "A draft reply for the minister prepared by  
3 Mr George Paul (acting head of division) which drew  
4 heavily on advice offered by medical colleagues who  
5 explained, as regards compensation schemes, that there  
6 was at present no formal compensation scheme, though  
7 each case would be considered on its merits."

8 For the record, I'll give the number of that  
9 document as [SGH0031291](#), and also provide a number of  
10 a draft reply by the minister to Professor Girdwood,  
11 which is [SGH0031922](#). We are at page 4, I think, now  
12 of your statement, Mr Murray, paragraph 14. And we are  
13 now in August 1986, which I think is now at a time when  
14 Z8 is being scaled up by PFC. And 14:

15 "At a meeting on 20 August 1986, chaired by  
16 Hugh Morison, the BTS subcommittee noted that the  
17 national medical director had held a useful dialogue  
18 with the legal adviser ..."

19 We will go to this minute to see exactly what's  
20 minuted, please. It's [SGH0020455](#). These are the  
21 minutes of this meeting of the subcommittee held on  
22 20 August 1986. If we can go over the page, please,  
23 under subparagraph (iv), "Compensation of Volunteers":

24 "The subcommittee noted that the national medical  
25 director had held a useful dialogue with a legal adviser

1 concerning arrangements for the compensation of  
2 volunteers and agreed that the general manager should  
3 now pursue the bringing forward of firm proposals."

4 It's perhaps not clear from the face of the minute  
5 in isolation, Mr Murray, as to what exactly is meant by  
6 "volunteers"; does that mean donors as per  
7 Professor Girdwood's letter or does that include  
8 patients who volunteer to participate in a clinical  
9 trial of a PFC product?

10 A. I am afraid I can give no authoritative interpretation  
11 of that.

12 Q. Although --

13 A. It's just wide.

14 Q. Although, put it this way, you were certainly still  
15 aware at this time in August 1986, that both the narrow  
16 compensation issue remained live, as did the wider  
17 compensation issue.

18 A. Yes, correct.

19 Q. Then go back, please, to your statement in the final  
20 sentence of paragraph 14, where you say:

21 "I note, however, that the minutes do not state to  
22 whom the proposals are to be brought."

23 If you had read the minute at the time, to whom  
24 would you have understood the proposals were to be  
25 brought?

1 A. Very possibly to the BTS subcommittee.

2 Q. And from that subcommittee, where would they go?

3 A. From that subcommittee to the department.

4 Q. Yes. Then in paragraph 15 of your statement, you make

5 a comparison between Mr Morison's minute of

6 21 August 1985 concerning the BTS subcommittee meeting,

7 which I think we have looked at, and then minutes of the

8 BTS subcommittee meeting on 20 August 1986:

9 "... the matter of a compensation scheme for

10 clinical trials had remained with the CSA, which was to

11 'clarify the boundaries of their proposals'/'pursue the

12 bringing forward of firm proposals'."

13 I discussed earlier with you, Mr Murray, that in

14 theory you accepted there may come a point where, if the

15 CSA, as initially the correct forum to deal with an

16 issue, was not in fact dealing with an issue, the SHHD

17 may consider it appropriate to step in and resolve the

18 issue. We are now at August 1986. We know that both

19 the narrow compensation issues and the wider

20 compensation issues set out in Dr Cash's letter

21 of March 1985 remain unresolved. Could it be said that

22 that was an appropriate time for the SHHD to step in and

23 resolve the matter?

24 A. Two points. The BTS subcommittee met more than once

25 a year. I don't know how frequently it met but it would

1 appear that -- well, there was a possibility that there  
2 may have been urgent discussion at a BTS subcommittee  
3 meeting within that period, but there does not appear --  
4 or at least I'm not aware of any documentation.

5 The other point is that there is a close  
6 interrelationship between the department and the CSA  
7 committees, insofar as senior officers of the department  
8 sit on both the BTS subcommittee and the CSA management  
9 committee. The drawing of firm distinctions can  
10 sometimes be rather difficult.

11 Q. Yes. I'm sorry, are you finished?

12 A. No, I have finished.

13 Q. To illustrate that point, if we do go back to these  
14 minutes, [SGH0020455](#), we can see that the meeting of  
15 this subcommittee, the vice-chairman was Mr Morison from  
16 the administration side of SHHD, and we can see also  
17 present was Dr Forrester, I think, from the medical side  
18 of SHHD. Does that perhaps illustrate the point you  
19 have just made?

20 A. Yes.

21 Q. Although in response, could it equally be said that  
22 really both parts of SHHD, the medical side and the  
23 administration side, were particularly well placed to  
24 see that the question of compensation wasn't being  
25 resolved by the process or steps to date, and therefore

1           there was even more of a need for SHHD to step in and  
2           sort it out?

3       A.   The only answer I can give is evidently not.

4       Q.   To be fair to you, you certainly weren't sitting on this  
5           subcommittee.  It's persons at a higher level than you.  
6           I understand that.

7           Could we then, please, look at another document,  
8           [SNB0058711](#)?  We are back to Dr Ludlam writing to  
9           Dr Cash on 11 December 1986, saying:

10           "I was pleased to learn recently from Frank Boulton  
11           that 8Z is shortly to be available for clinical  
12           assessment.  I have obtained ethical approval to  
13           undertake recovery and survival studies in  
14           haemophiliacs.  I am now awaiting an appropriate  
15           commitment from either PFC, SHHD or DHSS concerning the  
16           question of indemnity should any of the patients  
17           materially suffer as a result of assessing the new  
18           Factor VIII product.

19           "As you know, I raised this a long time ago with  
20           SHHD and there has been no response."

21           So looking at matters from Dr Ludlam's perspective,  
22           it is now three years since he first raised the matter  
23           and one can perhaps understand his frustration that the  
24           compensation issue that he raised has not been resolved.

25           Then to complete the chronology, please, back to



1           your statement -- I should perhaps say for the record,  
2           when I suggested, Mr Murray, that one could understand  
3           Dr Ludlam's frustration, you nodded your head, at least  
4           from Dr Ludlam's perspective. Is that correct?

5   A.    Could you repeat that.

6   Q.    I'm sorry, it's my fault. When I looked at Dr Ludlam's  
7           letter and I suggested that at least from his  
8           perspective, one could understand him being frustrated  
9           in the matter not having been resolved since he first  
10          raised it, I think you nodded your head in agreement to  
11          that?

12  A.    Yes, I would agree with that.

13  Q.    From his perspective at least?

14  A.    Yes, certainly.

15  Q.    Back to your statement please. In paragraph 16 you  
16          explain that:

17                 "In a manuscript minute to me of 30 December 1986,  
18                 Mr George Thompson explained that Dr McIntyre and  
19                 Dr Forrester had informed Mr Macniven, who by then was  
20                 head of division, that Dr Ludlam was seeking some form  
21                 of compensation scheme before embarking on the testing  
22                 of heat-treated Factor VIII. We could no longer wait  
23                 for clarification from the CSA, and Dr McIntyre had  
24                 suggested a compensation scheme on the lines of  
25                 a previous treasury-approved scheme."

1           If we go to document [SGH0031920](#), the minute is  
2           essentially to the same effect as you set out in your  
3           statement. We can see about half way through it:

4           "However, there is now great urgency in that  
5           Dr Ludlam is declining to administer the 'new'  
6           Factor VIII (when existing stocks are exhausted  
7           in February) ... "

8           So that's where the urgency arises here?

9    A. Yes.

10   Q. "... unless he has received notification of some form of  
11       compensation cover; precisely what he requires is not  
12       evident but may emerge in the agency's clarification of  
13       the boundaries of this proposals which is presently  
14       awaited. We cannot however wait! Suggested by  
15       Dr McIntyre is, as before, compensation on the anti-D  
16       lines."

17           Then back to your statement, please, paragraph 17:

18           "On the same date Dr Cash wrote to Dr McIntyre  
19       referring to a telephone conversation that day. Dr Cash  
20       requested a formal response on the question of  
21       a compensation scheme for heat-treated Factor VIII  
22       trials similar to the one already in existence."

23           We can go to that but I think we have seen it  
24       before. It's [SGH0031919](#). We have looked at this  
25       before, I think, in the Inquiry, Mr Murray. It's, as

1           you say in your statement, Dr Cash's letter of  
2           30 December 1986 to Dr McIntyre, and Dr Cash essentially  
3           seeks compensation on the same basis as blood donors who  
4           undergo immunisation/boosting for the procurement of  
5           anti-Rh(D) immune plasma.

6           Then back to paragraph 17 of your statement, please.  
7           The second half of what you set out in paragraph 17  
8           I think we will come to later on because that refers to  
9           a note of February 1987. So I'll stick with the  
10          chronology just now and come back to that.

11         A. Right.

12         Q. Over the page at page 5, please, paragraph 18. You say:

13                 "It would appear that Dr Ludlam's letter of  
14                 11 December 1986 had prompted Dr Cash to contact  
15                 Dr McIntyre concerning a compensation scheme for  
16                 clinical trials of heat-treated Factor VIII. Prior  
17                 to December 1986, compensation arrangements for clinical  
18                 trials of heat-treated Factor VIII appear to have been  
19                 subsumed within general consideration of a general  
20                 compensation scheme in relation to clinical trials for  
21                 BTS purposes."

22                 I think the documents we have looked at bear that  
23                 out, don't they?

24         A. Yes. It would appear that at the beginning, the issue  
25                 of heat-treated Factor VIII was what prompted and was

1 the initial driver of the idea of a general compensation  
2 scheme.

3 Q. But that rather grew arms and legs perhaps?

4 A. Yes.

5 Q. And you say in your statement:

6 "It does not appear that anyone had previously  
7 proposed compensation arrangements specific to clinical  
8 trials of heat-treated Factor VIII."

9 I suppose it could be said Dr Ludlam had, at least  
10 that was his concern: the narrow compensation point.

11 A. I'm speaking in relation to what formally had been put  
12 to the admin side of the department.

13 Q. I understand. In paragraph 19:

14 "On 7 January 1987 Dr Forrester minuted Mr Macniven  
15 regarding an assessment of risk to volunteers and  
16 attached a copy of a statement received from Dr Cash."

17 We have looked at that in the Inquiry previously.  
18 So I'll simply give the reference numbers without going  
19 to them. It's [SGH0031912](#) and Dr Cash's lengthier  
20 statement is [SGH0031913](#). You then explain in  
21 paragraph 20 that:

22 "It would appear that between 7 and 12 January,  
23 I spoke to both Treasury and DHSS to explore the  
24 possibility, in a GB context, of a compensation scheme  
25 for heat-treated Factor VIII trials based on previous

1 treasury-approved compensation schemes."

2 Then paragraph 21:

3 "On 12 January 1987 I minuted ... SHHD finance  
4 division with a draft letter for him to send to the  
5 Treasury."

6 We don't have to go to that but the reference is  
7 [SGH0031883](#). Then in paragraph 22 of your statement  
8 you explain that:

9 "On 12 January 1987 Mr Brunning of DHSS wrote to  
10 Treasury seeking agreement to compensation arrangements  
11 for the proposed clinical trial of Factor VIII, drawing  
12 similarities with arrangements for previous whooping  
13 cough trials."

14 I think we should go to it. This is [SGH0031891](#).  
15 So this is a minute from Mr Brunning of the DHSS to  
16 Mrs Wiseman, at the Treasury, concerning Central Blood  
17 Laboratories Authority clinical trials of Factor 8Y, so  
18 in England. We see the final sentence is:

19 "This matter is rather urgent; a speedy reply would  
20 be appreciated."

21 And also a reference to seeking, I think,  
22 compensation, along the lines of the ABPI guidelines.

23 The initial, I think, response from the Treasury is  
24 not a positive one. If we then go, please, to  
25 [SGH0031890](#) Miss Z Everest-Phillips of the Treasury

1 chambers replies on 12 January 1987 as regards the CBLA  
2 request for compensation for clinical trials of  
3 Factor 8Y in England. In short, it's not a positive  
4 response from the Treasury. I think a further approach  
5 is required before the Treasury will relent. I think  
6 matters are quite nicely set out back at your statement,  
7 please.

8 Go back to your statement, page 6, paragraph 23:

9 "Mr Kernohan from the SHHD finance division wrote to  
10 Treasury on 14 January 1987 seeking agreement to  
11 arrangements for compensation in the event of injury  
12 during clinical trials of Factor VIII".

13 We should go to that, please, it's [SGH0031881](#).

14 I won't go through this letter in detail but we can see  
15 it's headed "Clinical Trials of Factor VIII Arrangements  
16 for Compensation."

17 It's clear, I think, by this stage that it's the  
18 narrow compensation point initially raised by Dr Ludlam  
19 that is the one at issue.

20 A. Yes, this -- Norman Kernohan's letter was the one which  
21 had been drafted by myself.

22 Q. I understand. Thank you. Over the page, to page 2 of  
23 this letter, the paragraph at the top states:

24 "In none of the previous arrangements has any  
25 compensation been claimed and it is not anticipated that

1 any claims will be made for these Factor VIII trials.  
2 It is unlikely, therefore, that there will be any  
3 resource implications (and any which may emerge, will,  
4 of course, be contained within the current financial  
5 provision)."

6 If one were to pause and if one were Dr Ludlam  
7 reading this paragraph more than three years after he  
8 had first raised the point, he may be a little surprised  
9 as to why it had taken three years to deal with the  
10 narrow compensation point, given what's stated in that  
11 paragraph, that:

12 "In none of the previous arrangements has any  
13 compensation been claimed and it is not anticipated that  
14 any claims will be made for these Factor VIII trials.  
15 It is unlikely ... there will be any resource  
16 implications ..."

17 It's perhaps a little puzzling, at least if one were  
18 Dr Ludlam, why the matter could take over three years to  
19 resolve.

20 A. I think that hopefully in my statement I have set out  
21 the steps of the previous year. Prior to that, it was  
22 not really within the remit of the administrative side  
23 of SHHD. I think I would also add that, not so much  
24 from memory but simply from reading the newspapers, that  
25 the issue of compensation in the NHS is one which I'm

1           sure the Treasury would take very seriously and that the  
2           case has to be properly made.

3    Q.   I'll come back to some of these points but just to  
4           complete just now with the chronology, so back to your  
5           statement, please, at page 6 and paragraph 23, you  
6           explain that:

7           "Having seen on 4 February a draft DHSS response to  
8           Treasury ..."

9           I'll give the reference without going to it,  
10          [SGH0031879](#):

11          "... Mr Kernohan wrote again to Treasury that day  
12          ..."

13          This is 4 February 1987:

14          "... addressing the concerns raised by Miss  
15          Everest-Phillips of the Treasury in her letter of  
16          12 January to Mr Brunning."

17          We should go to that; it's [SGH0031873](#). This is  
18          a letter from Mr Kernohan of the SHHD -- or rather  
19          Scottish Office finance division -- to  
20          Miss Everest Phillips. Treasury. Did you draft this  
21          letter, Mr Murray?

22    A.   Probably, yes. Possibly after discussion with medical  
23           colleagues as well. But I would have drafted it for  
24           Norman.

25    Q.   Because you would have understood the issues, the



1 substance of the letter, in a way that Mr Kernohan  
2 probably wouldn't?

3 A. I suspect that I drew very heavily on what I was  
4 informed by medical colleagues.

5 Q. Yes. And again, the letter is on the same narrow point  
6 of compensation for clinical trials of Factor VIII  
7 products, and you make the case in the letter for that.

8 Returning to your statement, please, you explain  
9 that in short you were successful, in that Treasury  
10 approval to a compensation scheme for Factor VIII trials  
11 was given to both DHSS and SHHD on 5 February 1987. We  
12 will go to that, please. It's [SGH0031871](#). This is  
13 a letter from Miss Everest-Phillips of the Treasury to  
14 Mr Brunning of the DHSS in relation to clinical trials  
15 of Factor VIII. I think perhaps she is replying to the  
16 requests made from both Scotland and England for  
17 compensation.

18 A. Yes, that is my understanding, yes.

19 Q. In the second paragraph we can see that  
20 Miss Everest-Phillips remains sceptical, which, without  
21 being unfair to the Treasury, may be their instinctive  
22 reaction to requests for money.

23 A. Yes.

24 Q. But one can then see later on, half way down, she says:

25 "I do accept, however, that there is a very real

1 problem in Scotland."

2 Then, finally:

3 "On this account and taking into consideration  
4 Dr Smithies' assurances about the unlikelihood of any  
5 claims being made, I can confirm agreement to  
6 arrangements for compensation along the lines of the  
7 ABPI procedures. Any claims arising from this should,  
8 of course, be met from existing resources."

9 That's perhaps the sting in the Treasury tail.

10 A. Yes.

11 Q. Just to finish this off, back to your statement, please,  
12 in paragraph 23, the last sentence:

13 "On 6 February 1987 I wrote to Dr Cash confirming  
14 that SHHD agrees compensation arrangements for the  
15 clinical trials of heat-treated Factor VIII."

16 So:

17 "I confirm that the SHHD agreed ... "

18 Yes, the compensation arrangement. I'll give the  
19 reference without going to it because we have gone to  
20 this reference before. It's [SGH0031870](#).

21 Can we then, please, go to this -- we are almost  
22 finished this chronology, please -- go to this document  
23 [SGH0031855](#).

24 Mr Murray, I had a little difficulty understanding  
25 when this document was written and also the document on

1 the next page. If we start with this document, I think  
2 it appears to be -- you may have suggested in your  
3 statement -- it may have been a note written by yourself  
4 to Mr Macniven and Mr Morison.

5 A. Yes.

6 Q. For the purposes of a forthcoming meeting on --

7 A. Yes, I think -- yes, this would be my myself briefing  
8 Mr Morison, via Mr Macniven, for his attendance at a BTS  
9 subcommittee meeting on Wednesday, 25 February. This  
10 should be me putting him in the picture at that time.  
11 It would have been written certainly before 23 February  
12 because, according to Scottish Office records, that was  
13 the date when I began a period of extended sick leave.  
14 So it would have been written before the meeting but for  
15 the meeting.

16 Q. Okay. I understand that because under paragraph b  
17 that's written as if -- a historical perspective, that  
18 the issue of clinical trials had blown up over the  
19 New Year but was now resolved, and I can understand  
20 that. But if one goes over the page, please, to the  
21 next document, I couldn't quite work out the date of the  
22 next document and where it fitted in the chronology.

23 A. I think this is c following on b from the previous page.

24 Q. Right, oh. So is this relating to the wider  
25 compensation issues?

1 A. Yes.

2 Q. I understand.

3 A. They are both under the same heading, yes.

4 Q. I understand.

5 A. B and c.

6 Q. So the two pages in this document are written at the  
7 same time?

8 A. Yes.

9 Q. And b relates to the narrow compensation issue of  
10 clinical trials for --

11 A. Yes, to the crisis at that --

12 Q. Yes, and then c is the wider compensation scheme?

13 A. Yes.

14 Q. Thank you for that.

15 Just returning to your statement, please, Mr Murray,  
16 to complete it, in paragraph 24 you explain:

17 "I was on sick leave from later in February 1987  
18 until early May. I note that during my absence a minute  
19 of 26 February by Dr Forrester records that he  
20 understood from Dr Perry that trials had already begun."

21 I will give the reference for that without going to  
22 it. It's [SGH0031853](#) and we are still trying to  
23 clarify, Mr Murray, exactly when clinical trials began  
24 but it appears to have been in Edinburgh in March, but  
25 we note that further adminicle as well?

1 A. Thank you.

2 Q. Then paragraph 25, you explain:

3 "As regards the CSA considerations, Mr Wooller wrote  
4 to me on 23 July 1987 enclosing, for SHHD approval,  
5 suggested procedures for dealing with claims of  
6 compensation arising from clinical trials."

7 I will give the reference without going to it. It's  
8 [SGH0031736](#) with [SGH0031737](#) and [SGH0031738](#). Then you  
9 explain:

10 "I set in train SHHD assessment of these before  
11 taking up a new post at the end of that month."

12 Was that elsewhere in SHHD or a different  
13 department?

14 A. Scottish courts administration.

15 Q. Thank you. And no doubt at the time thought nothing  
16 more about compensation until now.

17 A. Yes.

18 Q. So.

19 A. There is possibly a sigh of relief at the end of that  
20 last sentence.

21 Q. Thank you for so fully in your statement setting out the  
22 chronology in the documentation. Having now gone over  
23 that with you, can I perhaps come back to the two  
24 propositions I started with for your views comments on  
25 them.

1           So to remind you, the first proposition was this,  
2           that the issue of compensation for participants in  
3           clinical trials of PFC products -- this was the narrow  
4           compensation issue -- was an issue that SHHD ought to  
5           have taken a lead on because any such compensation would  
6           involve public expenditure and liaison between  
7           government departments. What's your response to that  
8           suggestion?

9   A. After having been in the bureaucracy for nearly  
10       40 years, I think it must have entered my bloodstream  
11       because I'm going on give a qualified answer, which is  
12       that as a retired layman, I would say yes, but if that  
13       question had been addressed to me in that post, I would  
14       have referred it to solicitor's office.

15   THE CHAIRMAN: You would have referred it to?

16   A. Solicitor's office, the Scottish Office solicitor's  
17       office.

18   THE CHAIRMAN: At great length, Mr Murray?

19   A. No doubt.

20   MR MACKENZIE: Thank you.

21           And the second proposition or suggestion was this,  
22           that the time taken to resolve the narrow issue of  
23           compensation between November 1983 and February 1987 was  
24           unsatisfactory.

25   A. I'm sure that for Dr Ludlam it was a great deal more

1           than unsatisfactory. Yes. It was unsatisfactory. And  
2           the reasons why will be spelt out in your report.

3   Q. Why do you think it took so long to resolve that?

4   A. I don't know what was in other people's minds. I can  
5           only say that when it became a matter of importance,  
6           critical importance to the administrative part of the  
7           department, we did act on it extremely quickly.  
8           Certainly from the end of 1986 onwards, when the issue  
9           was presented to us as a critical one, we did move very  
10          quickly.

11   Q. I understand that point but does it answer the question:  
12          why did it take so long?

13   A. It doesn't. It passed -- in reviewing the papers, not  
14          from my memory but from my reading of the documentation,  
15          there would appear to be a fragmentation of attention.  
16          And we have -- we have the meetings of the regional  
17          directors and those responsible for haemophilia, we have  
18          the BTS subcommittee, we have the CSA central  
19          administration, we have Scottish Home and Health  
20          Department medical officers and then we have the  
21          administrative side of the department. The answer to  
22          your question, I think, lies in those structures.

23   Q. And my final question, if I may, is, with the benefit of  
24          hindsight, can you suggest any ways in which the narrow  
25          compensation issue could have been resolved sooner?

1 A. Only if I had the power to go back and make the actual  
2 changes. I think I must have referred back to my  
3 previous answer. As you say, it grew legs and, you  
4 know, how it could have been made to run faster through  
5 all these different hoops, I'm not able to give you  
6 a very satisfactory answer, I am afraid.

7 Q. But we are back to questions of structure and  
8 organisation?

9 A. Yes.

10 Q. Thank you, Mr Murray.

11 Sir, that completes my questioning of Mr Murray in  
12 respect of this statement and compensation. Mr Murray  
13 has kindly provided another statement on different  
14 matters which I don't propose taking him through because  
15 they raise some wider issues about formal contact and  
16 exchange of information between Scotland and England.  
17 I think we have covered these issues in considerable  
18 detail with other witnesses and with all respect to  
19 Mr Murray and his statement, I don't think the contents  
20 of his separate statement will materially assist you,  
21 sir, in resolving the issues in C3. So I would intend  
22 simply referring to Mr Murray's second statement, which  
23 forms part of the record but not taking Mr Murray  
24 through it.

25 THE CHAIRMAN: This is PEN0171594] is it?



1 MR MACKENZIE: I'm grateful, sir, it is. And I don't  
2 propose saying anything more about that, unless you  
3 would like me to, sir.

4 THE CHAIRMAN: Mr Murray, really over all this  
5 documentation, did you not get even a hint of  
6 a recollection of frustration?

7 A. This may sound strange but until I saw the documents,  
8 I had no memory --

9 THE CHAIRMAN: Indeed, you said that.

10 A. -- of this issue whatsoever, none whatsoever. But in  
11 reading the documents, a strong flavour definitely came  
12 through.

13 THE CHAIRMAN: Perhaps I should ask one more question: was  
14 this typical of the rapid progressing of issues through  
15 the administrative structure at the time?

16 A. Not totally untypical.

17 THE CHAIRMAN: That is possibly a satisfactory civil  
18 servant's answer.

19 Mr Di Rollo?

20 MR DI ROLLO: No, thank you, sir.

21 THE CHAIRMAN: Mr Anderson?

22 MR ANDERSON: I wonder if I may just have one moment.

23 (Pause)

24 THE CHAIRMAN: Professor James has a question that might or  
25 might not help Mr Anderson.

1 PROFESSOR JAMES: I wonder, Mr Murray, in the light of what  
2 we have been hearing this afternoon and your experience,  
3 and in light of the clear administrative excellence and  
4 expertise of the SHHD, whether you can think of any good  
5 reasons why, if the CSA had not existed, there would  
6 have been any adverse effect to the administration of  
7 health in Scotland?

8 A. In the introductory, or at least in early chapters of  
9 your interim report, you record criticisms of the CSA.  
10 Certainly, I think that, going back to the Civil Service  
11 hierarchies and numbers of officers within  
12 the department that pump the ranks --

13 PROFESSOR JAMES: Precisely.

14 A. -- that bureaucracies tend to create hierarchies and  
15 a flattening of the hierarchies, if I can put it that  
16 way, may well have achieved better results.

17 PROFESSOR JAMES: It seemed to me that, as a matter of fact,  
18 there were competent individuals, and in your  
19 description of the hierarchy of the SHHD you referred to  
20 them, who were really doing pretty much precisely the  
21 same as, for example, dealing with the ambulance  
22 service, as was the remit of the CSA. And you yourself  
23 had said that most of the material committees of the CSA  
24 actually had very substantial cross-representation from  
25 relevant individuals from the department.

1 A. Yes.

2 PROFESSOR JAMES: So I just wondered, as a matter of fact,  
3 really, whether if a fairy had waved her magic wand and  
4 the CSA had disappeared, there would have been any bad  
5 effects that you could think of.

6 A. We would have gone back to the administration of the NHS  
7 before the CSA was created.

8 PROFESSOR JAMES: Thank you.

9 THE CHAIRMAN: I think that may be precisely what the annual  
10 report of 1974, that is quoted, might have been  
11 suggesting.

12 A. Yes.

13 THE CHAIRMAN: Mr Anderson, has that given you time?

14 MR ANDERSON: It has given me time. Thank you, sir. I have  
15 no questions.

16 THE CHAIRMAN: Mr Johnston?

17 Questions by MR JOHNSTON

18 MR JOHNSTON: Just a couple of short points, if I may.

19 Mr Murray, at the end of your paragraph 6 you  
20 mention that your department's finance department  
21 advised you that Treasury approval would be needed for  
22 a compensation scheme and you give a reference there,  
23 which I don't think you were actually taken to.

24 I wonder if we could look at that. It's [SGH0031950](#).

25 You see there we have a memo dated 10 April from

1 Mr Kernohan, addressed to yourself.

2 A. Yes.

3 Q. And he says:

4 "There is little I can say on the financial aspects.  
5 If the department wishes to go ahead with the  
6 compensation scheme, then we shall obviously be required  
7 to seek Treasury approval."

8 Then he asks for certain further information and  
9 then the only other points that occur to him he notes at  
10 the end:

11 "(a) the very general nature of the cover which  
12 Dr Cash is seeking, unlike earlier specific schemes, he  
13 seems to be looking for an indemnity covering all  
14 experimentation carried out by the BTS."

15 He says:

16 "The legal advisers will no doubt have a view about  
17 this."

18 And then we have a second point to do with the  
19 clinicians referred to in Dr McIntyre's minute and  
20 whether they are non-BTS or not?

21 A. Yes.

22 Q. Does that seem to be the wider issues that's being  
23 considered there or the Factor VIII issue, or were you  
24 not able to express a view?

25 A. The -- it would be the wider issue, insofar as -- we

1 don't seem to have a copy of my -- unfortunately we  
2 don't seem to have a copy of my minute of 4 April, but  
3 my minute of 4 April is likely to have been relatively,  
4 relatively, short, but enclosed a copy of Dr Cash's  
5 letter to Mr Mutch.

6 Q. Thank you.

7 A. So it would have been the wider scheme.

8 Q. Yes. And just looking at the reference to the need for  
9 Treasury approval, can you say whether you think there  
10 would have been any prospect of getting Treasury  
11 approval for a scheme that was limited to Scotland, as  
12 opposed to a GB-wide scheme?

13 A. I don't think so. It has been said earlier that the  
14 Treasury take a very critical look at all new  
15 expenditure, and would certainly have been sceptical, to  
16 say the least, of something pertaining only to Scotland,  
17 that England did not appear to need. If England could  
18 do without it, why shouldn't we?

19 Q. If there were to be a UK-wide or GB-wide scheme, can you  
20 identify who you think would be responsible for that or  
21 for encouraging it to move along?

22 A. Not really. I don't think I could give any really  
23 definitive answer to that. As in most things, it would  
24 be whoever was most committed, had most to gain, would  
25 take a lead.

1 Q. Thank you, very much.

2 I have no more questions, sir.

3 THE CHAIRMAN: Mr Murray, thank you, very much.

4 A. Thank you, sir. Thank you.

5 MR MACKENZIE: Sir, the next witness is Mr Duncan Macniven.

6 THE CHAIRMAN: It is ten past three.

7 MR MACKENZIE: I'm sorry, yes. It may be an appropriate

8 time for the break.

9 THE CHAIRMAN: Yes, I think that after that exhaustive

10 examination of documents, we should rise.

11 (3.10 pm)

12 (Short break)

13 (3.26 pm)

14 MR DUNCAN MACNIVEN (sworn)

15 Questions by MR MACKENZIE

16 MR MACKENZIE: Thank you, sir.

17 Good afternoon, Mr Macniven.

18 A. Good afternoon.

19 Q. You have provided two statements. They will come up on

20 the screen. I'll start, please, with [PEN0171604](#).

21 This statement in paragraph 2, 3 and 4, sets out your

22 biographical details and we can see --

23 A. Except for my date of birth, of which I'm perfectly

24 proud actually.

25 Q. Well, at the risk of committing a data protection

1 violation, feel free to tell us, Dr Macniven?

2 A. 1 December 1950. You can go along to Register House and  
3 get my birth certificate very easily.

4 Q. I have heard it has gone downhill recently.

5           Anyway, in paragraph 2 we see you joined the  
6 Scottish Office in 1973. Then in paragraph 2, we come  
7 to the SHHD, where in early May 1986, you were promoted  
8 to assistant secretary, now known as deputy director.  
9 And we see that was your first post in health. You were  
10 responsible for five topics, the first was NHS land and  
11 property; the second was supplies and emergency  
12 planning; thirdly, ambulances and blood transfusion,  
13 which were both run by the NHS Common Services Agency.  
14 The fourth was health service building policy,  
15 essentially how to build a good hospital, and the fifth  
16 was services for disabled people.

17           We see you had about 40 members of staff working  
18 under you. We see you were head of this division until  
19 summer 1989, when you left to head a team elsewhere.  
20 And we see you then became the Registrar General for  
21 Scotland in August 2003 until your retirement  
22 in August 2011.

23           The rest of this statement, I propose simply taking  
24 as read so it will form part of the Inquiry record, but  
25 I think it raises wider issues which I think, having now

1 heard detailed evidence on top C3, I don't think will  
2 materially assist the chairman in deciding on the issues  
3 which arise in topic C3. So with the chairman's  
4 permission, I think I'll simply put this statement to  
5 one side and move on to the question of compensation.

6 Your compensation statement, Mr Macniven, we can now  
7 go to, is [PEN0171866](#). In paragraph 2, we can see the  
8 matter you were asked to comment on, and in paragraph 3  
9 you tell us that:

10 "I recall the subject but can no longer remember,  
11 nearly 25 years later, the detailed sequence of events.  
12 So this statement is based on consulting the papers  
13 provided to me by the Inquiry and also my division's  
14 file on the subject."

15 Mr Macniven, before looking at these papers, did you  
16 have any recollection of this question of compensation  
17 or is your evidence really based on a reading of the  
18 papers or what?

19 A. My evidence is based mainly on the reading of the  
20 papers. I remember one key meeting with the haemophilia  
21 directors in February 1987 because it was such an  
22 interesting meeting, and I think it was one of the few,  
23 if not the only time, that I met the haemophilia  
24 directors.

25 But otherwise, I don't remember the to-ings and



1 fro-ings.

2 Q. Yes. That meeting, was it perhaps February  
3 or March 1987?

4 A. February 1987. I think it was 6 February 1987.

5 Q. Yes, that's the meeting at which the good news was  
6 brought to the haemophilia clinicians that compensation  
7 would be available for clinical trials of the  
8 Factor VIII product?

9 A. Correct.

10 Q. Yes. We understand, of course, that you joined the SHHD  
11 in May 1986, so really a number of the compensation  
12 related documents precede your time in that division,  
13 but I think we did ask, perhaps even just in the last  
14 few days, to have a look at Mr Murray's very full  
15 statement and also the documents preceding his  
16 statement, so the minutes of meetings in 1983, 1984,  
17 1985. Did you have a chance to have a look at those  
18 various documents?

19 A. Yes, briefly.

20 Q. I'm grateful. Have you also had a chance to sit in and  
21 hear some of Mr Murray's evidence today?

22 A. Correct, his evidence this afternoon.

23 Q. I'm grateful. I think that's a sufficient factual  
24 background or understanding for you to have, but  
25 I don't need to start back in 1983 and go over all of

1 the documents.

2 A. Good.

3 Q. So I'll pick up at your statement, please. We are on to  
4 paragraph 4 and you explain that:

5 "As I made clear orally at a meeting with Dr Ludlam  
6 and others on 9 February 1987 ..."

7 Is this the meeting we referred to?

8 A. Correct.

9 Q. Thank you:

10 "We fully recognised why Dr Ludlam was reluctant  
11 to trial new blood products without being able to give  
12 patients reassurance about compensation in the unlikely  
13 event that harm befell them in the trials."

14 You explain:

15 "SHHD did not have delegated authority to agree  
16 a 'contingent liability' by offering to compensate  
17 patients as Dr Ludlam advocated. We required the  
18 approval of the Treasury, which was concerned to ensure  
19 that the compensation was a proper use of taxpayers'  
20 money."

21 I think we can all understand that?

22 A. That's correct and if I might add a point that may help  
23 you.

24 Q. Yes.

25 A. It's clear from the papers, although I have no

1           recollection of it, that Chris Ludlam had been reassured  
2           orally, I think, probably by Dr Bell and perhaps  
3           Dr Forrester, that there wouldn't be a problem. But  
4           understandably he wanted, or, as time went on, decided  
5           that he wanted written reassurance; a perfectly  
6           understandable attitude for him to take.

7    Q. When you say Dr Ludlam had been "reassured orally", when  
8           was that reassurance given?

9    A. I don't know. It was -- there is reference to it in the  
10           papers that you have provided me with. In letters from  
11           Chris Ludlam, I think, which indicated -- indeed,  
12           I think you had one up on the screen earlier, which  
13           indicated that -- I think the one you had on the screen  
14           said:

15                 "I need a formal assurance that compensation will be  
16                 available."

17                 There had therefore been previous oral, informal  
18                 assurances given by my colleagues in the department.

19    Q. When you say there had previously been given informal  
20           oral assurances from colleagues in your department, is  
21           that an inference you draw exclusively from the  
22           documents you have looked at or is that something you  
23           have any recollection of?

24    A. I have no recollection of it. It's purely from the  
25           documents that I read.

1 Q. Okay. So that's something we can bear in mind when we  
2 go back over the documents in due course.

3 A. Indeed.

4 Q. Then, please, paragraph 5 --

5 THE CHAIRMAN: Before you leave it.

6 Mr Macniven, you have put "contingent liability" in  
7 inverted commas, is there a reason for that?

8 A. Yes, because I regard it as a term of art, not a phrase  
9 in common parlance. It's a matter that -- the public  
10 service entering into a contingent liability, that is  
11 a liability to pay money if a certain contingency  
12 occurs, is a matter that Treasury has traditionally  
13 taken a great interest in, and behind Treasury,  
14 Parliament, because of the possible public expenditure  
15 implications that that would have. So that's the  
16 implication of what I regard as a term of art.

17 THE CHAIRMAN: You would normally put in your budget for  
18 anticipated expenditure that was going on emerge in the  
19 course of the budget period.

20 A. Yes.

21 THE CHAIRMAN: You would then get an allocation within  
22 a vote and you would have to spend within that.

23 A. Correct.

24 THE CHAIRMAN: The contingent liability is something that  
25 lies outwith that framework. Is that right?

1 A. Not quite.

2 THE CHAIRMAN: Not quite.

3 A. As the -- as the Zoe Everest-Phillips's letters that you  
4 saw before coffee time showed, we were expected to meet  
5 this liability, if the liability crystallised, from  
6 within our budgetary allocation.

7 Q. I think I understand that so far as the period involved  
8 is concerned but if time went on and these claims began  
9 to emerge, what would have happened?

10 A. We would have done our best --

11 THE CHAIRMAN: To budget?

12 A. -- to budget for what would then have become no longer  
13 a contingent liability; it would have been an actual  
14 allocate.

15 THE CHAIRMAN: Sorry, Mr Mackenzie.

16 MR MCKENZIE: Thank you, sir. Mr Macniven, returning to  
17 paragraph 5 of your statement, please, you tell us that  
18 your division's file suggests that your involvement with  
19 the subject began in December 1986, prompted by  
20 Dr Ludlam's letter of 5 January 1987 to Dr Cash -- we  
21 have looked at that -- of which you had had forewarning  
22 from your colleagues, Dr McIntyre and Dr Forrester, on  
23 29 December 1986. I think that last reference -- we  
24 don't have to go to it -- it's [SGH0031920](#). Then we  
25 see you say:

1            "I took steps to seek the urgent approval of  
2            Treasury to a compensation scheme (the letter of  
3            14 January 1987 from Mr Kernohan in my finance division  
4            to Miss Everest-Phillips at Treasury)."

5            The reference there, without going to it, is  
6            [SGH0031881](#). We saw that DHSS had made a parallel  
7            request because the same issue had arisen in England,  
8            and:

9            "After an exchange of letters with Treasury seeking  
10           clarification of the need for a scheme, Treasury  
11           approval was given on 5 February 1987."

12           We saw that:

13           "This was communicated to Dr Cash by Mr Murray's  
14           letter of 6 February and to the haemophilia directors  
15           (including Dr Ludlam) at the meeting ... on  
16           9 February 1987. As Dr Ludlam's letter of  
17           9 January 1987 shows, we had in the meantime kept him  
18           informed of the action we were taking and he was then  
19           aware that we expected to be able to give in the near  
20           future the reassurance he sought."

21           I think really, as Mr Murray made the point, there  
22           is no doubt, I think, that when the matter arose again  
23           in December 1986, things moved pretty quickly in  
24           government?

25           A. That's correct.

1 Q. Including liaison with the Treasury?

2 A. That's correct. It was interesting to see earlier this  
3 afternoon Treasury responding on the same day to  
4 a letter from DHSS. The stops were pulled out when the  
5 matter became urgent because we were very keen to avoid  
6 holding up the clinical trials. Chris Ludlam's letter,  
7 I think, referred to the need to dispose of the matter  
8 by the end of February and that was the target timescale  
9 that we were using for that urgent action.

10 Q. Yes, and in paragraph 6 of your statement, Mr Macniven,  
11 you say:

12 "There is an important factual point on which I am  
13 unclear from the papers I have seen: did the delay in  
14 obtaining Treasury authority delay clinical trials?"

15 I'm not going to go over what you say, other than  
16 noting the points you make and, without trying to  
17 pre-empt any ultimate conclusions, the picture that  
18 I think emerges so far, the working hypothesis, seems to  
19 be that clinical trials took place in Edinburgh  
20 in March 1987, that it may have been that the delay in  
21 resolving the compensation issue delayed the start of  
22 trials by two to three months and it may have been that  
23 the delay in Z8 being available earlier delayed its use  
24 for previously untreated patients by two to three months  
25 but, because of the batch dedication scheme, the

1 compensation issue may not have delayed the availability  
2 of Z8 for patients already prescribed Factor VIII.

3 So I simply give that working hypothesis as some  
4 beginning of an answer to the points you raise, but the  
5 matter still remains outstanding and PFC are still  
6 undertaking certain further investigations in that  
7 regard --

8 A. That's interesting. I wasn't able, from the papers, to  
9 come to a conclusion. I recollect only this, that --  
10 the chairman asked Sandy Murray a moment ago whether  
11 this was a common sort of thing, all this to-ing and  
12 fro-ing, and I, who have no recollection of the details  
13 of this to-ing and fro-ing -- I think I would have  
14 remembered, and particularly remembered, getting  
15 a roasting at the meeting on 9 February 1987, getting  
16 a roasting at the meeting of 9 February 1987, if we had  
17 delayed the start of clinical trials. That was what we  
18 were aiming not to do and I think I would have  
19 remembered if we had failed in achieving that aim.

20 Q. Perhaps that depends on how angry Dr Ludlam was or how  
21 frustrated and how he exhibited any anger or  
22 frustration?

23 A. I think you have imputed to Dr Ludlam a considerable  
24 frustration: five years or something, or perhaps not  
25 quite that long --



1 Q. Just over three.

2 A. -- four years after he had originally raised the matter.

3 I don't think he would have missed me as a sitting  
4 target at the meeting of 9 February if he had been  
5 minded to.

6 Q. Yes, the important point perhaps being if he had been  
7 minded to.

8 Really, Mr Macniven, only two further points.

9 I think you may have heard the two propositions that  
10 I put to Mr Murray. I quite appreciate you only joined  
11 this department in May 1986 and perhaps were really only  
12 involved in the later stages of the compensation issue  
13 and when things did move quickly. But having now had  
14 the opportunity to look at prior documents and consider  
15 the matter more fully, can I, please, put the  
16 first proposition to you, that the issue of compensation  
17 for participants in clinical trials of PFC products was  
18 an issue the SHHD ought to have taken a lead in because  
19 any compensation would involve public expenditure and  
20 liaison between government departments.

21 A. I don't think that these are the right criteria for SHHD  
22 involvement. Clearly, the Secretary of State -- at  
23 least my recollection of the Health Service Act is that  
24 the Secretary of State is responsible for the health  
25 service in its entirety and therefore I, working for the

1 Secretary of State, had a part in that responsibility.  
2 But it doesn't follow that, because expenditure was  
3 involved, SHHD had to be taking the lead. There were  
4 a great many things in the health service that involved  
5 expenditure, which it would have been impracticable,  
6 even if it had been sensible, for SHHD to take the lead  
7 in.

8 Q. I understand that. How about the question of liaison  
9 between government departments, in particular seeking  
10 Treasury approval and perhaps liaison with the DHSS as  
11 well?

12 A. Absolutely. Seeking Treasury approval was absolutely  
13 ours. I interpreted you as asking Sandy Murray  
14 a slightly different question. Taking the lead in  
15 putting together a compensation scheme?

16 Q. Yes.

17 A. As distinct from seeking Treasury approval for that  
18 compensation scheme?

19 Q. I think the particular proposition put to Mr Murray was  
20 the narrow compensation point, so taking a lead in  
21 resolving Dr Ludlam's concern.

22 A. Yes, I think that, to move on, if I may, to your  
23 second question, the way to have resolved this much more  
24 quickly was to stick to what Dr Ludlam was asking, stick  
25 to the narrow question, which, as we demonstrated in

1           early 1987, was relatively simple for Treasury to  
2           answer. Yes, they came back with reservations and  
3           further questions for us to ask but they fairly speedily  
4           agreed to the narrow proposition.

5           The delay was engendered for a number of reasons but  
6           because people were uncertain about what breadth of  
7           compensation scheme we were talking about: Were we  
8           talking about a scheme that involved all clinical trials  
9           of all possible future SNBTS products? That's a larger  
10          blank cheque for Treasury to write out, or to approve us  
11          writing out, than the narrow scheme, which they were  
12          used to, as we saw earlier, in other contexts.

13        Q. I think my final question to Mr Murray was: with the  
14          benefit of hindsight, how could this matter have been  
15          resolved sooner, and I think your answer from that would  
16          be separate out the narrow and wider issues.

17        A. Correct.

18        Q. I understand that. One final, perhaps, matter for you,  
19          Mr Macniven. I can quite understand the position that  
20          there is a structure which involves the SNBTS, the CSA  
21          and the SHHD and, because of that structure, it might  
22          make sense for matters to be dealt with initially at  
23          a particular level on the structure or in a particular  
24          forum. But from looking at the documentation, knowing  
25          that Dr Ludlam first raised the narrow issue of

1 compensation in November 1983, knowing it then got  
2 subsumed and perhaps muddled a little by wider issues of  
3 compensation, was there a place for the SHHD in  
4 recognising that, "The narrow issue has become muddled  
5 with the wider one, so let's step in and deal with the  
6 narrow one first because that can be done relatively  
7 quickly and easily." What would be your response to  
8 that suggestion?

9 A. Yes, I entirely agree, and that's precisely what we did  
10 in the last few days of 1986 and the first month of  
11 1987.

12 Q. So, with the benefit of hindsight, it may have been  
13 better if that had happened earlier?

14 A. If there were no other things on our desk, but, you  
15 know, understandably, this Inquiry is concerned with  
16 one aspect of the work of the health service, and  
17 a very, very important one, but, as paragraph 3 of the  
18 first statement that you referred to this afternoon  
19 makes clear, there were a great many other things that  
20 were happening in the health service at the time. We  
21 were not sitting idly by, waiting for an opportunity to  
22 look at this again.

23 I would also say -- but this is really me looking at  
24 Sandy Murray's statement, rather than my own direct  
25 involvement -- that we were keeping an eye on it; there

1 was evidence of some limited progress, which indeed  
2 materialised around the time that Chris Ludlam issued  
3 his ultimatum on the narrow compensation issue.

4 Q. Although I think Dr Ludlam had made a similar ultimatum  
5 at least a year earlier, possibly before, when  
6 heat-treated Factor VIII first became available, albeit  
7 he was persuaded to withdraw that ultimatum and to  
8 proceed with clinical trials in the absence of  
9 compensation. But that may be a matter of which you  
10 were unaware, given it was before your time.

11 A. Yes, I'm not aware in detail on that.

12 Q. Thank you, Mr Macniven.

13 I have no further questions, sir.

14 MR DI ROLLO: No, thank you, sir.

15 THE CHAIRMAN: Mr Anderson?

16 MR ANDERSON: I have no questions, sir.

17 THE CHAIRMAN: Mr Johnston?

18 Questions by MR JOHNSTON

19 MR JOHNSTON: I would just like to ask one in fact. It's  
20 picking up a point that Mr James put to Mr Murray. You  
21 may have heard that, Mr Macniven.

22 The question was, if by the stroke of a pen or,  
23 I think it was actually said, the waving of a wand, it  
24 would have been possible to remove CSA, whether that  
25 would have made any difference in practice to health

1 matters in Scotland. You heard his answer, I think.

2 I wonder if you would care to provide an answer to that  
3 yourself.

4 A. Yes. Essentially, in dealing directly with the matter  
5 in the way that Mr Mackenzie has alluded to just now, we  
6 were cutting the CSA middleman out of the process; we  
7 were not following the normal channels. But on the more  
8 fundamental question of whether it was worth having the  
9 CSA -- I'm not an apologist for the CSA but I worked  
10 very closely with it in a number of guises, not only the  
11 SNBTS but also the Scottish Ambulance Service and the  
12 Central Legal Office and the building division indeed.  
13 The CSA was a kind of holding company for a number of  
14 specialist services offered to the health service as  
15 a whole in Scotland.

16 Before the CSA was set up, these would have been  
17 dealt with, I think I'm right in saying, by the  
18 department itself without the input, in terms of  
19 governance, of the Health Boards, which run -- ran --  
20 90 per cent or something -- a very high proportion -- of  
21 the health service in Scotland.

22 I think what the CSA's structure brought to  
23 governance was the involvement not only of the  
24 department in the way that we observed earlier this  
25 afternoon, but of the health boards. It was chaired by

1 a serving or recently past Health Board chairman. It  
2 was subject to that governance within the health  
3 service, which was, I'm sure, designed to ensure that it  
4 served its clients, the health boards, more effectively  
5 than if it had been run in-house by the department.

6 As I say, I hold no brief for the CSA, and indeed  
7 I was at times frustrated, a frustration that you,  
8 chairman, have detected very well -- frustrated by the  
9 CSA's inability to get a grip of some of the issues, and  
10 the bringing in of Jim Donald as general manager of the  
11 CSA about the same time as I came to the department in  
12 1986 was intended to strengthen it.

13 There was an awareness that it was not functioning  
14 as well as it might have done. But that, I think, was  
15 the rationale for its existence, and the rationale has  
16 a logic to it, I think.

17 THE CHAIRMAN: Up to a point I think I can see some of that  
18 but of course we know that the SNBTS management  
19 committee was looked upon as having an executive, and  
20 not simply a governance, role in relation to topics that  
21 I think we would feel the specialists, who depended on  
22 them for a decision, didn't think they were up to,  
23 frankly.

24 A. That's a judgment that you are probably better placed  
25 than I to take. You have spent immeasurably much more

1           time on this topic than I ever did.

2   THE CHAIRMAN:  Yes.  Mr Johnston?

3   MR JOHNSTON:  Thank you.  I have no more questions.

4   THE CHAIRMAN:  Mr Mackenzie?  Mr Macniven, thank you very  
5           much.  I hope that the Scottish courts and other  
6           activities you have had don't bring you to another  
7           Inquiry in the near future.

8   A.  I hope not.  Thank you.

9   MR MACKENZIE:  Sir, there are no further witnesses today.  
10           Tomorrow we have the final C3 witness,  
11           Professor van Aken, but then after that, sir, I think we  
12           may have a little time in the morning and Dr McClelland  
13           is available to answer questions on topics B2 and B5.  
14           I think the other parties did not have an opportunity,  
15           when he was here, to answer questions on those topics.

16  THE CHAIRMAN:  Well, if he can come, that sounds very  
17           convenient, and we can have a fair amount of time for  
18           that.

19  MR MACKENZIE:  Yes, sir.  Professor van Aken's statement is  
20           roughly six pages.  We have covered, I think, the facts  
21           of topic C3 in some detail, so I do envisage  
22           Professor van Aken finishing, I would hope, by the  
23           11 o'clock break.

24  THE CHAIRMAN:  Then it does sound as if we should try to  
25           make use of the time available, and we will see how we



1 get on with that.

2 So tomorrow morning, gentlemen and ladies.

3 (3.55 pm)

4 (The Inquiry adjourned until 9.30 am the following day)

5

6

I N D E X

7

8 DR RONALD MCINTOSH (affirmed) .....1

9 Questions by MR MACKENZIE .....1

10 MR ALEXANDER MURRAY (affirmed) .....88

11 Questions by MR MACKENZIE .....88

12 Questions by MR JOHNSTON .....147

13 MR DUNCAN MACNIVEN (sworn) .....150

14 Questions by MR MACKENZIE .....150

15 Questions by MR JOHNSTON .....165

16

17

18

19

20

21

22

23

24

25

